

RESEARCH ARTICLE

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Performing artists' career trajectory from a career construction perspective

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ABSTRACT

The field of performing arts presents an often unpredictable area for career development. Yet many people are drawn to this field as their chosen career trajectory. This study examines the life-career experiences that shape performing artists' trajectories within the framework of career construction theory. Using a qualitative multiple case study design, data was generated by Career Interest Profiles (CIP), career construction interviews (CCI), life-design counseling, and publicly available information. Thematic analysis uncovered two primary themes: the unique journey of performing artists in constructing their careers and the trajectory of career development, which highlights the factors influencing perceived success or failure and the essential 'survival skill set. The research offers theoretical insights and practical understanding of protean careers in demanding industries.

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Introduction and literature review

Introduction

Performing arts constitute an uncertain field in which to develop and manage a planned career, fraught with risks, personal challenges, insecurities, conflicts, and constraints as performing artists need to juggle various roles and multiple jobs with no planned career opportunities resulting in performing artists having to manage their careers with all the moving parts thereof (Allen, 2022; Daniel, 2016; Daniel & Daniel, 2013; Inglis & Cray, 2012; Johnston, 2018; Thomson, 2013; Wyszomirski & Chang, 2017). For several performing artists, the stark reality of their daily existence calls for their involvement in multiple temporary jobs, once-off gigs, freelancing, moonlighting, "session work", "pick up" ensembles, working on public grant projects, and moving between arts and non-arts jobs to make ends meet within a complex environment (Middleton & Middleton, 2017; Wyszomirski & Chang, 2017). They also experience the uncertainties of funding, the need for flexibility in working conditions, the need to develop their careers by building an artistic reputation (Inglis & Cray, 2012), entrepreneurship, and managing money and contracts, to mention but a few aspects (Allen, 2022; Bridgstock, 2005).

Dealing with the challenges explicated above constitutes a major challenge to the vast majority of performing artists. Performing artists' career development and how they navigate the quest toward a

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performing arts career within a transformed industry amidst a complex environment is an underrepresented area of empirical research, with traditional career theories providing limited insights (Carey, 2015; Everts et al., 2022; Middleton & Middleton, 2017; Zwaan & Ter Bogt, 2009). Furthermore, research within the performing arts has mainly been done through economic lenses (Wacholtz & Wilgus, 2011), focusing on creative entrepreneurship (Bridgstock, 2011; Preece, 2011), creative entrepreneurship in higher education (Bridgstock, 2013) or the specific attributes (e.g. personality, cognition, memory, mobility and personality factors) of artists (Kogan, 2002) whilst focusing on quantitative, survey-tracking-based work that provides high-level generalisable findings in the creative sphere (Carey, 2015).

Literature and theoretical overview

The section will provide the theoretical framework for the study by first providing a rationale for the performing arts career as a protean career type. Hereafter, the term, performing artists, will be defined as applied in this study. Lastly, the contextual framework used for the study is highlighted.

The protean career type can be used to make sense of the above-described non-linear, flexible career path of performing artists as independent workers as they seek to reinvent themselves to meet changing circumstances and needs (Hall, 1996; Wyszomirski & Chang, 2017). Thus, performing artists experienced the new world of work that many other careers only experienced with the onset of the fourth economic wave and its associated changes in the globally integrated economy, accompanied by radical changes, complexities and connections, and where the metaphor of career has replaced the traditional career metaphor of climbing the corporate ladder as riding the waves (Maree, 2015b, 2020a; Pryor & Bright, 2011; Savickas, 2008, 2019a). Therefore, performing arts is an example of a non-traditional career setting, facing a non-traditional protean career path (Chopp & Kerr, 2008, as cited in Hall & Mirvis, 1996; Kerr & McKay, 2013).

In an attempt to provide a pragmatic, all-encompassing definition of performing artists fitting various contexts, the first author integrated descriptions and categorisations of multiple researchers (Brooks & Daniluk, 1998; Butler, 2000; Hume et al., 2007; Kerr & McKay, 2013; Kogan, 2002; Preece, 2011) leading to the description of performing artists as individuals, irrespective of gender or culture, who foremost identified themselves as performing artists (focusing on actors, musicians, and singers in any genre) and considered the pursuit and practice of their art to be of significant value and primary life activity. Furthermore, the individuals currently consider themselves active in their chosen artistic field and their role as performing artists as their primary career. Lastly, they regularly perform in front of an audience (even though they may or may not be the creator of the content of the performance) and have relevant experience in their chosen performing arts field.

In the contemporary world of work, the focus must be on individuals' unique and subjective career development experiences (Coetzee et al., 2016), continuous learning and identity changes across their lifespans (Hall, 2013). Career Construction Theory (CCT) corresponds to the contextualised paradigm of post-modernity's life-designing and answers the need for an alternative paradigm that focuses on performing artists as a protean career as artists adapt to ongoing events in a dynamic world. Two prominent theories relating to this paradigm are the system theory framework (STF) (Patton & McMahon, 1999, 2006, 2015) and career construction theory (Savickas, 2005, 2011a, 2011b, 2013a, 2013b, 2019b, september).

Systems Theory Framework (STF)

The STF is a metatheoretical framework which values the whole, recognising contributions from all theories from a positivist and constructivist worldview. The STF represents the complex interplay of influences through which individuals construct their careers and emphasises both the content and process of career development while taking the unpredictability of career development through the inclusion of chance into account. The STF reflects the constructivist worldview, emphasising



disorganisation, adaptation and reorganisation. The content and process influences are represented in the STF as many complex and interconnected systems within and between which career development occurs. Content influences include intrapersonal variables (such as self-concept, gender or interest), contextual variables (social influences such as peers or media), and environmental and societal influences (such as political decisions or globalisation) (Patton et al., 2017).

Career construction theory (CCT)

CCT is a metatheory grounded in the post-positivist epistemology of social constructionism (Savickas, 2005) as well as a narrative perspective with its roots in Super's lifespan, life-space theory (Del Corso & Rehfuss, 2011; Savickas, 2013b, 2019a; Swanson, 2013). Individuals construct a subjective career to impose meaning and direction on their vocational behaviour (Savickas, 2005, 2013a, 2019a), guiding and carrying individuals across career transitions (Maree, 2015a, 2018; Savickas, 2013a). Careers are thus conceptualised as a story in which performing artists reveal the various projects that occupy them and of which they are the actors, agents, and authors within the theatre of work (Maree, 2020b; Savickas, 2013a).

CCT includes three critical aspects: identity, career adaptability and life themes (Savickas et al., 2009). The identity focuses on the "what" of career construction and includes individuals' career-related abilities, needs, values, and interests (Savickas, 2019a; Savickas et al., 2009). Savickas (2005) built on Super's (1957) initial concept of career maturity, referring to career adaptability as the "how" of career construction, which involves coping processes and resources individuals use to connect and construct their careers (Hartung & Cadaret, 2017; Savickas et al., 2009; Savickas & Porfeli, 2012). How people adapt to specific experiences depends upon their problem-solving resources and strategies, which can be identified as the attitude, beliefs and competencies (ABCs) of career adaptability as it is applied to career adaptability's four dimensions (career concern, control, curiosity and confidence). Lastly, life themes refer to the "why" or the motivational force of Career Construction (Savickas et al., 2009).

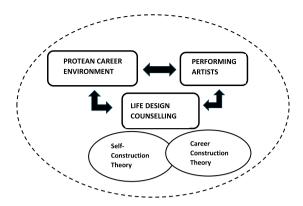
Life design counselling

Life-design counselling is premised on the concepts of identity (self), narratability of identity (story) and intentionality (meaningful action) (Lent, 2012). The focus of life design is on how an individual can construct and co-construct their identity and life through their work within the context that forms part of the society in which they live (Maree, 2020b; Savickas et al., 2009; Symington, 2015). Life-design interventions examine how an individual has constructed a career through small stories, then deconstructs and reconstructs these stories into an identity narrative and finally co-constructs intentions that lead to action in the real world (Savickas, 2013b). The core elements of life-designing are reflexive consciousness, self-making, the client's capacity to tell their life story (narratability), and adaptability and intentionality (Hartung, 2013). Thus, CCT and Life design counselling focus on making a self, shaping an identity, constructing a career, and designing a life (Savickas, 2013b, 2019a, 2019b, september).

Conceptual framework

The study was based on three primary considerations: the protean career environment, performing artists, and life-design counselling, as indicated in Figure 1. The protean career environment (the first construct) acknowledges the ever-changing and fluid work environment in which individuals independently drive their careers. Most of the time, performing artists (the second construct) must function, cope, and thrive in such a protean environment. Core to this process is performing artists' self-construction and career construction. The three core pillars of career construction theory are identity (the what), adaptability (the how) and life themes (the why). The life-design theory forms the basis of the intervention technique by implementing the Career Interest Profile (CIP, version 6) (Maree,

Figure 1. Conceptual framework of the research (compiled by the first author).



2017b) and the career construction interview (CCI) (Maree, 2017a; Savickas, 2019a). Thus, the intervention assists in the construction, deconstruction, reconstruction, and co-construction of performing artists based on the self and CCT. There is a reciprocal interaction between the constructs as they influence each other within an ever-changing and fluid environment (the more extensive system) that impacts the smaller system, namely the individual.

Aims of the study (include research questions)

The research aimed to identify the life-career experiences influencing the career trajectory of performing artists as a protean career type within the framework of career construction. The aim of the study gives rise to the following research question: What life-career experiences influence the career trajectory of performing artists, including musicians, singers and actors in their early, middle and late life-career stages in South Africa?

Method

Study design

The researcher applied a qualitative research design to promote understanding of the unspoken challenges that individuals, the performing artists, had to confront and resolve, thereby answering not only the "what" but "how" (Teti et al., 2020). The study also employed an exploratory, descriptive research design (a multiple case study design) to obtain data from performing artists (Yin, 2003). Furthermore, an INDUCTIVE-deductive approach was followed, which yielded thick descriptions from an insider perspective within the specific context (Tracy, 2020). Lastly, the study followed an ontological paradigm of constructivism-interpretivism and employed a constructivist-interpretivist paradigm (Ponterotto, 2005) as facts only became relevant through their meanings and interpretations by the performing artists themselves (Flick, 2004).

Participants

Purposive sampling and, more specifically, criterion sampling was used to select 19 participants who conformed to the inclusion criteria based on the definition of performing artists. Participants identified themselves as performing artists and considered the pursuit and practice of their art to be of significant value and primary life activity. Even though most participants considered themselves active in their chosen artistic field, the COVID-19 pandemic and resulting consequences, such as



not being allowed to perform on stage for more than a year, put pressure on them to engage in other income-seeking activities. Refer to Table 1 for an outline of participants' qualifications, performing arts category and income-generating activities.

Instruments/materials and procedures/interventions

Data was generated from various sources, with the first source being the computer-generated report after candidates completed the Career Interest Profile (CIP, version 6) (Maree, 2017b) on the JvR

Table 1. Participants' qualifications, performing arts category and income-generating activities

			Performing arts-	
Candi-Date		Performing arts	related income-	Creative industry income-
Number	Highest qualification	category	generating activities	generating activities
#1	Degree: Music	Music: Instrumentalist	Performer & Creator	Entrepreneur: Festival/Event/ Programme/Artist Marketing director in the creative sector
#2	Degree: Music	Music: Instrumentalist	Performer, Creator & Music Director	Part-time music director at a non- profit organisation
#3	Degree: Visual Arts	Music: Instrumentalist & Vocalist	Performer, Creator & Music Director	Part-time music director at a non- profit organisation Entrepreneur: Singing school
#4	Matric Psychology Degree: Incomplete	Music: Vocalist	Performer	Sound and recording studio
#5	Degree: Drama & Theatre	Drama & Theatre	Performer & Creator	
#6	Degree: Drama & Theatre	Drama, Theatre & Film Music: Vocalist	Performer, Creator & Theatre Director	Guest speaker Coach: Drama
#7	Grade 10	Music: Vocalist	Performer & Creator	Coach: Singing
#8	Degree: Drama & Theatre	Drama & Theatre Music: Instrumentalist	Performer & Creator	Coach: Singing
#9	Degree: Drama & Theatre	Music: Vocalist Dancer	Performer & Creator	Coach: Singing
#10	Honours Degree: Psychology	Music (Vocalist); Dancer	Performer & Creator	
#11	Honours Degree: Drama & Theatre	Drama & Theatre	Performer & Creator	Coach: Drama
#12	Master's Degree in Fine Arts (Visual & Performing Arts) Honorary Doctorate in Drama & Theatre	Drama, Theatre & Film	Performer & Creator	Public speaker Coach: Drama Drama and Film Director
#13	Honours Degree: Law Honours Degree: Music Master's Degree: Music	Music: Vocalist	Performer & Creator	Coach: Drama Director: Music Entrepreneur: Singing school
#14	Matric Marketing Degree: Incomplete	Music: Vocalist	Performer & Creator	Director: Music Public speaker
#15	Matric	Drama & Theatre Music: Vocalist; Dancer	Performer & Creator	
#16	Honours Degree: Drama & Theatre	Drama, Theatre & Film	Performer & Creator	Director: Drama and Theatre Coach: Drama
#17	Degree: Drama & Theatre	Drama, Theatre & Film	Performer & Creator	
#18	Matric Degree: Graphic Designer Incomplete	Music: Instrumentalist & Vocalist	Performer & Creator	Entrepreneur: Artist director and production house
#19	Honours Degree: Visual Arts	Music: Instrumentalist & Vocalist	Performer & Creator Music coach	Coach: Music

assessment portal. The Career Interest Profile (CIP, version 6) is a qualitative assessment instrument rooted in career construction and life-design theory, designed to generate qualitative data (Maree, 2017b, 2020a, 2022). The CIP questions are formulated to explore aspects related to differential, developmental, and psychodynamic (narrative) traditions. They are structured to foster reflection, reflexivity, and the processes of narratability and biographicity (Maree, 2020a). Extensive research has investigated the CIP's credibility, validity, and trustworthiness (Maree, 2017b). The CIP comprises four sections (Maree, 2022). Part 1 requires participants to provide biographical details and information on family influences. Part 2 involves participants responding to questions about career choices. Part 3 entails participants answering questions regarding their preferences and dislikes in career categories, while Part 4 involves responding to micro-life story inquiries (Maree, 2022). The second source refers to the career construction interviews (CCI) (Maree, 2017a; Savickas, 2019a), which were recorded and transcribed. The CCI serves as an assessment technique and intervention to aid individuals in gaining deeper self-awareness and uncovering their subjective life-career themes (Hartung, 2011). It challenges individuals to share stories that illuminate both their current identity and their aspirations for the future (Maree, 2017a). In addition to its initial query ("How can I be useful to you?"), the CCI also includes a pivotal question: "What are your three earliest recollections?" (Maree, 2020b; Savickas, 2019b, september). Developed by Savickas (2019b, september), the CCI serves dual roles as both a data-generation method and a strategy for career counseling. The third source refers to the CCI worksheet, which included the interview content summarised by the first author into a worksheet sent to participants for comments. Their feedback was integrated into the worksheet to obtain a summarised version of each candidate's career construction (Maree, 2020a; career construction interview downloaded http://www. vocopher.com/). The fourth source refers to the process notes that include notes as the first author proceeded through the process with each candidate, along with actions and reflections. The fifth source refers to general communication via e-mails or WhatsApp messages from candidates. The sixth source includes participants' information appearing in the public domain, for example, on social media platforms. The last source refers to the first author's reflections throughout the research project. All of the above-mentioned sources are qualitative data with a minimal amount of "quantitative data" generated, consisting of the demographic and quantitative data generated in certain parts of the CIP.

Analysis

As qualitative analysis must be systematic and rigorous (Neale, 2016), all approaches and methods employed in the current study aimed to promote this goal. The data analysis method used was thematic analysis (Braun & Clarke, 2006, 2013), which emphasises an organic approach to coding and theme development and the active role of the researcher in these processes, thus allowing researchers to identify and make sense of the collective or shared meanings and experiences.

Then, the first author employed a three-digit coding system, where the first number referred to a particular participant and the second number referred to specific sources from which the researcher obtained the information. It is important to note that no page numbers are generated when importing documents into ATLAS.ti (Friese, 2019), which also assisted in structuring and organising the data, but rather paragraph numbers. Therefore, the third number refers to the paragraph number in the source. The only exception is when referring to the *CIP*, a PDF-generated report, where the researcher referred to page numbers. Furthermore, each participant was assigned a colour to aid the reader in following responses from participants throughout the identified themes. Participants' "verbatim" responses can thus be found following the coding system, as outlined in Table 2.

Lastly, categories were based on various theoretical frameworks, such as Super et al.'s (1996) developmental theory, the systems theory framework of Patton and McMahon (2015), the core pillars of the CCT (Savickas, 2013a), and strategies participants reported employing for navigating through a protean career.



Table 2. Outline of the coding system.

Participant number #	Data sources	Paragraphs/Page Lines
# 1–19	A. CIP – Computer-generated report B. Career construction interview (CCI) transcribed C. Career construction interview (CCI) – Worksheets D. Other relevant communication from candidates via e-mail, or WhatsApp messages, not integrated into the CCI worksheets E. Researcher's process notes and reflections on candidates F. Documents in the public domain, such as Facebook, Instagram and LinkedIn G. Researcher's personal reflections on the research journey	Different pages/ paragraphs

Findings and discussions

Table 3 provides the main, sub-themes, sub-sub-themes and sub-sub-sub-themes that emerged.

Theme: the idiosyncratic journey towards constructing a career choice

The first theme made the impact of external and internal influences on participants' career choices evident.

External influences: External factors influence the nature and significance of work in any individual's lifespan. They can be described as significant others, including parents, families or the community, that participants view as key figures they look up to for guidance and advice and whose opinion significantly influences the career choice of the participant (Coetzee et al., 2016). Many candidates (12) referred to the positive feedback, support and encouragement they received from their

Table 3. Depicting the main, sub-themes, sub-sub-themes and sub-sub-sub themes.

Themes	Sub-themes	Sub-sub-themes	Sub-sub-sub-themes
The idiosyncratic journey towards constructing a career choice	External influences	Significant others	 Parents Family Community
		Educators	
		Specific situations	
	Internal influences "Career identity"	Self-concept "Sense of being an	
		Artist"	
		Ability	
areer development trajectory	Aspects impacting perceived	Interest Education	Perceived success
areer development trajectory	personal and career success or	Laucation	Perceived success Perceived failure
	failure	Craft competency	 Perceived rainare Perceived competence Perceived incompetence
		The business of performing arts	 Inclination towards the business of performing art Aversion to the business of performing arts
	Career survival skill set	Career concern	performing arts
	career sarrival skin see	Career control	Self-responsibilityDriven
			PreparationPerseverance
		Career curiosity	Diverse skill set
			 Creating own opportunities
			Continuous re-invention o self
		Career confidence	Positive self-view and self- confidence Independence
			IndependenceRisk-taking
			 Risk-taking

parents and family members to follow their dreams, whatever they may be. Central to the instrumental support participants received is the emotional and physical support received, such as funding participants while pursuing a performing arts career and assisting them with tasks while pursuing their performing art studies, even if it was to their own detriment, such as having to support the household on a small salary while allowing spouses to follow their calling. Negative feedback from significant others focused on the performing arts as an unstable career choice with no structure or security and, therefore, not a "real" job, i.e. a traditional job. The following quote refers to positive (supportive feedback) from a father:

(#13;B;21&204-207): "Those years, my father also still sang. I fell asleep at the back of stages. Interestingly, he never wanted to see me in this world, but he unwittingly woke me up to this world. I've inherited all that stuff through him."

Secondly, educators, such as teachers, also function as external influences which can also be viewed as essential role models influencing the choice of a career in the performing arts, evident in the following quote:

(#18;B;152&156): "So she coached the junior choir and spotted something in me already in grade one. I always walked away to her class. Then I practised on her piano. She sponsored me for singing, and she trained me until matric."

Lastly, specific situations refer to either once-off events and experiences or recurrent situations impacting participants' career choices, highlighted in the following quote (#8;A;9):

"The first time I heard a live symphony orchestra and my first production. I remember the exhilaration that I felt with both events."

Internal influences relate specifically to the belief that what people know, who they are (their identities), and thus how they view themselves impact the idiosyncratic journey towards a career choice and, thus, career identity. The first internal influence that surfaced as a sub-sub-theme relates to selfconcept, described as participants' sense of self or self-view, thus answering the fundamental question, "Who am I?" (Maree, 2017b), explicitly relating the concept to the journey of a career choice. An essential aspect that emerged from most participants was the prominent "sense of being an artist", and the profession chose them, not vice versa.

(#9;B;24;28): "My mom tells me I sang before I spoke. So, before I had my first word, I sang. So that's always been who I am. It is not something I chose. I think it chose me."

The second internal influence that emerged was ability, referring to the innate talent or developed skill and the candidates' perception of that ability in a specific career field. All the participants referred to abilities such as writing, public speaking, singing, acting, musicality, and directing as some of their abilities.

The third internal influence that emerged was interest, referring to participants giving their attention, preferring or liking one activity rather than another and moving towards the object of their interest (Strong, 1955; in Maree, 2017b). Whereas most participants' career choices confirmed their interest in the Arts and Social fields, participants indicated an apparent aversion towards a career choice in the Realistic and Conventional fields.

Theme: the career development trajectory

From the second theme, two sub-themes emerged. The first sub-theme referred to aspects impacting perceived personal and career success or failure. The subthemes include elements that participants value within their personal and career development trajectories perceived as positively or negatively impacting them and their perceived success or failure. Aspects include education, craft competency and the business of performing arts. Education is the first sub-sub-sub-theme referring to perceived success or failure within education, significantly impacting individuals' goals and aspirations (Maree, 2020b). For many participants, obtaining a qualification made them feel good about themselves and



their achievements. It was viewed as an essential criterion for their success. However, some participants who did not receive qualifications perceived themselves as "failing" in this area – evidenced by the following two quotes.

(#12;B;37&51): "You see, studies help you to be focused. Even in our field, you study first. You can't break the rules that you don't know. That's what drama school and places like that are there for. For you to make mistakes in a comfort zone and to find your signature within that theory. Find yourself in what you're doing and then go and teach ... that's non-negotiable for me."

(#14;B;227): "I don't know why I'm seeing it as a failure. I think it's the pressure of people that are surrounding me, you know, that have qualifications. I don't have a single qualification, and sometimes it just makes me feel bad about myself."

Craft competency is the second sub-sub-sub-theme referring to participants' perceived level of competency or incompetence within their area of specialisation within the performing arts, evident in the following quotes: (#2;A;12): "Establishing myself as a capable arranger, composer and performer." (#9;B;265-267): "Everyone just comes "Oh, that was so beautiful" And then I go back home and I'm like oh my gosh, was I any good?"

The business of performing arts was the third sub-sub-sub theme referring to entrepreneurial acumen, such as obtaining resources and managing the performing arts as a business –, albeit a one-person business or an entrepreneur engaging continuously in new business ventures. Most participants indicated an aversion towards the business of performing arts, evidenced by the following quote (#11;B;133): "I hate money. I don't like to talk about it. I don't like working with money. It's an evil for me."

Only one participant stated an inclination towards the business of performing arts and listed various business endeavours she engaged in, some of them portrayed in the following quote:

(#1;A;12&17): "Owning two of my own festivals; Marketing Manager ensuring the success of brands in the creative sector; Programme Director Development of youth and contributing to building an industry and careers for young creatives; Working on programmes that are structured for success for creatives and developing audiences; Artist Manager ensuring that creatives are represented fairly and professionally."

Career survival skill set is the second subtheme and refers to career adaptability, specifically the four Cs as the four sub-sub-sub themes. Firstly, career concern refers to a future orientation and awareness of the importance of planning for the future, portrayed by playfulness and optimism or apathy and pessimism (Savickas, 2005, 2013b). It answers the question, "Do I have a future?" clearly portrayed in the following quote (#13;B;297): "I have to be ahead of the other guys. That's why I'm doing this memorial performance. No one else has thought of this yet. It puts me in front again. So there are quite a few things I do to make sure I'm ahead."

Career control refers to the individual's ability to control career choices versus indecision (Savickas, 2010). It thus answers the question, "Who owns my future?" explicitly focusing on enhanced self-responsibility, being driven, preparation and perseverance emerging as sub-sub-sub themes. Enhanced self-responsibility is evident in the following quote (#8;B;446-449): "Making things happen for myself has been incredibly empowering." Drivenness is evident in the following quote (#10;B;269): "We are now driven more than ever because we realised the power we possess."

The following sub-sub-sub-theme of career control is the importance of preparation, echoed by many participants (#12;B;115):

"When I go and audition, I prepare. When I go on set, I prepare. When I direct, I am careful about my skills and the language I use. It matters all the time. You must prepare-professionalism in every sphere."

The last sub-sub-sub-theme of career control is perseverance, which is beautifully portrayed in the candidate's words (#7;B;127): "So I had to teach myself how to stand strong, how to wipe the tears and move on."

Career Curiosity refers to curiosity towards various interests and alternatives (Savickas, 2013b). It answers the question, "What do I want to do with my future?" explicitly focusing on their diverse skill

set, creating their own opportunities and a continuous re-invention of self as the three sub-sub-sub-themes. Firstly, the importance of employing a diverse skill as part of participants' career survival skill set is evident in the following quote (#19;8;89&194): "You have to use all your skills; it's effort. I basically have three careers: art, visual arts and music." Another sub-sub-theme that emerged focused on participants creating their own opportunities, evident in the following quote (#1;B;9):

"I've created a lot of my own opportunities by volunteering a lot of my time ... to demonstrate the value of having somebody like me as part of your projects. To create a position for myself."

As part of curiosity, the last sub-sub-sub theme highlighted the importance that most participants set on continuously reinventing themselves (#12;B;53): "As an artist, you must never copy yourself. You must be reinventing yourself all the time."

The last sub-sub-theme emerging as part of participants' career survival skill set was career confidence, reflecting the expectation of career success. It relates to feelings of self-efficacy concerning individuals' ability to successfully execute a course of action needed to make and implement suitable career choices (Savickas, 2005). It answers the question, "Can I do it?" and includes positive self-view, self-confidence, independence, and increased risk-taking behaviour. The following quote indicates the importance many candidates attach to a positive self-view and self-confidence (#1;B;9): "I've created a lot of my own opportunities ... to demonstrate the value of having somebody like me as part of your various projects." Relating to career confidence was the participants' view of the importance of being independent (#18;B;196):

"I want to do it my way. I don't want a manager telling me exactly what I must sing, how I should dress, who I must mix with."

Lastly, career confidence was expressed in the third sub-sub-sub-theme as increased risk-taking, which is evident in the following quote (#8;A;9): "I took major chances because I really had no fear."

Recommendations

Methods

Longitudinal research is needed to establish performing artists' long-term self – and career construction throughout the life-career stages. For example, Mansour et al. (2018) studied young people's creative and performing arts participation and self-concept within the arts, focusing on the reciprocal effect of these constructs on each other over time. Furthermore, trans-institutional, transnational, national, international, transdisciplinary, and interdisciplinary research should be conducted on the career construction of performing artists. Even though Biggs and Karlsson's (2010) work is already more than ten years old, it can still serve as an example of expert researchers trying to find common ground for research in the arts while researchers collaborate across countries. However, more such collaborations are necessary continuously.

Training institutions

Bridgstock (2013) highlights the need for higher education institutions to develop field-specific entrepreneurial capabilities among performing artists and their entrepreneurial identities. However, the literature misses the natural aversion of performing artists toward entrepreneurial activities. Therefore, research should be conducted on how the initial buy-in and motivation from performing artists can be obtained and how this motivation can be maintained to enhance the efficiency of such programmes or modules and enhance the entrepreneurial career trajectory of performing artists. The study of Schediwy et al. (2018) is one of the first attempts to investigate students' perceived need for entrepreneurship education and what such needs entail.



Career counsellors

First, it is evident that performing artists are significantly influenced by both internal and external factors when making career decisions. Moreover, they navigate a distinct career trajectory fraught with its own array of challenges within an unpredictable and constantly evolving environment. Consequently, career counsellors must initially recognise the supplementary factors and hurdles performing artists face in their career trajectories. Second, they should mitigate any negative perceptions their clients may hold regarding their careers. Third, they should actively facilitate the development of life skills, emphasising what are commonly referred to as the four C's, in collaboration with their clients.

Limitations

No study is without limitations, and the present study is no exception. First, non-probability sampling with elements of convenience and purposive sampling was utilised. Furthermore, the sample consisted of 19 participants only. Even though the findings cannot be generalised to the entire population of performing artists, many findings were supported by literature, prompting the formulation of significant new research inquiries. Furthermore, the study was conducted during the worldwide COVID-19 pandemic. The pandemic substantially influenced performing artists' lives and careers. Thus, even though the full impact of COVID-19 on the research outcomes remains unclear, performing artists continuously have to navigate their careers through perilous circumstances, and the pandemic was no different.

Second: The study only focused on specific performing arts categories, such as musicians, singers, and actors. The findings may have differed if other performing arts categories, such as dancers, were included in the study.

Third: Before starting the study, the first author was acquainted with some participants due to her involvement in the performing arts. Her bias towards performing artists and their unique challenges may have influenced the findings. However, she took every reasonable step to guard against the halo effect by avoiding making biased judgements as far as possible.

Lastly, the first author is aware of the subjective character of the chosen data sources. Therefore, quality control criteria were established to ensure confirmability, credibility, dependability, transferability, and trustworthiness. For example, the lead researcher employed software to systematically generate, organise, and analyse the data, bolstering its credibility. Information from diverse sources was collated over several months, and data triangulation was conducted. Moreover, study participation was voluntary, with member checks carried out to enable participants to review interview transcripts and worksheets, ensuring the accuracy of their input. Reflexivity and crystallisation were facilitated through the creation of detailed, descriptive data and prolonged engagement with it. The lead researcher also engaged in continuous self-awareness practices to augment self-reflection and reflexivity. An external coder verified themes and sub-themes to ensure the credibility and reliability of the recorded data and themes. Additionally, the lead researcher provided ample contextual details about the participants to enhance the transferability of the findings. Lastly, the lead researcher presented a thorough description of the research study process to ensure dependability. Despite employing these rigorous methods, the lead researcher acknowledges that the subjectivity of the analysis and interpretations needs to be considered a limitation, as another researcher could have interpreted the findings and resulting themes differently.

Conclusion

This article provides insights into the life-career experiences that shape the career trajectories of performing artists. It examines the distinct journey these artists embark on when navigating career decisions, taking into account a blend of external and internal influences. Furthermore, it presents a novel perspective on the career development trajectory within the performing arts field, examining



factors that impact perceived success or "failure." Importantly, it illuminates the indispensable skill set necessary for "survival" (and thriving) in the competitive landscape of the performing arts industry. Lastly, the article proposes practical recommendations for methodologies, training institutions, and career counselors.

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Conflict of interest statement

On behalf of all authors, the corresponding author states that there is no conflict of interest.

Data availability statement

The data supporting this study's findings are available from the corresponding author upon reasonable request.

Disclosure statement

No potential conflict of interest was reported by the author(s).

Informed consent and ethical statement

The research was approved by The Faculty of Economic and Management Sciences Research Ethics Committee at the University of the Free State (Ethical clearance number: UFS-HSD2018/1182). The first author obtained informed consent from participants and explained the participants' right to withdraw from the project at any time should they wish to do so. Participants were ensured of the confidentiality of their information and the right to privacy as the researcher used pseudonyms and adjusted identifying data.

The researcher facilitated anonymity and confidentiality by ensuring that no individual's identity could be traced based on the data and maintained this practice in communicating the results. Transcribed interviews and results were communicated to the participants for verification purposes and to ensure the absence of misinterpretations throughout the research process. Finally, the trustworthiness of the study was established by giving attention to the credibility, transferability, dependability, and confirmability of the research findings (Golafshani, 2003; Guba & Lincoln, 1989; Johnson et al., 2020), thereby enhancing the rigour of the research process.

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