BUILDING BLOCKS FOR SUPPLY CHAIN MANAGEMENT – A STUDY OF INVENTORY MODELLING

by

Christiaan de Wet van Schoor

submitted in accordance with the requirements for the degree

Philosophiae Doctor

(Industrial Engineering)

in the

Faculty of Engineering, Built Environment and Information Technology

University of Pretoria Pretoria

2005

ABSTRACT

Title: Building Blocks for Supply Chain Management – A Study of Inventory

Modelling

Author: Christiaan de Wet van Schoor

Supervisor: Prof VSS Yadavalli

Department: Department of Industrial and Systems Engineering

University: University of Pretoria

Degree: Philosophiae Doctor (Industrial Engineering)

This thesis presents a study of stochastic models of continuous review of inventory systems of perishable and non-perishable products, as well as inventory systems operating in random environment. It contains five chapters. The first chapter is introductory in nature, containing the motivation for the study and the techniques required for the analysis of respective models described in the remaining chapters.

Chapter 2 provides a model of perishable product inventory system operating in a random environment. For the sake of simplicity, the stochastic environment is considered to alternate randomly over time between two states 0 and 1 according to an alternating renewal process. When the environment is in state k, the items in inventory have a perishable rate μ_k , the demand rate is λ_k and the replenishment cost is CR_k . The performance of various measures of the system evolution are obtained, assuming instantaneous replenishment at the epoch of the first demand after the stock-out and associating a Markov renewal process with the inventory level.

In Chapter 3, a continuous review single product perishable inventory model is considered. Items deteriorate in two phases and then perish. Independent demands occur at constant rates for items in phase I and in phase II. Demand that occurs for an item in phase I during its stock-out period is satisfied by an item in phase II with some

probability. However a demand for an item in phase II occurring during its stock-out period is lost. The reordering policy is an adjustable (S,s) policy with the lead-time following an arbitrary distribution. Identifying the stochastic process as a renewal process, the probability distribution of the inventory level at any arbitrary instant of time is obtained. The expressions for the mean stationary rates of demands lost, demands substituted, perished units and scrapped units are also derived. A numerical example is considered to highlight the results obtained.

Chapter 4 is a study of a two-commodity inventory system under continuous review. The maximum storage capacity for the i-th item is S_i (i=1, 2). The demand points for each commodity are assumed to form an independent Poisson process, with unit demand for one item and bulk demand for the other. The order level is fixed as s_i for the i-th commodity (i=1, 2) and the ordering policy is to place an order for Q_i (= $S_i - s_i$, i = 1,2) items for the i-the commodity when both the inventory levels are less than or equal to their respective reorder levels. The lead-time is assumed to be exponential. The joint probability distribution for both commodities is obtained in both transient and steady state cases. Various measures of systems performance and the total expected cost rate in the steady state are derived. The results are illustrated with numerical examples.

Chapter 5 provides an analysis of a continuous review of two-product system with two types of demands and with individual (S,s) ordering policy. The lead-time distribution of product 1 is arbitrary and that of product 2 exponential. Two types of demands occur at constant rates either for both products or for product 2 alone. Expressions for the stationary distribution of the inventory level are obtained by identifying the underlying stochastic processes as a semi-regenerative process. The mean stationary rates of the lost demands, the demands that are satisfied and the number of reorders are obtained and these measures are used to provide an expression for the cost rate.

The main objective of this thesis is to improve the state of art of continuous review inventory systems. The salient features of the thesis are summarized below:

- (a) Consideration of
 - (i) The impact of the stochastic environment on inventory systems;
 - (ii) The interactions existing among the products in multi-product systems;
 - (iii) Individual and joint-ordering policies;
- (b) Discussion of inventory systems with perishable products;
- (c) Effective use of the regeneration point technique to derive expressions for various system measures;
- (d) Illustration of the various results by extensive numerical work;
- (e) Relevant optimization problems

Key Words:

Inventory optimization

Inventory modelling

Inventory systems in a stochastic environment

Perishable product inventory systems

Continuous review inventory systems

Two-commodity inventory system

Individual and joint-ordering policies

(S, s) order policy

Regeneration point technique

Renewal process

ACKNOWLEDGEMENTS

- My promoter, Prof Sarma Yadavalli, for his guidance, support, enthusiasm and motivation
- Annalize Louw and Dorothy Diedericks, Industrial Engineering students, for great contributions to this study and document
- My colleagues in the Department of Industrial and Systems Engineering,
 University of Pretoria, for their support and friendship
- My wife for her love, loyalty and encouragement
- My parents for their devotion and wisdom
- My Lord, Jesus Christ, for direction, opportunities and health

TABLE OF CONTENTS

ABSTRACTi						
ACKNOV	VLEDGEMENTS	iv				
CHAPTER 1: INTRODUCTION1						
	PLY CHAIN MANAGEMENT					
	Background					
1.1.2 I	Literature Review of Supply Chain Optimization	4				
	ENTORY OPTIMIZATION					
	nventory Management					
	nventory Optimization in Software Applications					
	2 Technology Seven Step Approach ENTORY MODELS					
	Types of Inventory Models					
	Single Product Inventory Systems					
	Multi-product Inventory Systems					
	Perishable Product Inventory					
	Random Environment					
	Deteriorating Inventory					
	Techniques Used in the Study of Inventory Models					
	Measures of System Performance					
	Cost Analysis					
	R 2: A PERISHABLE PRODUCT INVENTORY SYSTEM ING IN A RANDOM ENVIRONMENT	40				
2.1 INTI	RODUCTION	41				
2.2 ASS	UMPTIONS AND NOTATION	42				
	Assumptions					
2.2.2 N	Notation	43				
2.3 AUX	XILIARY FUNCTIONS	44				
	Function $P(j,t;i,k)$					
	Function $f_{r,k}(t)$					
	Function $h_{r,k}(t)$					
2.3.4 F	Function $W(j,t;i,k)$	47				
	ENTORY LEVEL	48				
25 IIM	ITING DISTRIBUTION OF THE INVENTORY LEVEL	52				

2.6	MEASURES OF SYSTEM PERFORMANCE	55
2.0	6.1 Mean Number of Replenishments	55
2.0	6.2 Mean Number of Demands	55
2.0	6.3 Mean Number of Perished Items	57
2.7	COST ANALYSIS	58
2.8	TOTAL SALE PROCEEDS	
2.9	THE TOTAL COST OF REPLENISHMENT	
2.10	NUMERICAL ILLUSTRATION	
	10.1 Analysis of Measures of System Performance	
	10.2 Analysis of Probability Distributions	
	CONCLUSION	
	APTER 3: A SINGLE PRODUCT PERISHING INVENTORY M TH DEMAND INTERACTION	
VV I	IN DEMIAND INTERACTION	
3.1	INTRODUCTION	76
3.1		
3	2.1 Function $P(k,l,t,i,j)$	
	2.2 Function $\phi_j(t)$	
3.2	2.3 Function $W(i, j, t)$	
3.3	MEASURES OF SYSTEM PERFORMANCE	85
3	3.1 Mean Number of Re-orders	85
3	3.2 Mean Number of Demands for a Particular Product Which is Sa	•
2.	same Product	
	3.3 Mean Number of Lost Demand	
	3.4 Mean Number of Demands of Product 1 Being Substituted By P	
3	3.5 Mean Number of Units Deteriorated From Product 1 and Transi 2	
3	3.6 Mean Number of Product 2 Perished and Removed From the Inv	
3.3	3.7 Mean Number of Replenishments	•
3.3	3.8 Mean Number of Replenishments	
	3.9 Mean Number of Units Scrapped From the Inventory	
	COST ANALYSIS	
3.5		
3.6		
_	APTER 4: TWO-COMMODITY CONTINUOUS REVIEW INVISTEM WITH BULK DEMAND FOR ONE COMMODITY	
4.1	INTRODUCTION	
4.2	MODEL DESCRIPTION	107

4.3	TRANSIENT ANALYSIS		112
4.4	· ~ · · · · · · · · · · · · · · · · · ·		
4.5	REG	ORDERS AND SHORTAGES	118
4.5	5.1	Reorders	118
4.5	5.2	Shortages	121
4.5	5.3	Expected Cost	122
4.6	NU	MÉRICAL ILLUSTRATIONS	123
4.7	CO	NCLUSION	125
		ER 5: A SUBSTITUTABLE TWO-PRODUCT INVENTORY SYSTI OINT-ORDERING POLICY AND COMMON DEMAND	
***	LII J	OINT-ORDERING TOLICT AND COMMON DEMAND	120
5.1	INT	RODUCTION	127
5.2		DEL ASSUMPTIONS AND NOTATION	
5.2		Assumptions	
5.2		Notations	
5.3	AU	XILIARY FUNCTIONS	129
5.3		Function $_{r}\phi_{ij}(t)$	
5.3	3.2	Function $_{r}h_{l}\left(t\right)$	130
5.3		Function $_{r}\psi_{ij}\left(t\right)$	
5.3	3.4	Function $_{r}p_{ij}\left(t ight)$	135
5.4	ME	ASURES OF SYSTEM PERFORMANCE	139
5.4	4.1	Mean Number of Replenishments	139
5.4	1.2	Mean Number of Re-orders Placed	140
5.4	1.3	Mean Number of Lost Demands	141
		Mean Number of Units Replenished	
		Distribution of the Inventory Level	
5.5	CO	ST ANALYSIS	143
5.6		MERICAL ILLUSTRATION	
5.7	CO	NCLUSION	150
Dere	383 FS F	an op a	1 = 4
кы	(H)KI	ENCES	151