



**THE RESTRUCTURING OF LOCAL  
GOVERNMENT WITH SPECIFIC REFERENCE TO  
THE CITY OF TSHWANE**

by

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## SUMMARY

This research seeks to build a conceptual framework that can assist in guiding the process of local government restructuring and the impact thereof on the community it serves. The framework emphasizes looking beyond the legislative framework and evaluating the restructuring of local government to include all deliberate and purposive courses of action that are intended to lead to new or modified systems of local government, to significant arrangements for redistributing responsibilities for major developmental functions, and to increased public participation in policy-making and action at a local level.

In order to meet the objectives of this investigation, a literature study was undertaken. Salient themes regarding the restructuring of local government were located in existing legislation, public administration texts, in management theories and in research studies.

The aims of this study were to:

- a) analyze the emergence of local government in South Africa, which contributed to the manifestation of the apartheid value system and the separation of racial communities;
  - b) clarify the need for local government restructuring to address imbalances and inequities of past legislation;
  - c) identify the administrative and legislative processes which culminated in the formulation of a legislative local government restructuring model;
  - d) assess the impact of the local government restructuring model on local authorities, with specific reference to the City of Tshwane; and
  - e) identify and evaluate international restructuring principles and experience against South African local government restructuring, with specific reference to the City of Tshwane and to draw conclusion.
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In achieving these five research objectives, the aim of this thesis was to recommend a local government category for the City of Tshwane, which would ensure that the intended purpose of local government restructuring is met in an efficient and democratic manner.

The recommended local government category for the City of Tshwane in the final restructuring phase is premised on less local government and strengthened local authorities that will preserve local community identity for residents and businesses and promote the efficient use of resources. In order to ensure efficient and democratic regional service delivery, the establishment of a City of Tshwane Services Board is recommended.

## ACKNOWLEDGEMENTS

The Almighty God created all of mankind as spiritual beings – in his image. What we make of our human experience is a matter of personal choice. Some acquire knowledge and wisdom as they progress along the path of life others choose to pursue it more deliberately, being aware of the fact that life has an eternal dimension.

The journey of discovering knowledge and wisdom is a challenging path. It takes one through dark valleys of uncertainty and to exhilarating heights of celebration and joy. There are opportunities for rest along the way – stops to question and silently reason, but they are in reality intersections of uncertainty and exit roads to end the journey. It is the solidarity moments of questioning and reasoning where one discovers that choices are decided by value judgement of the jury in one's soul.

I met many people along the way, and made valuable friends. A special word of “thank you”, Professor Dr. David Fourie, for your excellent promotion and supervision. This study would not have been possible without your active guidance and support.

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