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HU: PhD Education policy Change

File: [C:\Program Files\Scientific Software\ATLASti\TEXTBANK\PhD Education policy Change]

Edited by: Super

Date/Time: 1999/09/20 - 11:27:32

P 1: INTerview1atlas.txt [C:\My Documents\INTerview1atlas.txt]

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2 Date: 25 March 1999
3 Female
4 Experience: 10 years
5 Grades:
6 Qualification: B.Prim Ed (SP)
7 Policy change: Curriculum 2005
8
9
10 INTERVIEW 1: L
11
12 INTERVIEWER:
                         I want to say thank you for being here,
13 I really appreciate that and sacrificing your time. I want to share
14 a little bit about my project so that at least you just know what I
15 am doing. I actually did write a bit in my letter but maybe it is
16 not quite as clear. What I am trying to do is I am looking at
17 macro policy change for education. So it can be many things,
18 whatever you choose your policy change to be, that is fine with
19 me. Then I will go to teachers on a micro level and schools, then
20 I would like to ask what is your experience about policy change
21 in South Africa. And then I want to make a linkage, I do not
22 want probe it but I have a certain idea of what is happening in
23 South Africa. So that is why you are participating in my project.
24 If I have results and you are interested in reading them you are
25 very welcome to do so. Then again thank you for being here.
26 My question to you this morning is how do you and what do you
27 experience at the moment in terms of education policy change.
28
29 RESPONDENT: Basically we always get information
30 two months later than anybody else, where there are meetings on
31 policy changes we always get it two weeks after the meeting has
32 taken place, which is extremely frustrating. We did attend a
33 workshop on Curriculum 2005. That is all basically that we have
34 been made aware of at this stage, is this whole OBE type
35 education. But very little information coming through to us. If
36 we do not have contact with other schools then there is no ...
                          So that is the way in which you get
38 INTERVIEWER:
39 your information...
40
41 RESPONDENT: Ja mostly from other schools.
42
43 INTERVIEWER: It comes late as you have just said from
44 the department, two months. How did you experience the
45 workshop on Curriculum 2005?
46
47 RESPONDENT: Look we did the workshop, a very brief
48 one, for a day. Then I had to go back to the staff and workshop it
49 with the staff. I felt that there is a lot of good in it, but I just feel
50 that it is being over done. There are certain things that group
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51 work should be involved and all that, but the individual is still
52 important and they have moved away totally from individuals so
53 that your stronger child is now carrying your weaker child. I also
54 think there are some loopholes for a lazy teacher, very much so,
55 because it does not go out of the work that is done, it goes about
56 ... and each child is on a different level and it does not matter if
57 this child only knows one thing about water and the other child
58 knows five things, they are both a pass.
60 INTERVIEWER:
                         So the teacher can actually get away
61 with not doing much.
62
63 RESPONDENT: Getting away with a lot of it, her
64 evaluation becomes so easy. It does not boil down necessarily to
65 a test. So the question is if I like you, you are going to be better
66 than the one that I do not like. So there is a lot ...
68 INTERVIEWER:
                         So there is a lot of bias then.
69
70 RESPONDENT: Definitely. Look they say you tick
71 sometimes, always, but there is no, to me it is just too wishy
72 washy, maybe I am just too black and white a person, but there
73 must be concrete things that you are ...
74
                         Criteria maybe.
75 INTERVIEWER:
76
77 RESPONDENT: Criteria that you are, they say before
78 you start a lesson you say this is going to be communication
79 skills. But is just a slight bit too vague for me and they are
80 moving away too much from definite information given and that
81 type of thing.
82
                         Is it your understanding that
83 INTERVIEWER:
84 information is not available and if there is information then
85 maybe they think well they should not be given because the
86 children must generate it themselves.
88 RESPONDENT: Through the workshop we were told:
89 you do not give information, the children must give it to you and
90 then the notes are made one what the level of the children are. So
91 that question is in my mind, how much are we then giving them?
92 Yes all right one child does know ten facts and one knows one, so
93 they have learnt, but what does that child that knows ten then
94 learn? Nothing. So I have a definite problem with it. They
95 looked at my piece of study (inaudible) and they said it is
96 wonderful that you give them the information.
97
                          Who supplied that information or who
98 INTERVIEWER:
99 presented the workshop rather?
100
101 RESPONDENT: It was from the Gauteng department of
102 Education, they took all the, Lynnwood Ridge, it was all the
103 districts whatever. You had to send a representative and the
104 representative went back and workshopped it. You know that is
105 how they workshopped, that is how they worked it, coming
106 down. It was a woman and a guy, I cannot remember ...
107
108 INTERVIEWER:
                          At a particular school?
110 RESPONDENT: It was at Lynnwood Ridge but they
111 were not from Lynnwood Ridge. It was about two years ago.
112
```

Two years ago and in the mean time? 113 INTERVIEWER: 114 115 RESPONDENT: Ja it is just that I cannot remember if it 116 was exactly two years. 117 118 INTERVIEWER: More or less. 119 120 RESPONDENT: It was between one and a half and two 121 years ago. "X" and I went. But definitely that was it and we 122 never heard a word after that, we workshopped it with the staff. 123 There were really some very good ideas. I mean I took picture 124 packets back and you could do a whole lesson on that. It was 125 amazing, it gave you lots of ideas. But that was the (inaudible) to 126 start off, but for a teacher, if you are teaching, subject teaching, 127 all you need to get together and try and work out, I mean we did 128 (inaudible) and I think that was two, three weeks evening work, 129 of staff getting together and I think they must look at that type of 130 thing, they must allow it to come from the teachers and not throw 131 it in and say you will, they can do one thing at a time getting into 132 it. 133 So what I am hearing is you are saying 134 INTERVIEWER: 135 something about there is a lot of good in it and I am using the 136 chip packet example in that you can be quite creative with an 137 article. But I am also hearing you say do not go overboard. 138 I have a problem with that definitely. 139 RESPONDENT: 141 INTERVIEWER: Tell me something more about how 142 you feel about all that, if you were to go a little deeper now. 144 RESPONDENT: Different people, I must say your older 145 a very staff feel very threatened always. They feel that they have 146 a recipe that works and so on. A lot of your younger staff are 147 quite keen. They do not mind but again I have picked in my own 148 experience the teacher who you always know who is always 149 ducking and diving, they are always the ones to grab first on 150 something that means less work, that means you know I do not 151 have a specific, you know preparing questions there on, how I got 152 this lot. You know I can say well (inaudible) I cannot. 153 154 INTERVIEWER: Yes 155 156 RESPONDENT: Ja, ja. Even though you do have 157 continuous assessment here with the files, the whatever your 158 work that has been done, you can still pinpoint it. But definitely 159 your older staff will always feel threatened. Do you think it is anxiety or what is 161 INTERVIEWER: 162 that? 163 164 RESPONDENT: Ja you know I do not actually know, I 165 have taught for 20 years this way, not all older staff. Some older 166 staff are always keen to get new ideas, but I would say in general 167 people are always say especially when its given and then this is 168 what will be done, I know when that new math's came in a 169 couple of years ago, I mean and it has not worked. Why not has 170 it worked? Because it was thrown on and most teachers messed 171 it up so much that when they got to grade 6 and we had to fix it 172 up, we had to start at grade 4 teaching them, and we had to 173 actually go back and do the four basic operations, you know 174 which is wrong. But the kids are being so confused because the

175 teachers are not, you know experienced they do not know it well 176 enough to pass it on. 177 So I hear experience, I hear a little bit 178 INTERVIEWER: 179 what older teachers' anxiety implies for you. 180 181 RESPONDENT: You see also time, time is also a 182 problem, because the classes are getting bigger, look not in our 183 situation but I am thinking about the government, I know for a 184 fact at some government schools where the teachers have refused 185 to cooperate because of the classes and the preparation involved 186 in differentiation. And if you are want your teachers to have the 187 experience, to have the knowledge of what you want them to do, 188 you cannot be doing that to them. You cannot be, you know 189 loading them so much that they do not have the time to attend 190 something if you have got it. What I hear you saying is teachers are 192 INTERVIEWER: 193 so busy. 194 Always an excuse. 195 RESPONDENT: 196 There is always an excuse. 197 INTERVIEWER: 198 199 RESPONDENT: And it is always time, it is always I 200 cannot I am too busy, when there is something that involves 201 them. 202 203 INTERVIEWER: Maybe in service training or something 204 like that. Although I know that in your school do you have 205 certain days, once a month or so. Yes that we actually you know ... 207 RESPONDENT: 208 209 INTERVIEWER: You plan for it. 210 211 RESPONDENT: Plan for it and so we try and keep up 212 by means of that, but our problem again is, you know I am not 213 just talking out. 214 215 INTERVIEWER: Ja no that is fine, that is fine. 216 217 RESPONDENT: Well I know that I am sitting with 40 218 children in a class of which four cannot read, it is a nightmare and 219 ... Which us to the issue of group work. I 220 INTERVIEWER: 221 am wondering about what skills teachers are being exposed to in 222 that context? 224 RESPONDENT: Ja it would depend on where you 225 trained and that as well, I was lucky I trained at UPE (?), now we 226 did a lot of group work and that type of thing. 227 228 INTERVIEWER: Yes.. 229 230 RESPONDENT: So we were taught you know you stand 231 back, you move around, you get your group leader. But also very 232 basic, I mean not ... 233 234 INTERVIEWER: But it is still something. 235

236 RESPONDENT: But you got something. I like to use

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237 group work either before something new or after.
238
                           Why?
239 INTERVIEWER:
240
241 RESPONDENT: Never you know in the middle of
242 something, so either before where we see brainstorming in our
243 groups, what do we know about something and then we share per
244 group, you know report back and that type of thing and
245 (inaudible). Afterwards then if we are going to independent
246 research, you know if you are going to do something that is a bit
247 further then you divide them into different groups and each will
248 get a different topic to go and research and then they go and
249 report back, that type of thing. But it is difficult because it is
250 noisy, other teachers do not like the noise next door to you, which
251 makes it difficult. A lot of your older staff think you are playing,
252 in your class you are too casual, you know you have got to find a
253 medium always you know.
255 INTERVIEWER: What does that do to the morale would you
256 say?
257
258 RESPONDENT: (very heavy response) Well at the moment in
259 education morale is very low. Even within private schools where .
260 you are sort of secure of a job the morale is very low, very tense,
261 they are unhappy, they do not know what is going to be put onto
262 them next to do, they do not know what is going to be expected
263 tomorrow of them. And I think it boils down to the fear of the
264 unknown, we do not know what is coming. We do not know
265 what is going to be expected, you know it is because you are
266 uninformed. Also you are hearing again perceptions from other
267 schools of what is happening and that causes you know immense,
268 an unconscious form of stress that comes onto somebody but yes
                           How would you say that becomes
270 INTERVIEWER:
271 visible?
272
273 RESPONDENT: It becomes visible in, well from what I
274 have actually seen, lack of enthusiasm. I am not going to do
275 more than what I have to do, attitude. Also almost an attitude of
276 well I better be careful here because this one could actually
277 determine my job, if you know what I am saying.
278
279 INTERVIEWER:
                           I hear you.
281 RESPONDENT: You know that type of thing. Again
282 with the perception in stead of teaching the way you would like
283 to teach you rather teach according to how you think, shoot from
284 the top. They expect you to teach so that you maintain your job,
285 which is (inaudible).
286
287 INTERVIEWER:
                           Forced teaching?
288
289 RESPONDENT: It definitely comes out, definitely. The
290 pupils feel the pressure, the teacher is under pressure. The
291 teacher also then tends to be not nasty, but you know a little bit
292 more uptight with the group and then they do not understand, you
293 know they cannot understand why this one is so rude today, you
294 know normally or whatever. So it causes a bit of confusion there
295 as well and it also breaks down on the relationship between the
296 teacher and the children.
297
298
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299 INTERVIEWER: In terms of the morale, what really 300 scares teachers? Is it that they are going to loose their job. 301 because of redeployment, things like that? 304 RESPONDENT: Definite, definite one coming through, 305 is that I am going to loose my job if I do not do whatever is 306 coming or I am going to loose my job no matter how good a 307 teacher I am or no matter how much I do. So I might as well do 308 less because either way I cannot win. 309 310 RESPONDENT: Does that apply to temporary teachers 311 as well as permanent staff? 312 313 RESPONDENT: Your permanents. 314 Despite the fact that you are in a 315 INTERVIEWER: 316 private institution or semi private? 317 318 RESPONDENT: I think not so much, it is not as much at 319 us, but also we are not very sure about our situation, because the 320 nuns you do not know if they are going to sell or keep the school 321 ,okay, you have also still got that approach. They say ... 322 323 INTERVIEWER: It's okay it is confidential.... 324 325 RESPONDENT: There was a time and it has not been 326 cleared, that there were decisions discussed about maybe the 327 school being handed over to the government and then the 328 government pays our salaries etceteras, etceteras. Which did 329 cause and still causes a lot of tension and pressure. 330 Because you do not know. 331 INTERVIEWER: 332 333 RESPONDENT: Because if the government takes us, 334 what happens to our jobs? 335 336 INTERVIEWER: Sure. Then you are in the same boat as 337 everybody else. 338 339 RESPONDENT: And then we are as everybody else, 340 although once you are told do not worry there is nothing yet, but 341 there is still that fear of it. Of course. You never know when it 343 INTERVIEWER: 344 might happen... 346 RESPONDENT: And is it still on the cards. But I 347 sometimes think oh what is this, you know why, I do not know 348 where next year I am going to have a job, why am I doing this? 349 You know you do, even though and I will not say, I think 350 everybody no matter how much or how little you get, there are 351 times when you think where is it going, what is going to be 352 happening in five years' time, you know how are things going to 353 be. Am I going to be able to cope with what is going to happen. If you say what is going to happen L., 355 INTERVIEWER: 356 okay we have got issues like we have got a new curriculum. 357 Then we have issues like redeployment ... what really touches 358 the heart of a teacher. 359

360 RESPONDENT: I think, look at the moment we know

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361 that we are doing a lot of, suddenly you have to have everything
362 in writing, you know code of conduct and I know for example the
363 teacher once, at the end of our session you know from about
364 (inaudible) back our code of conduct for somebody who is
365 married.
                          Sorry can I just check with you
367 INTERVIEWER:
368 because I do not know?
369
370 RESPONDENT: It was something that we have been.
371 told, you know you have to have a homework policy detention
372 one, everything has got to be in black and white. If the
373 government walks in you have to have it in black and white.
374 Now we are the type of school that don't have rules per se on
375 black and white.
376
377 INTERVIEWER:
378
379 RESPONDENT: I mean it comes with mutual respect
380 type of thing. Now we have been told you know that if we walk
381 in there has got to be things in black and white. So suddenly for
382 somebody like me I mean I have been teaching for ten years, to
383 suddenly be told you know ten years in private education that
384 from now onwards you will behave according to this set piece of
385 paper. It gets your back up a little bit you know.
386
387 INTERVIEWER:
                          It could be embarrassing in a way.
388
389 RESPONDENT: It is because look you had part of it, we
390 were all part of workshopping it and so on and we still put it all
391 together and then, but you sort of feel are you not professional
392 enough to know how to behave? Why should it be written down
393 in black and white?
394
395 INTERVIEWER:
                          What about teachers who do not have
396 the same responsibility?
397
398 RESPONDENT: You see that is now what I understand
399 why everything is going on black and white, but it makes it so
400 difficult because you have got to cut into, where you have got to,
401 look I understand you have got to cover yourself for the one who
402 is not doing anything. But it makes so difficult, I mean suddenly
403 it is on black and white, because you sit and look at it and you
404 think you know does this mean that I cannot go to a party any
405 more? You know because it can be construed, the person who
406 does not like you could now, oh she was misbehaving at this
407 party in such a manner that you know it was not professional. So
408 it sort of, I know for me as person I have, you cut off, you know
409 you go into a, like I heard my friend say, into Bootleggers and I
410 see parents there then I say we have got to go. And I mean my
411 friends sometimes get cross with me and they say to me you
412 know every time we go anywhere it must be the worst job in
413 town to be a teacher. And it is not wrong to go in and have a
414 drink somewhere.
415
                           Of course not.
416 INTERVIEWER:
417
418 RESPONDENT: But now they think this has been put
419 on black and white, now you should be very wary of what, you
420 know why is it on black and white?
421
422 INTERVIEWER:
                           What I hear you saying something
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423 about as if everybody scrutinises your behaviour.
425 RESPONDENT: Your behaviour suddenly. You are
426 suddenly feeling that it is not just code of conduct, but all these
427 things that are changing and you are suddenly feeling that you
428 actually do not have a visible life, that the school now regulates
429 your personal life. Which is something that I have never felt
430 before. And you know you can move on, you know you do have
431 a responsibility in your private life towards the children.
433 INTERVIEWER:
                          Yes of course.
434
435 RESPONDENT: Definitely. But it has never been you
436 know like ...
437
438 INTERVIEWER:
                          Imposed
439
440 RESPONDENT: Imposed almost...you know, suddenly
441 because they say you must have this, you know like each teacher
442 has their own way of dealing with differences, their own way of
443 dealing with you know getting the children to work and that type
444 of thing. Suddenly now because everything has got to be on
445 black and white it almost feels like you are not entitled to be your
446 person, you have to now follow and it is one of the maybe ...
447
448 INTERVIEWER:
                          Protocol.
449
450 RESPONDENT: Yes for me it is one of the main
451 reasons why I only taught one year at a government school,
452 because there everything had to be, you know books have to look
453 the same, you need to dress in a certain way, you need to, you
454 know it was so ...
455
456 INTERVIEWER:
                          Predetermined.
457
458 RESPONDENT: Absolutely, that it did not allow you as
459 a teacher to allow your personality to come through ...
461 INTERVIEWER:
                          And grow in your job.
462
463
464 RESPONDENT: And it is not, do not get me wrong, it is
465 not like you sort of think this is all black and white it is wrong,
466 but you know at private schools it has always been allowed, that
467 you are allowed to be creative, you are allowed to be your own
468 person the way you handle the children. It is allowed within a
469 framework, guidelines. But now suddenly I am feeling ...
470
471 INTERVIEWER:
                          And it is a very (inaudible).
472
473 RESPONDENT: That everything is predetermined black
474 and white, you know so it makes me uncomfortable because I
475 have my way ...
476
                          of dealing with....
477 INTERVIEWER:
478
479 RESPONDENT:
                       Whatever, you know.
480
481 INTERVIEWER:
                          What do feel now?
483 RESPONDENT: I sort of feel well if what I was doing
484 was not good enough before, why haven't I been told? Why now
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485 suddenly all these structures have been put in place. You know
486 that is a question that you sort of ...
487
                          Can look at. What do structures do and
488 INTERVIEWER:
489 rules within structures to people?
491 RESPONDENT: Ja I suppose your initial reaction is you
492 know what is going on? You know or something, why is it being
493 discussed at all, but you also realise that there has to be
494 structures, you understand that there has to be structures. My
495 rebellion towards it is don't impose it so strongly, don't say you
496 will from A to B to B to C to C to D is a problem you know or
497 whatever, because you know each situation is unique, each way
498 of each person is unique. Each thing is going to be handled in a
499 different way and I think that one must be allowed your
500 professionalism as a right to make that form of decision as to how
501 you are going to, and don't get me wrong, I believe in structure
502 because again when I am saying the OBE is falling, it is too
503 wishy washy (MECHANICAL INTERRUPTION - END OF
504 SIDE 1A)
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HU: PhD Education policy Change

File: [C:\Program Files\Scientific Software\ATLASti\TEXTBANK\PhD Education policy Change]

Edited by: Super

Date/Time: 1999/09/20 - 11:28:52

P 2: interview2atlas.txt [A:\interview2atlas.txt]

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1 INTERVIEW 2: MA
2
3 INTERVIEWER: What education policy changes
4 are you aware of, and how do you experience these?
5
7 RESPONDENT:
8 No obviously at my level I am very aware of detail
9 that is specific changes and how they would impact
10 on our policy changes. But being a private school
11 there is also that awareness, you know one has to
12 know what is going on in order to know what one
13 has to do and what one is entitled not to, because we
14 do have follow slavishly. But I think from an initial
15 point of view I must say that, or it was a few years
16 ago, or could it be, it would be the year before last,
17 in 1996 with the South African Schools Act and
18 then there was a great move to try and involve
19 teachers at grassroots level. I was very prepared to
20 become very involved and all the different districts
21 they actually had meetings of teachers and a
22 chairperson was appointed for the senior primary,
23 you know high school, senior primary, junior
24 primary, to actually, well we were led to believe it
25 would influence policy changes with the view to
26 curriculum. It was supposed to be a curriculum
27 planning, these were supposed to be curriculum
28 planning sessions and I got voted as the chairperson
29 of English education for senior primary. And the
30 thing is we went along and there were professors
```

31 from Tukkies, you know it was everybody that had 32 an interest and I have a very, very strong interest in

33 looking after English. I was quite prepared to take 34 on the extra work, it was a hell of a lot of work and 35 it ended up actually being a session where we were 36 feeding information to Afrikaans schools that were 37 pretending to be offering first language. You know 38 we ended up with Skuilkrans because they went 39 dual medium, it was the Afrikaans schools that went 40 dual medium and there teachers were not on the 41 level of first language English and we were giving 42 them lectures as to how to teach reading, how to 43 teach spelling. We only discovered afterwards that 44 in fact decisions had already been made, because we 45 were told we would then be, the chair people be 46 called to a meeting with the education department 47 representatives and we would give our feedback, we 48 would give our input from our different nuclei and 49 all that and that meeting took place. And in fact, 50 because we had a huge fight, it was the framework, 51 what is it? 52 53 54 INTERVIEWER: The NQF, the national 55 qualifications framework. 57 RESPONDENT: The qualifications framework was 58 already written in blood and we were told 59 beforehand that we would have inputs into that and 60 at the last meeting I actually went to, there was 61 about of education, yes education department 62 representatives and some very emotional, you know 63 there were ANC representatives, there were these 64 educational representatives, there were your sort of 65 very conservative, because it all took place at you 66 know the Afrikaans teachers centre or whatever it is. 67 And they were screaming and shouting. You know 68 people that were saying that the old regime was not 69 giving way to the new regime, there were some that 70 were saying we were not giving an inch, we were 71 not being prepared to stand back. But the point was 72 we had already been notified that these documents 73 that we have been told we were going to be a part 74 of, had already been written. So that was when I 75 sort of backed off and did not become involved any 76 more, because it became, I was giving up time and it 77 was because of that. 78 79 INTERVIEWER: Yes of course. 81 RESPONDENT: That was 1996, but beyond that 82 obviously your first one, that is the first one that we 83 would be very aware of was the South African 84 Schools Act in 1996 and its amendments, which 85 was, well basically a whole proviso as to addressing 86 past inequalities and so on. But that continues to 87 impact because for us it is the way they have 88 stipulated the compilation of your governing bodies, 89 that set a change for us. Like for example we were 90 very much opposed unit (?) in the sense that you had 91 you had your owner representative, you have got 92 your principle and your deputy. The most if not all 93 of the people on the board well you know are

94 business people but with past associations with the

95 school, predominantly Catholic, that type of thing, 96 because we are a Catholic school. And then this 97 did, there is a sort of stipulation on governing 98 bodies, this might take a relook. We have changed 99 in the sense that we have parents, representative 100 parents. We had never had parents on the governing 101 body and we felt very strongly that it was better not 102 to, because the parents' interest is very subjective, or 103 can be very subjective. But we have now got 104 possibly more parents (inaudible). 106 INTERVIEWER: This is now the school board? 107 108 RESPONDENT: The school board, the governing 109 body. We got a teacher representative, you know it 110 has changed. 112 INTERVIEWER: And that was impacted by the act, 113 I did not know that the School Act ... 115 RESPONDENT: Yes that is stipulated in the South 116 African Act, that is one of them. But obviously 117 funding, you know one is very aware of, the more 118 equitable. You know it supposed to be the more 119 equitable distribution of funding but there is not in 120 actual fact a policy. I still do not think, you know 121 just as an outsider, I do not feel that the act itself has 122 had too much impact on more wealthy schools. 123 There is no equality in the sense that they can, look 124 at they are least they distributing funds in the sense 125 that the schools are getting the same allocation, but 126 wealthier schools just make other arrangements. I 127 think it has caused a lot of insecurity in 128 employment, because many of the teachers, because 129 of redeployment, I think that that redeployment is 130 idealistic, but look I agree with it, on paper it is fine, 131 but you know you cannot tell somebody with a 132 family tomorrow they are going to be teaching in 133 Hammanskraal. 135 INTERVIEWER: You are still working with human 137 138 RESPONDENT: You know and you cannot, you 139 cannot redeploy because where are the needs. The 140 needs are in the rural areas. How are you going to 141 shift your metropolitan teaching force into your ... 142 143 INTERVIEWER: Into your rural areas. 144 145 RESPONDENT: Into your rural areas, so that sort 146 of thing. So that impacted on everything. Must I 147 carry on? 148 149 INTERVIEWER: Yes carry on it is wonderful, you. 150 are giving me a lot of good information, thank you. 152 RESPONDENT: And then of course the curriculum

153 changes, which also were governed and covered by
 154 the South Africa ..., let me get the exact words,
 155 because I know that was the Schools Act, but there

156 was the amendment on it.

```
157
158 INTERVIEWER: That is right.
159
160 RESPONDENT: This was 1996, the copy, and we
161 actually studied it, it was probably because I went
162 through a workshop and all that to try and
163 understand how to (inaudible). But the curriculum
164 change has again, you know things have actually
165 (inaudible) and I do believe that your independent
166 schools body, like your independent schools of
167 South Africa and your Catholic schools (inaudible)
168 your CIE, Catholic Independent Education, we are
169 going to end up being the parameters by which
170 everything is going to have to be measured, you
171 know in curriculum 2013 it is going to end up being
172 (inaudible) 2005, I mean there is no way they are
173 going to be ready. But we will be, if we can hold
174 out and hold on, we will be, I feel, especially your
175 independent schools. Because what happens is, you
176 know if you look back at the history of inequality in
177 South Africa, the area which should have been
178 addressed 1948 when your new government came
179 in, was education. It is the only way you can alter a
180 society. And you cannot legislate for people to love
181 each other, you cannot legislate for anything, you
182 can only educate the population to have the same
183 opportunities, nothing more. And I think that is
184 where, now there is so much emotion attached to the
185 change and there was also so much, you know a
186 false belief that everything can change overnight.
187
188 INTERVIEWER: Expectations.
189
190 RESPONDENT: And the whole expectation, and
191 you have, 90% of what is going on in education is
192 politically motivated, it becomes so difficult,
193 because changes, everybody knows changes must be
194 gradual and also what everybody, who has ever
195 studied education, knows is that you have no impact
196 on the little guy in the classroom whatsoever.
197 Policy does nothing. If I teach like this and I ...
199 INTERVIEWER: Let me reiterate.
201 RESPONDENT: You know I have got to, you have
202 got to take me along. There is nothing ...
204 INTERVIEWER: It is not going to be a piece paper
205 that is going to be put on your ...
206
207 RESPONDENT: It does not work like that, because
208 people are passionate about, you know education is
209 something about which people are passionate. You
210 know we develop our own methods. Look
211 everybody is prepared to listen, but I think that
212 education thrives on the fact that 99,9% of teachers
213 think they are the best. And they are better than
214 everybody else and that is why they continue to
215 have their input because they are so much better. So
216 often that is why you do not bring about teamwork
217 in schools and things like that, because teachers do
218 not want to borrow other people's methods because
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219 they believe in their own. So if you want to bring 220 about any major change in education you have got 221 to actually feed in at the bottom and make, and also 222 because people feel threatened. You know if I have 223 taught in this way for 25 years, that is syllabi, 224 throwing out syllabi. For me it is very exiting, that 225 sort of thing I love, but then I taught in private 226 schools. 227 228 229 INTERVIEWER: And you are used to that 230 openness. 232 RESPONDENT: I have taught at DSG and WHPS 233 where it is so exiting to go in and somebody, when I 234 went to WHPS, write your own history syllabus. I 235 mean I had a degree in history, I loved it, and not to 236 have to teach the Voortrekkers, for me it was 237 actually (inaudible). 238 239 INTERVIEWER: Yes I hear what you are saying. 241 RESPONDENT: But for somebody who actually 242 holds onto, you know that sort of ... 244 INTERVIEWER: Who need some guidance. 245 246 RESPONDENT: What guidance are they supposed 247 to have to teach? I feel that OBE and whatever is 248 actually wonderful, you know in its ... 249 250 INTERVIEWER: Philosophy. 251 252 RESPONDENT: Ja the philosophy behind it, but I 253 actually believe that it widens the gap, because your 254 better teachers, you know your superior teachers can 255 have an absolute ball, which means your 256 independent school teachers, your teachers that are 257 better qualified, that have better experience, know 258 about lateral thinking, can actually, they know 259 where to hold on to syllabus, when to. But your 260 people that, you know so many of your people, 261 because they are certificating all the way down, you 262 know qualifications are no longer provisos you 263 know, so you are getting certificated with a standard 264 8, now what guidance do those poor people have? 265 They already are in depressed areas, in financially 266 depressed areas, they do not ... 267 268 INTERVIEWER: Natural constraints etcetera. 269 270 RESPONDENT: They should be the ones that 271 should have an A, B, C of walk into the classroom 272 and teach this today, teach that, (inaudible) give 273 them the confidence that to ensure that ... 274 275 INTERVIEWER: Some teaching takes place. 276 277 RESPONDENT: Ja, because there are loopholes 278 with, you know your lazy teacher, your insecure

279 teacher can get away with doing nothing, you know 280 that sort of thing. So I just feel that you cannot

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281 throw something out. What they did was they
282 disbanded the old regime, well everything to do
283 with old regime to go and it has to go immediately,
284 that was the error.
286 INTERVIEWER: That is the political motivation.
287
288 RESPONDENT: (Inaudible) wise, but they threw
289 things out and tried to implement something and
290 then afterwards sort of realised gee this is not
291 working, but as I say your guy who walks into
292 classroom and does things a certain way, is going to
293 carry on doing it. You know and he is going to look
294 at that piece of paper, he is going to go a workshop
295 and say: yes, yes it very nice, and do exactly as he
296 pleases. So you know you have got to actually step
297 up your inspections, that type of thing. You have
298 got to actually ...
300 INTERVIEWER: Your support systems.
302 RESPONDENT: Ja you have got to have
303 watchdogs, you have got to have support systems at
304 grassroots and what they did was then try and run
305 the workshop, it was too late. You know it should
306 have been the other way around. You know it
307 should be getting implemented now, you know the
308 work at the end of the ANC you know their, what
309 was it 1994, their four year term of office, started,
310 you know get the workshops going, get an
311 awareness, advertise, you know advertising does a
312 wonderful thing, because it has had so much ...
314 INTERVIEWER: Create an awareness.
315
316 RESPONDENT: Ja that sort of thing. Also I do feel
317 that it is a pity that we do not learn from the past and
318 other people's experience, because you know
319 worldwide people are going back to conservative
320 and traditional education. We have had it.
321
322 INTERVIEWER: I think we had it but like you just
323 said right at the beginning M. it has been connected
324 to such a political discourse.
325
326 RESPONDENT: That is the pity.
327
328 INTERVIEWER: That in that sense the good
329 teaching or good education has been sort of
330 minimised and discounted, which is to my mind, if I.
331 understand a little bit that I do understand about
332 change, if you throw away old structures you also
333 throw away human beings within that structure who
334 have contributed for many years.
335
336 RESPONDENT: Well we are throwing the baby
337 with the bath water, but you can understand, I mean
338 I can fully understand, and for me I just feel that as I
339 say if we hold on, that is why we try to be, well at
340 least at management level, very aware of what is
341 going on, but not to get too emotional or uptight
342 about it, hold out, hold out. You know we have had,
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343 I mean I had to go through that survey last year 344 about the implementation of OBE when I was acting 345 principal. And you know my first thing was terror, 346 because we have not done it, I mean we, and what 347 must I do. I got hold of them and said I do not 348 know, we do not want to be. And she said: no we 349 are actually now trying to go back and say where the 350 pitfalls were. So if you have not implemented it, 351 please tells us why and we did go through. And a 352 lot of that, Miriam will have told you, a lot of 353 (inaudible) are now picking up on, they ways of 354 assessing, there is a lot of good in it. But you also ... 356 INTERVIEWER: I think so too. 357 358 RESPONDENT: But you need to throw too much at 359 people at once. 360 361 INTERVIEWER: Exactly, and you need to get 362 teachers on board at the end of the day. Let them 363 buy into this new idea and say okay this is what can 364 happen, these are the opportunities, these are the 365 possibilities, but not run down what they have been 366 doing for so many years. 368 RESPONDENT: And they must not be threatened. 369 You see your old ... 370 371 INTERVIEWER: Where does that threat come 372 from, if I may ask you? 373 374 RESPONDENT: I would say, you know if you look 375 at our school, an outstanding teacher like Mrs De 376 Beer for example, would be tremendously 377 threatened by change, because she would not know 378 how to do it. You know I was, and it was she and 379 wonderful teachers, Mrs Meyer. When I first came 380 in Marge Meyer, all of them, you know I was 381 suggesting something to them which was an obvious 382 thing, you know not spending R30,00 on a reading 383 book for each child. You know take that amount of 384 money and buy 20 different books and you know 385 the look of shock on their faces was but if there is 386 different books everybody will not be on the same 387 page. You know they will not be able to follow and 388 I suddenly realised, gee you know I mean I am so 389 far beyond the (inaudible) cat has its own mat and 390 everybody is doing it together, that you know you 391 cannot just walk in, you have got to know exactly at 392 what level everybody is. You know and somebody 393 to get your older teachers and your teachers that do 394 think that certain ways. You know some teachers 395 will use it as a compliment to themselves that they 396 are doing exactly the same thing as they did 20 397 years ago. And they will think that that is 398 compliment. 399 400 INTERVIEWER: And one needs to be careful how 401 you respond to that.

403 RESPONDENT: But you see they also, I think that 404 every teacher has something to give and there is a

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405 lot to be said for the enforcement and retrenchment
406 and the three R's and all that, but you know as there
407 is for lateral thinking and all that. So there is threat.
408
409 INTERVIEWER: I just want to pick up a little bit
410 on the implementation, the loopholes or the
411 limitations or whatever. What would you consider
413
414 RESPONDENT: Of OBE?
415
416 INTERVIEWER: Of OBE yes.
418 RESPONDENT: Specifically. Well number 1 it
419 entails an incredible amount of work to do it
420 properly, you know the implementation of it. So
421 that everybody involved, I would say, has to know
422 what is going on and that would have to be right
423 from your principal. You know your management
424 staff would have to be involved with each incident
425 report, because it takes a whole lot longer. You
426 would have to make your parent body aware. Look
427 your departmental schools I suppose you do not
428 have to, but for us, you know when you are charging
429 and parents would suddenly start feeling but my
430 child has not learnt to read and Johnny his brother
431 was reading by, it is already happening, is
432 happening because we have made a few changes in
433 the junior primary and I have already had parents,
434 concerned parents that you know Joan Soap who is
435 in grade 3 was reading by this time and her little
436 brother is not, (inaudible) the teacher is not so good.
437 Now the teacher is actually trying to implement, you-
438 know much more, well it is a totally different
439 system, you know far less structured. So that you
440 will have to have all the support. For your private
441 schools you will have to have a lot of money
442 because all the material and all that is very
443 expensive. You would have to have a support
444 system or policing system, a very structured one.
445 Hopefully, I like to call it a support system, you
446 know to pick up your flounders and to, or you will
447 have a situation where very little gets done. You
448 know there are very few people that are actually
449 able, or have realisation that in formal teaching
450 methods you require an incredible amount of
451 structure. The more freedom children have, the
452 more you as the facilitator of it, because you are
453 now not the educator (inaudible) you as the
454 facilitator have to know exactly where you are
455 going.
456
457
458 INTERVIEWER: Yes, yes we can talk about that.
459
460 RESPONDENT: Exactly. It is so much work, I
461 know because I used to run a tutor system, at
462 WHPS, and it was so exiting. And boy, you know
463 to get it on the ground I was so very organised that I
464 actually had, I had leave out forms that every boy
465 signed as to where they were, which I could check
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466 up at any time because they were allowed to be off 467 the campus, they were allowed to be at the local 468 library, they were allowed to be videoing and 469 photographing, they were allowed to be with their 470 tutor. They were not in classes, but boy the amount 471 of work and it never fell into chaos, but that was, 472 because if a person was not where he said he was, 473 he was in for it. You know I mean that was, and 474 you have to and the children flourished with the 475 freedom, but the teacher has, you know freedom is 476 not licensed. 477 478 INTERVIEWER: It has boundaries. 479 480 RESPONDENT: And you also have to have clear 481 objectives. You know I am having a discussion 482 group here, where am I leading that discussion? 483 You know is it just an open, airing of views? Am I 484 hoping that children are going to change their 485 perceptions about something and if they are 486 changing, you know that is (inaudible) and that is 487 where I would say a lot of people do not, you need 488 training. 489 490 INTERVIEWER: This is very high quality of 491 teaching, I call it teaching, but also the process of 492 facilitation for me M. has that ever really been 493 addressed, I mean that in itself, but that is very 494 different. 495 496 RESPONDENT: No people do not know, you know 497 I have used those methods and I developed them 498 myself, because I have always believed in them. So 499 for me it is great, but I do know what I want of them 500 at the end. And to suddenly ask a teacher who was, 501 you see your teachers, that is where it comes into -502 the loopholes. Teachers were trained in a certain 503 way and from certain institutions and your more 504 conservative institutions, I was trained at more ... 505 506 INTERVIEWER: Open, or liberal, whatever. 507 508 RESPONDENT: Open, luckily and it is even, that is 509 going back to 1976, but we were still very much, but 510 certainly if you take your NKP teachers, they are 511 fine teachers, but they were trained to ... 512 513 INTERVIEWER: They have got their set ways. 514 515 RESPONDENT: Lecture. You know you teach 516 children and you are the body of knowledge and 517 there is no such thing as a child having the potential 518 to actually feed the educational primate and all that 519 is in a classroom, so it is a total re-education of your 520 teachers. You know the certified people,... 521 522 INTERVIEWER: It is a way of being actually ... 523 524 RESPONDENT: Facilitating is an art, I mean it is a 525 skill, you can learn it and they have it. You can just 526 say okay fine I am now going to facilitate, because 527 your average teacher wants to butt in all the time

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528 and ...
529
530 INTERVIEWER: And it is difficult to stand back
533 RESPONDENT: And you have got to learn to
534 actually guide and prompt and probe without taking
535 over, you know I am the adult, you know that type
536 of thing. But that is a loophole. What are the other
537 loopholes, laziness, it is really a lack of security for
538 many teachers that they do not feel they are doing
539 things.
540
541 INTERVIEWER: Or the sense of accomplishment
542 maybe.
544 RESPONDENT: You know you could say, you
545 know I am going in and I am teaching history and I
546 will finish this part of the syllabus. A lot of that,
547 you know that sort of sense of achievement that you
548 know where you are pegging your progress is gone
549 for many of them. I know that from the point of
550 view of the children, because my one sister is, she is
551 a fundi, she is an absolute expert on OBE and she
552 teaches in the grades, she says a couple of the
553 problems are, you do this whole, you will not get
554 people just automatically to share and teamwork.
555 But you see if you start at grade 1 it is easier,
556 because I am doing it with the grade 7's now. I am
557 running these workshop, we did at bushtrail,
558 learning how to be a new team member and how
559 important it is to be a part of the team not the
560 controller of the team. And your children that you
561 ask, you know what do you like about group work,
562 because we did the whole thing, I did this expose on
563 group work at (inaudible) and eventually I said to
564 them: there are 43 of you, 42 of you say you hate
565 group work because nobody listens to you. I said
566 now look at you, you are the people who, so who is
567 listening to whom then? There was 41 out of 43,
568 they hate group work, because their ideas get
569 shouted down. I said to them: what does that make
570 you realise? And then they all said: well then
571 nobody is good then. They had the feeling that
572 people were dominating and that they were not
573 important in the group. But if everybody feels that
574 nobody is dominating, then everybody is shouting
575 and nobody is listening, you know that type of thing.
576 And it worked far better after they had got
577 awareness of you shut up and give everybody a
578 chance, you know and listen, listen. Don't be
579 thinking, accepting now, I call it the first full stop.
580 You know avoid the first full stop. The minute he
581 stops, you chirp. You chip in, you are not listening.
582 You know, so they can learn, but that is how I think
583 they start at grade 1 yes ...
584
585 INTERVIEWER: But that is a very important
586 facilitation skill.
587
588 RESPONDENT: Very, very.
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590 INTERVIEWER: That is the first thing that you
591 learn if you do facilitation skills.
593 RESPONDENT: That is very true.
594
595 INTERVIEWER: And to listen and to reflect and all
596 that.
597
598 RESPONDENT: But the kids haven't, you see
599 higher up the kids have not been taught that
600 necessarily.
601
602 INTERVIEWER: Of course not, yes. But the
603 teachers, my argument is here M. that teachers have
604 not even ...
605
606
607 RESPONDENT: Well they would not know, you
608 know they would just come back and say it is chaos.
609 You know I also think that for this to work you need
610 a lot of self discipline, you need a disciplined
611 environment and because they have broken down
612 the structures of, well the structures of discipline in
613 schools have been broken down. A lot of the
614 schools, I have spoken to teachers, one of the
615 teachers at Sunnyside Primary said, you know with
616 her OBE, she says it absolutely crazy, the children
617 are swearing. But they are not disciplined, there is
618 nothing that the teacher can do to discipline them
619 really any more. Their is about ...
620
621
622 INTERVIEWER: In terms of threat I want to add.
624 RESPONDENT: Well carrying out the threat. You.
625 know if you do not behave.
626
627 INTERVIEWER: Yes conditional sort of stuff.
628
629
630 RESPONDENT: I mean you can basically use time
631 out, that is about all. In an area like that where
632 flatland children, very mix, you know
633 heterogeneous group and things, but you do not get
634 the parental support. At least with us you know you
635 still have that access to the parent as the final you
636 know one to call in and say look your child, and
637 90% of our parents would be supportive. But you
638 know you cannot expect anything like that to work
639 without a disciplined group of children, children that
640 will listen to others, that type of thing you know. So
641 that is a problem, because you do get your louder
642 ones shouting. You also find, my sister said her
643 biggest worry is that many of the children, you
644 know problems do not emerge as easily because a
645 lot of the children, because of everything being
646 group work they copy, people that do not know
647 themselves, actually copy the bright ones. So then
648 the bright are setting the pace and you are not
649 picking up remedial problems and things like that or
650 you may not be picking it up.
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653 INTERVIEWER: Once again also a skill from the
654 teacher to be even more aware and alert of what is
655 going on in the group.
657 RESPONDENT: But you have got to mix, you
658 know you must have homogenous group, you must
659 have heterogeneous groups, you know and you must
660 have a clear objective as to what you are grouping
661 for, you know that is something else.
662
663 INTERVIEWER: Which also brings me back to
664 what you just said earlier on about good preparation
665 and knowing exactly where you are going,
666 objectives.
667
668 RESPONDENT: It is a lot more work, properly and
669 your average teacher does not really want to spend
670 his/her whole weekend, but it also calls for team
671 preps I would say works very well, which we have
672 got, you know very good in a junior primary, they
673 all do team preps and then you get you know, new
674 ideas coming in and then that comes down
675 (inaudible) as well. And that is about all.
676
677 INTERVIEWER: Yes that is wonderful, no that was
678 really good information, thank you. I am just trying
679 to, just also in terms of you know what does change
680 do to people. How would you respond to, what is
681 the morale currently in your experience (inaudible).
682
683 RESPONDENT: In the actual teaching profession?
684 I would say quite low, you know very low in fact. I
685 think we have got, you know there is a tendency to
686 make statements. I know I have said categorically
687 to my husband that I do think I am a good teacher, I
688 think I am very committed. I think I am highly
689 efficient, and I do. I think I am very efficient and I
690 think I am good for the teaching profession. The
691 day a child sues me or you know tries to, I am out of
692 it, I am out of there, you know that sort of thing. I
693 think from the point of view, you know the whole
694 sort of discipline structure, the breaking down of the
695 discipline structure and the emphasis on rights of
696 individuals, you know and the rights of children,
697 you know it is actually impacting on the rights of
698 education and in fact I think ultimately the child's
699 primary right is the right to good education and if
700 you take away the discipline structure, because as I
701 have said before, at school meetings you know we
702 are actually selling a product to a resistant market. I
703 mean ask your own children. If I walked into the
704 classroom and said let us go and play outside or let
705 us do maths, I mean what are they going to say.
706 You know so we need the protection in the sense
707 that obviously the kids are not adult enough to know
708 what is always good for them, you know that type of
710
711 INTERVIEWER: And they do not know what they
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712 do not know.

714 RESPONDENT: Ja you know that type of thing. So 715 from there I think that is really, it has broken 716 teachers down a lot, you know their sense of self 717 respect that a child can query them. It does not 718 really worry me because I do feel, look I do not 719 believe in corporal punishment and things like that, 720 as a means to you know dealing with, there is 721 always underlying problems. But when you do take 722 away a basic structure, you know you get 723 vandalism, you get ... 724 725 INTERVIEWER: Can I just interrupt you quickly. 726 (END OF CASSETTE SIDE A - MECHANICAL 727 INTERRUPTION). Yes. 728 729 RESPONDENT: I mean children are basic, human 730 beings are basically uncivilised, we really are. I 731 mean if you read you know William Golding and 732 Lord of the Flies and you know things like that, 733 there is a basic, now somewhere along the line 734 people have to be programmed into you know ... 735 736 INTERVIEWER: Socialised into this culture. 737 738 RESPONDENT: Ja you know controlling your 739 basic urges, because your basic urges are going to 740 take over because they are there. You know 741 because we are egocentric. Now when the family 742 structure did that, there was less emphasis, you 743 know there was less need for the school to ..., but 744 society used to and also incorrectly I would say. I 745 mean we got killed at school you know (inaudible) 746 that is right, but you know you had that family 747 structure where children were well disciplined, they 748 went into a school where you did not ask questions, 749 things like that. We need a middle line because 750 unfortunately the families on the whole are not 751 doing it any more, because you have got two 752 parents, you know because of the economics in the 753 country you find that your parents are working. 754 Because they work (inaudible) they are guilty, so 755 believe that the time that they give their children is 756 quality time, that quality actually merely means 757 spoiling, they do not end up knowing their children 758 so they believe them and anybody that has worked 759 with children knows that having been a child 760 yourself you know will lie if you could get out of a 761 situation. So children go home, a parent does not 762 really know the child as a person functioning in a 763 group and that type of thing, but I see them like that 764 and the child comes and the teacher did this and the 765 other, the parent immediately believes and you 766 know then rushes in to support the child. 767 768 INTERVIEWER: And kind of protects the child. 769 770 RESPONDENT: You know and from that point of 771 view the schools no longer have the right to make 772 decisions that, and I would say teachers are ..., you 773 know I had a teacher last year who actually came to 774 me in an absolute state, because as this child was

- 775 revolting, his behaviour was absolutely appalling, he 776 was preventing the rest of the class from, you know 777 he was jumping up and stealing the overhead 778 projector transparencies, you know every time the 779 teacher tried to ... and he did the wrong thing you 780 know, but he shook this child eventually and sat him 781 down. And I laughed, I killed myself when he came 782 to me. I said to him we will wait 24 hours and 783 unfortunately young man if the parents come you 784 have not got a leg to stand on, you will (inaudible) 785 and I will stand next to you and I will be with you 786 100% but you will (inaudible). Oh dear that will be 787 the worst thing, but that is all you can do. In terms 788 of the law there is nothing I can do to protect you, 789 you touched that child. Now if you had thrown that 790 child out and sent him immediately to me, he had 791 something else, you know you are in the right. But 792 you were immediately in the wrong, I understand 793 why you did it, and we waited 24 hours and after 24 794 hours it was, phew. But you see parents, well I 795 mean we have had parents at our school threatening 796 to sue, you know coming in with a doctor's letter 797 that a teacher had you know and I mean the teacher 798 may have, so you know that type of thing and I do 799 not believe that you should hit children and things, 800 but it just makes you feel that you are emasculated, 801 you have got no rights a child has more rights than 802 you, that type of thing. And that makes, you know 803 moral very low for the teachers who sit around on 804 24 hour's notice. I mean why would you ever get 805 job satisfaction, why would you ever feel like 806 putting ... 807 808 INTERVIEWER: This is causing anxiety. 810 RESPONDENT: Yes and also you know why 811 would you put anything into teaching? Many do 812 because they are professional, but why should they, 813 you know that type of thing. And, well for us 814 insecurity in the sense of funding does cause a lot of 815 dissatisfaction, because you do not know from the 816 one year's end to the next are you getting your 817 subsidy or aren't you, and if we do not get our 818 subsidy it makes a big difference. Because we are 819 not going to suddenly shoot up our school fees, so it 820 means that again you know the tightening of the 821 belts is going to come right down. 822 823 INTERVIEWER: Now where do you cut down?
- 825 RESPONDENT: So I do not think moral is very
- 826 high. And we also do not get basic respect as a
- 827 profession. I do not feel ...
- 829 INTERVIEWER: Yes that was something that I was
- 830 going to actually end up with is that issue about
- 831 professionalism and firstly how do you see yourself
- 832 as a teacher? Do you see yourself as a professional,
- 833 I mean I know you do, but teachers as such.
- 835 RESPONDENT: You see I see myself primarily as
- 836 an academic and that makes a difference, because as

837 a professional no, and it is a two edged sword really. 838 There are a lot of people in the profession, look if 839 you go back 20 years when we decided, probably 840 longer than that, no it 24/25 years when we decided, 841 you know like for myself when I decided to be a 842 teacher I did it because you know that is all 843 altruistic, you know giving to humanity, all that sort 844 of thing. But if you think back and that, I do not 845 know how old you are, but you had your A-stream 846 and your B-stream and your guys, your males that 847 could not make it into university, went into teaching 848 and we still have the throwback on that. So it was 849 almost like your second class males. I have also felt 850 in primary school, but not necessarily in the private, 851 you know like teaching at WHPS which was a 852 private boys' school, it was not, it did not always 853 apply. But you had fine, fine, but older men you 854 know who were ex-headmasters and all that type of 855 thing. But your males that come into primary 856 school education are not your you know, I am 857 making it a generalisation but they are not your sort 858 of more intelligent, well rounded people, it is almost 859 like it is your ones that did not make it in anything 860 else, you know which then of course lowers the tone 861 of your profession. It is also, the profession got 862 filled with fluffy females you know who have to 863 immediately have to take off time when you know 864 the baby was sick and the husband was this, but then 865 that was also, you know it was a vicious circle. We 866 got paid less, you know you got paid less because 867 you were a female. 869 INTERVIEWER: Because you were also a victim 870 of ... 871 872 RESPONDENT: You had no, you know got no 873 respect as a female, you were told you know that 874 you could not be in a classroom when you were 875 pregnant because it would put the boys off you. 876 know and make them think things, it is the whole 877 CNE, you know "christelike nasionale onderwys", it 878 is so sexist you know and it was so anti and I mean 879 90% of your profession is female and then they did, 880 you know you had your teachers that were not there 881 because of (inaudible) and all that, so ... 883 INTERVIEWER: Do you think that has changed 884 (inaudible). 885 886 RESPONDENT: I would say ja. 887 888 INTERVIEWER: Do you think we are drawing a: 889 better student at the moment and also ... 891 RESPONDENT: No, no because I mean that is only 892 one, they are not even taking teachers. I mean there 893 is a process inserted that we are going to have a 894 shortage in ten years' time. But look I have been in 895 private education for so long that no it did not 896 happen, it does not happen there, but then you, you

897 know you also had to instill the profession, you 898 know it has to come from somewhere that it is

899 respected and your base structure can give you an 900 indication that you are of worth. That is one thing, 901 now your private ... 903 INTERVIEWER: Oh well internationally that 904 certainly is the case, in Germany for one. 906 RESPONDENT: Ja you know they are one of the 907 most highly paid in Germany now I know and 908 respected, although that they have got a (inaudible) 909 too, so I mean. But that sort of thing, that helps and 910 I know in the private school, DSG and WHPS and 911 all that, you know you get paid over and above, that 912 type of thing. I do not know, with teaching they 913 have always had a, even in departmental schools a 914 strange sort of thing that you know it does not work: 915 like a business. It is this whole thing that it is a 916 business, and I think we are becoming more and 917 more aware of the school as being an institution, the 918 school as being a business, especially what I am 919 studying now. Seeing it in terms of markets, values 920 and things like that. 921 922 INTERVIEWER: And you have got to sell yourself 923 later on. 925 RESPONDENT: And that changes, ja that changes 926 your view, but before you know like for example 927 my husband has argued right the way through since 928 I started, you know everything that a teacher needs 929 to fulfill his or her job we pay for ourselves. Now 930 that is unheard of in business. You know if you 931 need overhead transparencies, if you need pens, if 932 you need this, if you need that you know it is 933 provided for you, you know you just write it up and 934 somebody buys it in business. And that whole sort 935 of thing was, it is almost like in a way you were less 936 important, that educating children is less important 937 than working with the adult market, you know that 938 type of thing. Ja I will say to you professionalism is 939 a difficult thing, but then professionalism also 940 comes down to the individual, you know the way 941 you ... 942 943 INTERVIEWER: That you see yourself and that 944 you are in authority and issues like that. 946 RESPONDENT: I also think that 90% of teachers 947 suffer from inertia. You know how many teachers 948 do upgrade? You know there is no way that you can 949 get a qualification in 1976 that is going to keep you 950 abreast of the times in 1999. 952 INTERVIEWER: For the new millennium. Ja, no I 953 hear what you say. 954 955 RESPONDENT: And that is, but then maybe there 956 has not been an awareness along the way. You 957 know maybe in service training and all that has not

958 been advertised, but you know ...

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960 INTERVIEWER: s is also an issue about money at
961 the end of the day? I mean when you and I started
962 doing our graduate work we were still, we got an
963 increase. I do not know about you, but I certainly
964 did.
965
966 RESPONDENT: Yes.
968 INTERVIEWER: But those times have also
969 changed.
970
971 RESPONDENT: Ja I got wild messages because I
972 majored in philosophy of all things and I was told I
973 was not going to get recognition but I was doing for
974 me for heaven's sake. I mean was majoring in
975 history and English anyhow, but I majored in
976 philosophy just for pleasure, you know and I was
977 told that it would do me no good you know in terms.
978 of money. Yes there was that, but I also, you know
979 I think there is almost like this whole idea that you
980 can be trained and can stay efficient in what you are
981 doing and it should be a natural thing. It should be
982 like ...
983
984 INTERVIEWER: Life long learning as they would
985 say ...
986 RESPONDENT: It should be ja like a cycle thing
987 that even if it is a month every three years. You
988 know how it motivates you to go on courses and
989 things and how, and if it is in school time why
990 should it always be in one's holiday time? But there
991 should be this process in that you actually have
992 relief teachers on a regular basis that in that grade 3
993 group or something, once every two years off goes
994 Joe Soap for a month and to come back and share
995 with the other two or three or four and then, you
996 know every three years, that type, I think that would
997 really ... and that would again, you know we could
998 talk about our subject more readily as authority. I
999 also feel that one of your basic problems with
1000 professionalism with teaching is that we do not hold
1001 an exclusive body of knowledge. Exclusive bodies
1002 of knowledge enable other people to be secluded.
1003 You know your doctor can speak about dysmala da-
1004 da-da and all these words that the average man in
1005 the street does not understand and your lawyer can
1006 do the same, and everybody feels him or herself an
1007 expert on children. I am a parent, therefore I am an
1008 expert. So what are we doing that the rest of the
1009 world cannot do type of thing. So that also lowers
1010 the tone ...
1012 INTERVIEWER: No that is wonderful. Ja I think
1013 you have given me a lot of, not I think, I know you
1014 have given me a lot of information. Thank you for
1015 being here with me, again.
1016
1017 RESPONDENT: Is that it?
1018
1019 INTERVIEWER: That is it yes, that is more or less.
1020 Thank you very much.
1021 END OF INTERVIEW
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HU: PhD Education policy Change File: [C:\Program Files\Scientific Software\ATLASti\TEXTBANK\PhD Education policy Change] Edited by: Super Date/Time: 1999/09/20 - 11:29:49 P 3: interview3atlas.txt [A:\interview3atlas.txt] 2 Date: 24 March 1999 3 Female 4 Experience: 14 years 5 Grades: Grade 2 6 Qualification: THOD FDE-REMEDIAL 7 Policy change: Curriculum 2005 8 9 10 INTERVIEW 3: MI. 11 12 INTERVIEWER: I would like to ask you what are 13 your experiences of educational policy change. 14 15 16 RESPONDENT: I think what we start off 17 with, well the basic, the biggest change is OBE, 18 Curriculum 2005. Okay our school has not done as 19 much as far as the OBE is concerned. First of all 20 there is some reasons for it. We often get invited to 21 meetings too late, it comes two days after the 22 meeting has been and then they tell us there was a 23 meeting there. 24 25 INTERVIEWER: Hmm. 26 27 RESPONDENT: Okay so that is where we 28 have missed out, but I have been attending as many 29 I possibly can. The whole OBE thing worries me, 30 because there is certain things I really enjoy about 31 OBE. I think the participation is very, very 32 important. I think our children have sat too long too 33 quiet trying to absorb knowledge. I also think what 34 the good thing about it is that it actually takes 35 children and sees them as individuals, as the one 36 child cannot learn like that so he can learn like that. 37 The danger in that, if you do everything you have 38 got in group work, is you get your little weak child 39 that sits back and he does nothing. And the leaders 40 will take leadership automatically, but that they 41 would have done any way. Your weak one will sit 42 back and let the whole lot do for him and I have 43 noticed, I have done some things that some children 44 actually walk out of a two week cycle or a three 45 week cycle and they have learnt nothing, because 46 they have allowed everybody else to do everything 47 for them. Now what I do is I also take the 48 evaluation, I evaluate them, I let the group evaluate 49 each other, each member and then I let the class 50 evaluate each group because they have got to 51 present. Which is also a nice thing because people 52 have to learn to present what they are actually

53 doing. So it works quite nicely because you teach54 the children, you know in the beginning they would,

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55 everything is just good, everything is just wonderful.
56 And then you say: but what about so and so? Did
57 he do anything? And then they start picking that up,
58 you know and they start telling kids come on, you
59 know you have got to work with as well. That is
60 what worries me about the group work is that they
61 are not strong enough to actually pull a child like
62 that into a group, not at eight year old level. And
63 your bossy boots can often be totally overpowering,
64 but you make sure that your strong children are not
65 always the leaders.
66
67 INTERVIEWER:
                         Your awareness of policy
68 change in terms of curriculum change is very much
69 present, that is what I hear and you have been
70 implementing and doing things.
71
72 RESPONDENT: Yes.
73
74 INTERVIEWER:
                         You said there are things
75 that worry you in terms of group work. Would you
76 say a little bit more about it.
77
78 RESPONDENT: Look teachers have to be
79 very, you have got to be very organised. You
80 cannot walk into this being disorganised because
81 then your class is disorganised. What concerns me
82 is that some teachers might not have the experience
83 or the drive, you know because teaching takes an
84 incredible amount of energy and you actually, there
85 is a drive behind it. And it could so easily become
86 where okay we are going to do water, get some
87 magazines, just go ahead and do whatever you want
88 to do. You know you have got to bring in your
89 library, you must try and bring your music, you
90 have got to bring in your drama, that is what it is all
91 about. So you have got to, and that worries me,
92 because your lazy teacher can get away with being
93 lazier, your hard working teacher is going to work
94 harder.
95
96 INTERVIEWER:
                         I am wondering about
97 what skills do teachers need for group work and are
98 trained for that?
100 RESPONDENT: No I was, we were never,
101 when we did our teaching training we started with
102 differentiation. So you had your three groups, your
103 weak, your middle and your strong group.
104 Sometimes I let them work in that context, but more
105 often than not I mix the groups. So that is a problem
106 because a lot of people are not trained you see. I am
107 one of those lucky people that if a change gets
108 thrown at me I can adapt to it, but there are lots of
109 teachers that actually cannot adapt to it and people
110 like that, we have not been trained properly.
111
112 INTERVIEWER:
                         You say adapt to change.
113 Does that mean, you see the challenge and you get:
114 on with it?
115
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116 RESPONDENT: And you make it your

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117 own.
118
119 INTERVIEWER:
                           You make it work.
120
121 RESPONDENT: Yes you make it work,
122 but there are teachers that cannot make it work, you
123 know they do not know how.
125 INTERVIEWER:
                           They have never been
127
128 RESPONDENT: And especially if you
129 look at your older teachers, they really battle with
130 this and ...
131
132 INTERVIEWER:
                          Do you think that is a
133 matter of people are just set in their ways?
135 RESPONDENT: I think it is set in their
136 ways and maybe not been trained properly. If the
137 teachers get asked if they want to participate? Well
138 I think all through the years it has been very much
139 you will do as we say. At our school we are very
140 lucky because we do not have to and I am very
141 pleased about that, because like drill work, I think
142 drill work is important. Children cannot experience
143 maths, they can experience it but it cannot just be
144 experience, it has got to be drill work as well. You
145 have got to work with it practically, you have got to
146 work with it semi concrete, you have got to work
147 with it abstract. You know have got to go, those are
148 three phases, it is like crawling, walking and
149 running, you cannot do the one without the other
150 because if you do you are going to pick up
151 problems.
152
153 INTERVIEWER:
                          Do teachers understand
154 OBE with regards to the issue of drill work?
155
156 RESPONDENT: That to me has not
157 become, because one of the first meetings we went
158 to they said no drill work and I almost had a fit. I
159 said to them you cannot tell a child to experience an
160 A and tell him that is ?, he has got to learn that and
161 you have got to make sure that he learns that, or you
162 can teach him that. You know and ...
164 INTERVIEWER:
                          How do you think the
165 inexperienced teacher responds?
166
168 RESPONDENT: I just had a student in the
169 beginning of the year and they obviously are being
170 trained in OBE system and what I found is that she
171 put a lot of energy into a lesson but she got very
172 little back.
173
174 INTERVIEWER:
                          Maybe she put in too
175 much.
176
177 RESPONDENT: Not really, or maybe but
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178 look it could be inexperience as well, she was a third

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179 year student so she is not experienced, she is getting
180 there. Okay, but this whole freedom, you know let
181 us discuss, and you have got two children on the
182 carpet that cannot discuss, they are at 10 000 places
183 but they are not there. So you know that child will
184 go to his desk in his group work, he does not know
185 what is going on.
186
187 INTERVIEWER:
                           Just lost
188
189 RESPONDENT: Ja and he will just idle
190 along because there is no, at no stage if you just do
191 group work where you could say this is what you
192 did, look you made the mistake there, you made the
193 mistake there and that is what I find very disturbing.
194
195 INTERVIEWER:
                          To what extent is policy
196 then really implemented in the way they wanted it to
197 be implemented.
198
199 RESPONDENT: I think the government
200 schools are a lot more jacked up than what we are
201 because we missed so many meetings and
202 workshops and things like that. So I think they have
203 got, they pretty much know what is going on. I was
204 also thinking about it. You know I find it quite silly
205 because they take grade 1, this year it is just grade 1.
206 Why not bring in the grade 2's before we, you know
207 bring in your junior phase and say all the teachers
208 that can come so that it gives you a bit of
209 background, you know where those kids are coming
210 from. That I find, I find that totally silly, I think it is
212 INTERVIEWER:
                          So those who will be
213 involved the following year, are not exposed to
214 OBE.
215
216 RESPONDENT: They do not do that. Last
217 year, well for two years it was the grade 1's, no two
218 years ago it was grade 1, last year was the grade 2's
219 and now this year they have just finished off with
220 the grade 2's and now they are starting with the .
221 grade 3's.
222
223 INTERVIEWER:
                          So this year is grade 3?
224
225 RESPONDENT:
226
227 INTERVIEWER:
                          So what do they do? Do
228 they take then those teachers of grade 3 and for
229 training sake?
230
231 RESPONDENT: Ja, it is very confusing,
232 you get there and they talk about PI's and because
233 we have not worked with it ..
234 .
235
236 INTERVIEWER:
                          What is PI?
237
238 RESPONDENT:
                       Performance indicators.
239
240 INTERVIEWER:
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241
242 RESPONDENT:
                       You know they have got
243 this whole new terminology and it is for us that have
244 not grown with this whole thing I find it incredibly
245 confusing.
246
247 INTERVIEWER:
                           So what I hear you saying
248 is also it would be maybe a good idea to have
249 actually the whole of say at least first five grades of
250 teachers, expose them to this philosophy and say
251 listen this is what is going to happen, these are the
252 children that you are receiving next year. So this is
253 not happening.
254
255 RESPONDENT: No. I just feel we get
256 thrown into the deep end, you know there are these
257 kids that are coming up that have been exposed to
258 this. It is now March, almost April. In April they
259 are going to start training the grade 3 teachers. Now
260 what has happened between January and April? I
261 mean by the time they feel comfortable with it then
262 you are looking at June, July, August already. So
263 every year these kids have had these teachers trying
264 to ...
265
266 INTERVIEWER:
                           Grapple with the new
267 stuff.
269 RESPONDENT:
                        Yes, with the new stuff
270 you know.
271
272 INTERVIEWER:
                           When does this training
273 take place?
274
275 RESPONDENT: Afternoons, that is
276 another thing. You know you have got to go after a
277 whole day of teaching you have got to go and sit
278 there in the heat and they babble on about ...
279 You go to different schools you know. We have
280 had at N.H., so it is where your district is. If you
281 asked me what, how I would tackle this I would say:
282 right each school has to send X amount of teachers
283 and we are going to workshop it for a whole week.
284 You come from 08:00 till 15:00 and we are going to
285 work with this practically. You are going to work
286 out your lessons. This is how it works. And I think
287 that would, because ...
288
289 INTERVIEWER:
                          For more consistency.
291 RESPONDENT: And the only reason, the
292 only time you actually start making it your own is
293 when you work with something.
294
295 INTERVIEWER:
                          Hmm.
297 RESPONDENT: So here we get all these
298 bits of information and you, it like sort of makes
299 sense and you go to school and there are these pages
300 and pages and pages of things that you are supposed
301 to be doing. And you think but how does this fit
302 into that and ...
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304 INTERVIEWER:
                           You haven't got a holistic
 305 picture at this point in time
 307 RESPONDENT: No. no.
308
 309 INTERVIEWER:
                           This brings me back to
310 my initial sort of question, to what extent is the
311 policy implemented the way it was intended to?
312
313 RESPONDENT: It is not. But I must say
314 the lady that runs the thing from the Gauteng
315 department, she is incredibly helpful, if you can get
316 hold of her. She is incredibly helpful.
318 INTERVIEWER:
                           Well that is good to hear.
319
320 RESPONDENT: So that was to me a very
321 pleasant surprise because that I have not
322 experienced, not from the TED as it was, you know
323 we never got anything from the TED. So I must
324 give them credit for that, but I do, and I know that a
325 whole lot of people find it incredibly confusing.
326
327 INTERVIEWER:
                          You say the training is
328 just not sufficient, there is insufficient support and
329 coming from a background which is difficult for
330 new teachers now to deal with . What does that do
331 to a school, what does that do to classrooms, what
332 does that do to children?
334 RESPONDENT: But you see we are very
335 lucky at our school because we have been doing
336 OBE for many years, you know and we have
337 done the group work, we have done the.
338 involvement, we have done research, you know you
339 take a book and you research and you, so at our ...
340
341 INTERVIEWER:
                          Some of the OBE you
342 have been doing any way.
344 RESPONDENT: We have been doing that
345 any way, you know but what about your poor
346 person on the platteland that has got a two year
347 training? They do not have equipment, I mean you
348 can talk about a cow once and have this whole OBE
349 thing you know with a cow, but you can have that
350 and then you can go to chickens. But further than
351 that, you know they say use your natural resources.
352 That is fine and fair enough, but there are other
353 things that children have to learn that are not natural
354 resources and how do these poor people tackle this
355 whole thing? I am just very very concerned that we
356 are going to end up in a couple of years time with a
357 whole lot of illiterate people that have gone through
358 school.
359
360 INTERVIEWER:
                          Which brings me to an
361 issue about standards. How does one measure
362 standards?
363
364 RESPONDENT: You see you are supposed
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365 to use different assessments. Now once again the 366 group work is nice, I think that is an incredibly 367 important part of the OBE because we have trained 368 children to work on their own and then they go out 369 in the labour force where they have to work in 370 groups and they have never been taught to do that. 371 372 INTERVIEWER: 373 374 RESPONDENT: So that is to me incredibly 375 important. Job sharing is also important, this give 376 and take. 378 INTERVIEWER: That is working together 379 in a big company, I mean you have got to rely on 380 other people. 381 382 RESPONDENT: Finally to really assess a 383 child you have to do that individually. You cannot 384 do that in a group. 386 INTERVIEWER: Yes... 388 RESPONDENT: You see another thing is 389 they say you are the facilitator. Now that is very 390 easy. You give them a bit of information and you 391 walk around, well if you do it properly you are 392 walking around and you are actually observing 393 every single child you know and you make your 394 notes and you say this child is doing this, this, this. 395 But what about the teacher that does not, is not 396 committed? They go and sit behind their desks and 397 do whatever they want to do, you know so the 398 assessment, it can work but we are not all working 399 with the same caliber of teacher and that worries 400 me. If my child ends up in a class where the teacher 401 does not work, what is going to happen to my child? 402 She is not even going to pick up that my child is not 403 working. 405 INTERVIEWER: So what I am hearing you 406 say at the end of the day teachers have just not been 407 trained. 409 RESPONDENT: No. And which teacher 410 has really been taught to facilitate. We have not 411 been taught to do that. 412 413 INTERVIEWER: Hmm. 414 415 RESPONDENT: You know you can either 416 do it naturally or you cannot do it at all. 417 418 INTERVIEWER: 419 420 RESPONDENT: And that worries me. 421 You know ... You know because last year I went on 422 a crisis management course and there, well crisis 423 management is basically facilitating when problems. But that was not through 426 INTERVIEWER:

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427 education was it?
 429 RESPONDENT: No that was, well it was
 430 through Catholic Education, it was because you
 431 know being an HOD they asked me to go and that
 432 was the first time I actually realised but wow you
 433 know there are actually steps, you go through step 1,
 434 step 2, step 3, and if somebody just, you do it
435 naturally but you make a lot of mistakes in between.
436
437 INTERVIEWER:
                          And you skip maybe a
438 step or two and you do not realise it.
440 RESPONDENT: And then you do not
441 know why this is not coming together you know.
442 So, and after that course I realised how, ja that we,
443 they give us these things to do but they do not train
444 us. If every person could do a course like that it
445 would just make it so much easier and then you
446 understand what you are actually doing.
447
448 INTERVIEWER:
                          Do teachers attend
449 courses in their own time?
450
451 RESPONDENT: You know you say attend
452 courses in your own time. Now teaching has
453 become so demanding that there is so little time left.
455 INTERVIEWER:
456
457 RESPONDENT: You know I feel strongly
458 about it, I feel that teachers are, we have got no
459 personal time left and if you do not have personal
460 time you cannot grow. We are like these bulls that
461 race through a tunnel just to get to the end, you
462 know with all the, and education is snowballing,
463 everything is snowballing. You know you just think
464 you have got something sort of sorted out and then
465 they throw a whole new issue at you, you know and
466 there is never enough time to really get stuck into
467 what you are doing. I find that such a pity because
468 we are still lucky we sit with 25, maybe 27 children
469 in our class, but what about the teacher that sits with
470 45?
471
472 INTERVIEWER:
                          Or even more?
474 RESPONDENT: Or even more. You know
475 how can, it cannot work, it cannot work.
476
477 INTERVIEWER:
                         That was your clear
478 message since the beginning of this interview.
479 There are a few things that are good and they are.
480 working for your and you have taken out a few -
481 things, group work and things and you combine it,
482 you integrate it, you have made it your own.
483
484 RESPONDENT: Ja.
486 INTERVIEWER:
                         By the sounds of things I
487 have the idea of Mi. being competent to cope with
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488 change.
489
490 RESPONDENT:
491
492 INTERVIEWER:
                           Your question though is
493 what about the rest of the country, not to mention
494 Gauteng or just a few schools in your area.
496 RESPONDENT:
                        No.
497
498 INTERVIEWER:
                           So and that to me is as a
499 researcher, is a message that I would like to, you
500 know bring home to policy shapers and saying look:
501 you have brought this new thing, and there are I
502 think just under a half of teachers. I mean you may
503 be one and there might be another one here or there
504 who are "coping" and I put that in inverted commas
505 and like you say what about the rest? And it says
506 something about society, what kind of children are
507 we going to have at the end of the day? Because I
508 mean we are talking say in the year literally 2005
509 maybe, will it really be then by, will they then be
510 matriculated just about?
511
512 RESPONDENT: Yes that is five years
513 from now, that is grade 3, no in fact it is grade 7, ja
514 but they take it ...
515
516 INTERVIEWER:
                          I am wondering what will happen
517 to the matriculants, what kind of matric will they
518 be writing?
519
520 RESPONDENT: That is why I say to you I
521 can see that we are going to educate ...
522 Ja but it really worries me because I think
523 we are going to have kids that are going through
524 a whole system and they have learnt nothing.
525
526 Another thing that really
527 worries me, I mean we have been, I was a product
528 of where they threw the drilling of maths out and we
529 had to experiment and I know that a whole lot of my
530 generation could not spell, we do not know our
531 tables because of the system that we had. Okay
532 those are things you can actually overcome once it is
533 important to you, you will fix it you know. But so I
534 come from that kind of generation. We always in
535 this country seem to take the rejects from the rest of
536 the world, okay and then we, they say well we are
537 going to make it work, but England could not make
538 it work, America could not make it work. They do not say
539 look what you have got here fine, let us look at this
540 new system.
541
542 INTERVIEWER:
                          In addition to maybe.
543
544 RESPONDENT: Yes if that is what their
545 policy was I would say hundred percent, because
546 there are good things in it.
548 INTERVIEWER:
                         Can I just stop you there
549 for a moment. (MECHANICAL INTERRUPTION
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550 - END OF SIDE 1A). Yes why throw away a few
 551 things that did work? I am wondering to what extent are
552 teachers really interpreting it correctly.
553
 554 RESPONDENT: Well I know for a fact
555 that very first course we went on it said there
556 specifically: no drilling. You are not a teacher any
557 more you are a facilitator.
559 INTERVIEWER:
                           Very determining..
561 RESPONDENT: Ja I... Nothing else, nothing
562 else. You know where do teachers' individuality
563 come in? We have to do things that work for us.
564 You know you have to something that works for
565 you.
566
567 INTERVIEWER:
                          In terms of your character
568 and personality.
570 RESPONDENT:
                        Yes, yes.
571
572 INTERVIEWER:
                          True..
573
574 RESPONDENT: Okay fine you know if
575 you say to teachers well you know if you would like
576 to implement this then you may do, 99% of the
577 people are not going to do it because people do
578 resist change, because it means a lot of hard work
579 and so granted, so maybe they have to push you into
580 a direction and secretly maybe they hope that we do
581 put our own stamp on it and do things that work for
582 us. But I cannot tell you if that is what is they are
583 thinking.
584
585 INTERVIEWER:
                          Ja,you know to what extent
586 are you authorised, to use your own interpretation.
587 That is also difficult, to what extent may you interpret
588 and where the boundaries are.
590 RESPONDENT: It also depends on your
591 principal. You know what does your principal
592 expect? We are lucky our principal does also resist
593 change you know, to the extent he says you do not
594 throw away what works for you, you carry on with
595 that, you add to it.
596
597 INTERVIEWER:
                         In a way what he actually
598 does is something about supporting what has been
599 working okay, but also probably saying okay and
600 implement as you see fit.
601
602 RESPONDENT: Ja, ja.
604 INTERVIEWER:
                         Ja because I just, like I
605 say I am wondering really about what has been
606 written and intended and what is happening at
607 schools. Do these aspects or issues or whatever, do
608 they really fit this?
610 RESPONDENT: I have spoken to some of
611 the government school teachers you know and their
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612 biggest problem with this whole thing is the 613 discipline, the incredible amount of noise, because it 614 is group work. 615 616 INTERVIEWER: Yes 617 618 RESPONDENT: You know the discipline 619 goes. Okay we are working, it is now starting to fall 620 into place. You had to change your discipline 621 completely you know, but there is an incredible 622 amount of noise and what worries me is that certain 623 children cannot learn with noise. 624 625 INTERVIEWER: This busyness all over. 627 RESPONDENT: It is incredibly busy you 628 know and I just often wonder is there structure in 629 the busyness. 630 631 INTERVIEWER: A very good question. 632 633 RESPONDENT: You know kids can be 634 busy, but well some kids just do not function that 635 way and in actual fact most kids do not function in 636 incredible, you have to have a certain amount of 637 peace and quiet to be able to actually absorb what 638 you are doing you know. 639 640 INTERVIEWER: Sure and to hear yourself 641 thinking maybe. 643 RESPONDENT: Ja, just to analyse what 644 you are ... 645 646 INTERVIEWER: Doing, ja. 647 648 RESPONDENT: Ja and to try and make it 649 your own. 650 651 INTERVIEWER: So you say discipline 652 maybe in schools could deteriorate? 654 RESPONDENT: Yes, you know ... 655 656 INTERVIEWER: Is it a matter of that 657 group work is like a free for all. 658 659 RESPONDENT: But is the whole thing 660 you see. Now maybe as the kids grow and they do 661 more group work that whole thing will, but what is 662 happening to these kids that are starting, these poor 663 pioneers in this whole system you know? I am glad 664 my child is not sitting there, very glad my child is 665 not sitting there. 667 INTERVIEWER: So my next question here is: 668 who trained those trainers? 669 670 RESPONDENT: It is that pyramid effect 671 you know, a very few, because at private schools, I know 672 they were trained overseas, either in Australia or 673 New Zealand or ...

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674
 675
 676 INTERVIEWER:
                           Or the States.
 678 RESPONDENT: Or the States. You know
 679 it came from, that is the feeling I got, it came from
 680 there. And here you have your how many
 681 (inaudible) and from say for example 100 people get
 682 trained and it has got to go to half a million that
 683 information gets distorted every time it gets passed
 684 on, because who trains the people that gave us the
 685 course? Now we were told right now you know
 686 what this is all about, after one course, you know
 687 what this is all about, now you go back to your
 688 teachers and you train them. Okay so now this is
 689 my whole interpretation, my own interpretation
 690 okay, you have got the notes and things like that and
 691 you could stick to that, but so now I think fables out
 692 again and from there on it ...
694 INTERVIEWER:
                           So it is an interpretation, and a
695 Reinterpretation.
697 RESPONDENT: Ja no I mean in schools
698 that perhaps not even go further than that, you know.
699 that the whoever went on the course said well you
700 know I am not doing this and then it did not go
701 further, so the whole ...
702
703 INTERVIEWER:
                           There was not even
704 exposure...
705
706 RESPONDENT: You know so there are
707 big holes there, there are massive loopholes...
708
709 INTERVIEWER:
                          Room for things or
710 opportunities where things go wrong.
712 RESPONDENT: And I think there is a lot
713 of mismanagement going on, you know they can
714 only tell you to do it. Whether you do it or not is ...
716 INTERVIEWER:
                          To what extent are you getting the
717 full information, half information and issues like
718 that.
719
720 RESPONDENT: Or no information. But I
721 think there are things that you are doing
722 that are not written down that ...
723
724 INTERVIEWER:
                          It has become habit
725 maybe.
726
727 RESPONDENT:
728
729 INTERVIEWER:
                          And they work for you
730 and you carry on with those things.
732 RESPONDENT: Yes I think it is a definite,
733 it is definitely in our schools you know. I think we do
734 especially at our school and the further the subsidy.
735 goes the more we are going to do our own thing any
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736 way. You know you have got to stay within what is
737 expected more or less because the children leave to
738 go to other schools, otherwise you ...
739
                          ..you are in trouble.
740 INTERVIEWER:
741
742 RESPONDENT: Ja well you know you are
743 ruining your own school because people are not
744 going to send their kids. It is like the, this is also
745 fun, but it is like the Max Stibbe schools.
746
747 INTERVIEWER:
                          Oh yes Max Stibbe. .
748
                       Montessori schools.
749 RESPONDENT:
750
751 INTERVIEWER:
                          Yes.
752
753 RESPONDENT: But especially the Max
754 Stibbe, we get kids from there and I mean they
755 cannot cope, they cannot read, they cannot spell,
756 they cannot do sums, that freedom is so wide that
757 the kids walk out of there knowing nothing and we
758 have had a few of them and so you do stay. Look
759 like the maths it gets drilled, I mean the OBE can
760 say what it wants, but it gets drilled, because, and it
761 is not written anywhere, but maths well we drill you
762 know. So there are hidden ...
763
                          In terms of feelings and
764 INTERVIEWER:
765 emotions if you would sum that up within the
766 context of educational change?
767
768 RESPONDENT: I think a lot of pressure
769 has been put onto teachers. It is not as much fun as
770 it was ten years ago.
                          Which is sad.
772 INTERVIEWER:
773
774 RESPONDENT: Ja, I think that half the
775 teachers are on antidepressants or you know I think
776 the demand that has been put on teachers is almost
777 inhuman. We work incredibly long hours. Okay it
778 is all financial, you know the classes are getting
779 bigger because of finances and things like that and
780 there is an incredible amount of red tape involved in
781 the whole thing and the teachers are burning out and
782 it is not a good thing. You know I think we have
783 lost a lot of the cream of the crop because they do
784 not want to work for the salary, because you, if I
785 work the amount of hours that I do in the private
786 sector I would be earning a lot more money and
 787 education is not about money. You cannot educate
 788 children for money. You do it because you love
 789 what you are doing and I think that they ...
 790
 791 INTERVIEWER:
 793 RESPONDENT: Ja and I think they are
 794 taking that away, education is taking that away, the
 795 calling is not there any more because ... They give
 796 you nothing, nothing gets back to you,
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797 you know you work till 23:00, 00:00 at night,

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798 some people till 02:00, 03:00 in the morning
799 and you get to school and there is all
800 these little beings that demand something from you
801 and you cannot give any more and that is my
802 concern about ... If you also hear about the shooting
803 and teachers and the stabbing of kids, okay those are
804
805 INTERVIEWER:
                          the societal forces...
806
807
   RESPONDENT:
                       Ja and it is not, it does
808 happen every single day, but that is the feeling that
809 is coming into the school, this incredible amount of
810 violence and ...
   INTERVIEWER:
                          Anger.
813
814 RESPONDENT:
                      Anger and you know,
815 teachers do not get respected by parents any more,
816 you are only a teacher.
817
818 INTERVIEWER:
                          I heard that before yes.
819
820 RESPONDENT:
                       We are good enough to
821 educate their children but we are not good enough to
822
823 INTERVIEWER:
                          To be seen as a
824 professional.
825
826 RESPONDENT: As a professional person,
827 so that is also being taken away form us you know
828 and that is also sad. And it makes our job so
829 much more difficult, because I mean the story that,
830 somebody else tells you know, the child that says to
831 the teacher you know, I mean this really happened,
832 oh well my mother does not like you and she was
833 very hurt and he eventually went back to her and he
834 says: oh never mind, you know it not serious that
835 my mother does not like you, because she does not
836 like my father either. You know so it was a big
837 joke, but that is the thing that is coming through at
838 the moment. My mother does not like you, my
839 mother says I do not have to do my homework,
840 because you know ...
841
842 INTERVIEWER:
                         So what I am hearing is
843 something about the support from parents and
844 your frustration...sometimes just a little thank you
845 that adds to the morale.
847 RESPONDENT: Or just, yes. Or just accepting what
   you have decided, you know a child will come to
849 you and say I do not have to come to the gala
850 because my mother says it is a waste of time. Okay
851 now the gala, what educational value, that is a whole
852 new issue, but it is just the attitude you know.
853
854 INTERVIEWER:
                          The attitude makes all the
855 difference.
857 RESPONDENT:
                       You have a play, my
858 mother says I do not have to come, you know. She
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859 is too busy, she cannot make it, you know. So it
860 makes it, or if you decide, outings, you say to
861 parents we are going to X, they will come in their
862 droves, but it is dangerous. Now does any parent
863 think that a teacher will take responsibility for 27
864 children and take them to a place that is dangerous?
865 I mean never in my wildest dreams would I do that.
866 We always make, you know that is an acceptance of
867 you are a professional person, my child is in good
868 care and I will only do what is best for that child.
869 And that has fallen away.
870
871 INTERVIEWER:
                          That is very, very sad.
    And that adds to the, I mean we read about it quite
    often, is the low morale, you know feelings, I cannot
874 think of a better word now, ja the morale in
    education.
875
876
877
    RESPONDENT:
                        Ja, ja the morale.
878
879
    INTERVIEWER:
                           Which is so low.
880
    RESPONDENT:
881
883 INTERVIEWER:
                           Not that education is the
884 only system who is suffering at this moment.
886 RESPONDENT: No. You know and another
887 thing that is a great concern to and it is not
888 happening right now, but within the next five years
889 it is going to happen, is this whole Aids issue. It is
890 horrifying and how is that going to affect a teacher?
891 We went to that seminar and he says you know how
892 many teachers are going to get Aids in the next
893 couple of years? So not only is my child safe in a
894 class, but I as a teacher am not safe in a class. Are
895 we being educated in that? How do we handle that?
896 You are going to get a child coming to you, I am
897 talking about little children, coming to you that has
898 fallen and he is bleeding all over and you say: hang
899 on there and you are going to run to your cupboard
900 and you are going to put your gloves on and
901 whatever you need and then you may attend to the
902 child. You know what is that going to do to our
903 whole society? I think a lot of our problems stem
904 from the country because our children are being
905 traumatised one way or another, parents are very
906 very busy, teachers are very busy, which causes
907 stress, which causes explosive situations, which
908 causes unhappiness and so it is not just in the
909 education it is the whole country, it is very very
910 wide. But the Aids business, how are children
911 going to relate to each other? If you know you have
912 got a child with Aids in your class and the kids
913 know about it, how is that going to ...
914
915 INTERVIEWER:
                           How does one deal with
916 that?
918 RESPONDENT: How do you deal with it
919 and I mean they come and they say to you, you have
920 got to wear gloves, that is not good enough. Don't
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921 train me like that, I know I have got ...
923 INTERVIEWER:
                          That is a physical thing.
925 RESPONDENT: That is a physical thing.
926
927 INTERVIEWER:
                           Spiritual and mentally
928 how are you going to deal with that?
930 RESPONDENT: Kids are going to grow up
931 with friends dying left, right and centre and they are
932 talking about age groups from 6 to 8 I think, or no
933 from 5 ...
934
                           It is taken incredible
935 INTERVIEWER:
936 measures here.
937
938 RESPONDENT: Ja from 5 to 8 they are
939 going to die in the pre-school coming up to grade 1
940 and then from something like 14 or 16.
                           I just heard the statistics
942 INTERVIEWER:
943 recently, I cannot quite remember but it is
944 something like 250 babies per day being infected,
945 only babies, I am not even talking ..., it is terrible, I
946 have got them somewhere but it is frightening. And
947 it is true I have never even thought about it that
948 these youngsters are actually entering our education
949 system and what does that do? Because that is a
950 societal, radical change that will impact education.
951
952 RESPONDENT: You are going to sit with
953 kids that have lost their parents because of Aids you
954 know.
955
956 INTERVIEWER:
                           So what you have just
957 said, so it will be even more traumatised, society.
959 RESPONDENT: I do not know, I do not
960 know how this is going to, I think we are in for a
961 very very difficult time and I am very glad I haven't
962 got a little one that has got to go through this,
963 because I think our kids are still, give it five years
964 my son will be out of high school, my daugther will be
965 into high school probably.
                           It is not as if we will not
 967 INTERVIEWER:
 968 be victims of that, but yes there, I mean will still be
 969 working and it will also impact on where we are.
 971 RESPONDENT: Yes.
                           In any case Mi. we
 973 INTERVIEWER:
 974 can chat about that also still. Thank you for being
 975 here with me and I am allowed to be with you.
 976
 977 RESPONDENT: Well I hope it helped.
                           Yes definitely and I think
 979 INTERVIEWER:
 980 you gave me a lot of extra information which I will
 981 certainly incorporate in the research, thank you so
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982 much.

984 END OF INTERVIEW

HU: PhD Education policy Change ·

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Edited by: Super

Date/Time: 1999/09/20 - 11:30:54

P 4: interview4atlas.txt [A:\interview4atlas.txt] 1 Date: 15 June 1999 2 Female 3 Experience 12 years 4 Grades 7 5 Qualification: HOD, BA, FDE 6 Policy change: Curriculum reform; 7 working conditions 10 INTERVIEWER: 11 appreciate your sharing a bit of 12 your experience and your time. My 13 question to you Rei. is, how do you 14 experience education policy change? 16 RESPONDENT: I must admit that 17 in the beginning when I first heard 18 about the 2005 and the OBE 19 situation, I was not very partial to 20 that, because I just thought that it 21 was just a new gimmick, that they 22 were, you know they had to do 23 something different just to get away 24 from old political sort of habits 25 and stuff like that, so I was not 26 very partial to that. But once I 27 have been to courses and I have 28 attended a few courses I realised 29 two things. One of them was that I 30 personally have been very close to 31 teaching in the OBE way, because I 32 think I have always tried to make my 33 lessons different and to steer away 34 from sort of very archaic ways of 35 teaching. And the other thing that 36 I regarded as a very positive thing 37 was that they are going to do in 38 OBE, that they are going to do away 39 with just assessing a child on his 40 academic performance, that other 41 variants of skills and of 42 achievements are also going to be 43 included in assessment and also in 44 teaching subjects that they are 45 going to extend in some way or 46 another. Unfortunately it is 47 something that we have mostly heard

48 of and I have seen very little 49 implementation in the school or in

50 the classroom of that.

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52 INTERVIEWER:
                        What I hear you
53 saying is the thing about I have
54 been teaching in a different way.
56 RESPONDENT: Definitely.
57
                        And which would
58 INTERVIEWER:
59 maybe or could maybe be something
60 similar to the outcomes based
61 education culture.
62
63 RESPONDENT: Definitely yes.
64
65 INTERVIEWER:
                        If you say you
66 have not heard much what do you mean
67 by that? Is that from the
68 department or ...
69
70 RESPONDENT: I think because I
71 am teaching grade 7 and we have not
72 been that involved in many of the
73 changes because they have started
74 from grade 1 upwards, although this
75 year they have, we have heard that
76 we are supposed to implement that as
77 from next year, but once again from
78 the department's side we have heard
79 very little, because I am mainly
80 concerned with languages. I know
81 that some of my colleagues have been
82 attending courses concerning the
83 more technological side of OBE, but
84 in the language departments up to
85 now we have heard very little or we
86 have seen very little. We have
87 heard, but mostly through the media,
88 not really from the department's
89 side.
90
91 INTERVIEWER:
                        So what you are
92 saying is something is something
93 about the communication from .
94 department appears vague.
96 RESPONDENT: And then I must
97 say that courses that I have
98 attended where we were introduced to
99 the OBE situation, we just found
100 that the people who conducted the
101 courses, really it was of a very
102 poor standard, it was of a very poor
103 standard.
104
105 INTERVIEWER:
                         They were not
106 competent about their subject?
107 RESPONDENT: No, no definitely
108 competent and not knowledgeable
109 enough.
111 INTERVIEWER: So these were the
112 instructors of these courses?
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113

Yes definitely and 114 RESPONDENT: 115 I think the other problem is of 116 course a language barrier, not in 117 the sense that, they spoke English, 118 but because they, English to them 119 might be a third or a fourth 120 language. I think that the message 121 that we perceived was in a way very 122 warped. 123 124 INTERVIEWER: Right. Let me 125 just ask you something, tell me some 126 of your understanding, how do you, 127 what do you understand if I say to 128 you policy change? 129 130 RESPONDENT: Policy change ... 131 132 INTERVIEWER: Or education . 133 policy changes. 134 135 RESPONDENT: Right education 136 policy change I see it I think in 137 two ways. The first thing that 138 comes to mind being a white teacher 139 as at a mainly white school, I see 140 it as politically motivated. That 141 to me is. I see that as the main 142 piece, that it is politically 143 motivated. 144 145 INTERVIEWER: That may be 146 politically driven. 148 RESPONDENT: Yes driven, yes. 149 And secondly I can understand and I 150 really have a compassion for that, 151 that a policy change was needed to 152 include people who could have been 153 formerly excluded from certain 154 things and I can see that with a new 155 government with a whole new, I don't 156 know, a whole new system that we are 157 going to face as far as teaching is 158 concerned, that policy changes in 159 education was necessary. Once again 160 I sound a little, I would not call 161 it racist, but I think that for 162 white people in this country it is a 163 grave concern, because we are very 164 unsure, because I think we are not 165 as gullible as other racial groups 166 might be thinking that this is going 167 to open up new worlds. We rather 168 see it and interpret it in terms of 169 perhaps the standard that is going 170 to be lowered. 171 Would you like to 172 INTERVIEWER: 173 say a little bit more about that, 174 about the standards being lowered?

175

176 RESPONDENT: I think that my 177 experience goes beyond the grade 7 · 178 group because I have been involved 179 through the University of Pretoria 180 and through a course that Success 181 College is currently doing for 182 mainly black teachers in teaching 183 management and during the July 184 holidays when we usually go on an 185 outreach programme where we lecture 186 throughout the county to these 187 students, to help them to prepare 188 them for the exam. And I think that 189 I can see in terms of what we 190 perhaps did in the course, because I 191 took the course myself and what they 192 expect from the students. Because 193 in the beginning I could see because 194 it is the fourth year now that I 195 have been involved with that. In 196 the beginning they still tried to 197 uphold certain standards but I think 198 to keep the whole course alive and 199 because it is money motivated, in a 200 way they have been forced to, just 201 to lower standards in the sense they 202 do not expect as much from those 203 students as they perhaps would have 204 expected of students of another 205 racial group. 206 207 INTERVIEWER: So what I hear you 208 saying maybe is something about 209 teachers who are, let us call it 210 need further training education but 211 through Success College which is run 212 through the university. 213 214 RESPONDENT: Yes it is 215 underwritten by the university. 216 217 INTERVIEWER: And you, it is 218 your understanding or what you have 219 observed is that standards are 220 lowering there. Would you then 221 assume that that will happen in 222 schooling or in our new curriculum? 224 RESPONDENT: Yes most 225 definitely because I think that even 226 in our schools which are, from my 227 side of the experience I have taught 228 in a mainly white school. We have 229 experienced and it is really 230 becoming quite a big problem now, 231 that children are reading and 232 spelling impaired. I ascribe that 233 to too much television and also to 234 the fact that teachers are not as 235 driven any more by teaching basic 236 skills, by drilling in basic skills

237 that needs to be drilled in. I

238 think that if I see how they battle 239 in our own schools where there is no 240 language problem, where there is 241 basically no problem of children 242 that have been left behind in the 243 sense that their level of 244 understanding or comprehension is 245 perhaps not on a par with the 246 others, if I see what a battle that 247 is then I just know that if you add 248 to the current battle that we have 249 in our basically white schools, if 250 you add a language problem, if you 251 add a problem of comprehension, 252 understanding, you know all those 253 things. 254 255 INTERVIEWER: Yes, reasoning. 256 257 RESPONDENT: Reasoning and 258 stuff like that, I cannot see that 259 we can maintain the standards that 260 we used to because we are battling 261 just to maintain standards in our 262 own schools under basically good 263 conditions. 264 265 INTERVIEWER: I am wondering, on 266 the one hand I hear you saying there 267 might be a lowering of standards, 268 teachers are not trained fully or 269 enough. On the other hand for the 270 new curriculum we need to nurture 271 skills such as critical thinking. 272 How do you combine those two? 273 274 RESPONDENT: I would say that 275 my experience that I have with black 276 teachers when I go on these teaching 277 lectures and stuff like that, is 278 that they themselves do not 279 understand and they themselves have 280 such inadequate skills and I cannot 281 see, I mean even and I am almost 282 weighing up black and white against 283 each other, but even in our own 284 schools which I am talking about a 285 white school now, that some teachers 286 and this is perhaps something that I 287 should mention, is that I have 288 noticed that teachers, if your heart 289 is not in teaching then you are 290 definitely not going to walk that 291 extra mile to get yourself 292 knowledgeable and to bring the 293 knowledge to the classroom and to 294 try and equip your children with the 295 necessary skills. And I think many 296 teachers and I find that in two 297 ways, the teachers that are close to 298 finishing their term of teaching,

299 they are going to play for time and

300 they just hope that this is going to 301 go away. The young teachers that 302 hope that their husbands will be in 303 a position fairly soon to support 304 the family totally without them 305 having to work, are also not going 306 to make an effort. So it is going 307 to leave a very small core group and 308 I think if you can divide them again 309 into those that are really committed 310 to making this work and to open 311 themselves to training and to new 312 ideas and things like that, you will 313 also have the group that will never 314 be open to that and they will just 315 go on regardless of policy change or 316 whatever. I think they will make a 317 few cosmetic changes and for the 318 rest they could not be bothered. 319 One thing that I found, especially 320 if we do case studies with the black 321 teachers, they put quite a lot of, 322 place a lot of value on the window 323 dressing side of their teaching 324 skills. As long as they have got 325 files that in a way show that they 326 are competent, so they are always 327 very eager to lay their hands on 328 teaching material and in a way might 329 show that they are competent, but I 330 think when it gets down to the very 331 basic teaching of trying to convey 332 certain skills and competencies to 333 the children I think there is a lack 334 all over, regardless of colour, 335 training, whatever. 336 337 INTERVIEWER: What you just said 338 is that there will always be some 339 teachers who will really commit 340 themselves to this change, but there 341 are also those who are just 342 blatantly resistant and for those 343 who do commit themselves, they are 344 willing to go as you have just said 345 the extra mile to get some extra 346 training or further education 347 whatever the case. Who is that type 348 of person? 350 RESPONDENT: That would go the 351 extra mile? 352 353 INTERVIEWER: 354 355 RESPONDENT: That is very 356 difficult to say because if I just 357 think of my own colleagues there are 358 some of them that are really 359 committed to the job, but their 360 personalities do not allow them to

361 go that extra mile, it is just too

362 much and they, I think in a way they 363 will feel very unsafe with trying 364 out new things and new stuff. So 365 they feel safe in that environment 366 of, and they might be willing to try 367 new things provided that they have 368 been provided with the knowledge in 369 an absolutely step by step way. And 370 I really think it is a small group 371 of teachers, those that have got the 372 more adventurous spirit to really go 373 out. And I think also if you are a 374 person who would, who are still 375 interested in learning something, if 376 you want to know about new things, 377 if you are willing to try out new 378 things. And I think that makes up a 379 very small group of people, 380 basically people who want to find 381 out very quickly how to do the job 382 and they are perfectly happy to 383 stick to it. They will change, 384 permitted that the new set of rules 385 is spelt out very clearly, but if 386 there is any input from their side 387 that they have to go and explore and 388 look for new ways and come up with 389 new ideas and even challenge 390 themselves, because one thing that I 391 have noticed in the teaching 392 profession and I am saying this 393 coming from a background where I 394 worked in the private sector for 395 many years, teachers work in such a 396 protected environment and I see very 397 little, if any, taking 398 responsibility for mistakes that 399 they might make. They are not 400 willing to make mistakes because 401 they live in this fear that in that 402 small little world of theirs there 403 is perhaps a little black mark that 404 is going to appear against their 405 name or a demarcation of any sort or 406 something and they are not willing 407 to take chances. I find it a pity, 408 a great pity that teachers that work 409 with children, with these eager 410 minds, that they in themselves are 411 very very confined in their own 412 thinking, in their own way of 413 teaching and not being able to move 414 out of that very protected little 415 circle. 416 Comfort zone. 417 INTERVIEWER: 419 RESPONDENT: Yes the comfort 420 zone. 421

422 INTERVIEWER:

423 telling me is something about the

What you are

```
424 personality of our teachers. What
425 responsibility for change do
426 teachers assume in your mind?
427
428 RESPONDENT: Unfortunately I
429 have to say no, because I have just
430 made a rather disturbing discovery
431 today that teachers try and get
432 away, they really try most of them
433 try and get away with as little as
434 possible and with as little
435 discomfort to themselves and this
436 little system that they have created
437 for themselves. And they are not
438 willing to rock the boat and they
439 feel very, very threatened because
440 this I can really say from just
441 talking to my own colleagues, they
442 feel very threatened, most of them
443 very threatened by policy change,
444 very threatened.
445
446 INTERVIEWER:
                           Do you make the
447 link between threat and change?
449 RESPONDENT: Again I think it
450 is personality related and then also
451 I think the environment that has
452 been created for teachers, very
453 protected. Let us just think of
454 something very general kind of thing
455 that might occur in a school. If a
456 parent is unhappy with any teaching
457 method or anything that might have
458 occurred in the class, then the
459 channel is that the parent would
460 possibly approach the headmaster or
461 vice principal and then eventually
462 that problem will be, and I am
463 putting it in inverted commas, will
464 be "solved" without the teacher ever
465 coming face to face with the parent-
466 and the teacher will be called in,
467 the headmaster will ask the teacher
468 to put her side of the story and
469 then the parent will be called in
470 and the headmaster stays in the
471 middle. To me it is totally wrong
472 because I feel where do you ever get
473 that experience because I mean those
474 are the skills that we are supposed
475 to teach children how to be able in
476 a way to defend themselves, to have
477 the skills to communicate.
                           To work with
479 INTERVIEWER:
480 feedback.
482 RESPONDENT: Yes to work with
483 feedback, even to communicate in
484 adverse circumstances when
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485 everything is not always perfect.

486 And I mean if the teacher is not 487 even skilled in that, how can you 488 possibly teach a child to be skilled 489 in that? And I really, I blame the 490 system and I definitely put a lot of 491 blame on the headmaster because he 492 is defending the image of his school 493 and I feel that it is a very, it is 494 an unrealistic and it is superficial 495 way of dealing with problems and 496 dealing with situations in schools 497 that might arise. 498 So what I hear you 499 INTERVIEWER: 500 saying something about as it is a 501 teacher is in a protected 502 environment and the headmaster 503 actually perpetuates that by keeping 504 away all the conflicts or the 505 stresses or the complaints whatever 506 the case may be, where as my opinion 507 could be good feedback. 509 RESPONDENT: Exactly. 510 511 INTERVIEWER: As good learning 512 to find out what is going on. 513 514 RESPONDENT: Exactly, and if a 515 teacher knows that she has to come 516 face to face with parents and still 517 be able to stand her ground and to 518 say but this is why I am doing it 519 like this and to be able to come up 520 with some sort of, not an excuse, 521 but with a reason, method in her 522 madness or call it whatever you 523 want. I feel that she as a person 524 can grow, but my experience is that 525 teachers per se, especially in a 526 primary school environment, very 527 little personal growth. I have been 528 teaching at the same school for 12 529 years now and I have seen very 530 little progression in my colleagues. 531 I see regression unfortunately in 532 many of them. It seems as though 533 they are more threatened, more 534 scared, want to be more protected 535 and stuff like that in stead of 536 going out facing the world. 538 INTERVIEWER: And taking up the 539 challenge of a new curriculum or 540 whatever the changes may be. 542 RESPONDENT: 543 responsibility. Can I link up with 545 INTERVIEWER: 546 your comment that in your mind this

547 is politically driven and do you

548 think that that could cause a 549 resistance to policy change? 551 RESPONDENT: I would definitely 552 say so because I think for white 553 people and having lived in a country 554 that has definitely favoured the 555 white people and secured jobs for 556 them, I think it is definitely yes, 557 because we also apart from your own 558 protected little environment, you in 559 a way many of them are linked with 560 friends and family that have been, 561 you know the victims of people that 562 have lost their jobs, who have been 563 forced out of positions and stuff 564 like that. And I think it instills 565 more fear, more fear, and I think 566 yes the resistance is in a great way 567 politically motivated and I think in 568 the other way, because in the 12 569 years that I have been with my 570 school very few of my colleagues 571 have involved themselves in further 572 studies. In other words and I am of 573 the opinion that a qualification 574 obtained 20 and 30 years ago, I mean 575 without any upgrading of any sorts, 576 can really not be very relevant, 577 especially in the changes that we 578 are facing today. 579 580 INTERVIEWER: What I am picking 581 up right now is something about a 582 teacher as the person is actually 583 the critical issue here within 584 transformation or change. 585 586 RESPONDENT: They build a wall, 587 there is a wall that goes up, that 588 is a wall that goes up. Now the 589 minute that the teacher puts up the 590 wall, I mean the child in the 591 classroom, that which should have 592 been in the classroom or that which 593 should have been able to come into 594 the classroom - change, reform, call 595 it what you want, that is kept away. 596 Because that is one thing, the 597 teacher has in the classroom, still 598 has a fairly great amount of power 599 to keep things out or to let things 600 come in. 601 602 INTERVIEWER: Ja I hear you very 603 clearly. 605 RESPONDENT: Ja and I am coming 606 back to the window dressing. As 607 long as the file and what is in the 608 file and that can be shown on paper,

609 as long as that is in order then the

610 teacher is fairly safe. But what 611 goes on a daily, minute to minute 612 basis in that classroom is sometimes 613 shocking, it is shocking really. 615 INTERVIEWER: Something that I 616 also picked up how personal growth, 617 change and development are linked. 618 To what extent are people supported 619 in this context? 620 621 RESPONDENT: I think very 622 little and then once again I think 623 the people that they use to 624 implement those support systems, to 625 my mind are in most cases thew wrong 626 people, people who have very little 627 skills of really conveying certain, 628 okay information whatever. Or what 629 I mostly find which is lacking in 630 most of those people is to make the 631 people that they are trying to 632 teach, to make them enthusiastic 633 about it. I mean because they are 634 not, they have not got selling 635 skills, because I mean you really 636 have to sell the idea, you have to 637 market it. 638 639 INTERVIEWER: It is like a new 640 product. 642 RESPONDENT: It is like a new 643 product and I really think that the 644 people that they use to market their 645 product is, well ... 646 Not good sales 647 INTERVIEWER: 648 people. 649 650 RESPONDENT: No not good sales 651 people at all, at all. 652 653 INTERVIEWER: How do you feel at 654 this point in time as a person in 655 education? 656 657 RESPONDENT: I think if you 658 asked me, if you had asked me this 659 like the year or 18 months ago I 660 would have given you a different 661 answer. At this point in time I 662 have sort of, I have come to terms 663 with certain things. I know what I 664 want in life and I know that in my 665 classroom I am going to bring in the 666 necessary changes and if it is not 667 for the children then even it is for 668 myself, just to know that I still 669 want to do, I still want to

670 participate and then one thing that 671 I feel strongly about, I want to

672 give a child that has been sitting 673 in my classroom the very best. I 674 always tell them in the beginning of 675 the year I will teach you the best 676 way I know how. And I am still 677 curious, I am still trying to find 678 out more about my subject, about 679 ways of teaching. I like to read, I 680 think I pick up things and I try and 681 implement and I am a conscious 682 person, I don't go through life 683 unconsciously. So I pick up things 684 and I see in a newspaper, in a 685 magazine, I think this will make a 686 nice lesson, this ... (END OF SIDE 687 A) I have given up on the system to 688 try and change that. I think a few 689 years ago I wanted to change a whole 690 system and I was always very 691 disappointed when I walked into this 692 resistance, the one that teachers 693 put up. And I think I have resigned 694 myself to the fact now that up until 695 the day that I am not teaching any 696 more I am still going to do my best, 697 I am still going to give my best, 698 whatever is possible for me to do I 699 will do. If ... 700 701 INTERVIEWER: Change or no 702 change? 703 704 RESPONDENT: Change or no 705 change. If in the course of what I 706 am doing I can sway one or two of my 707 colleagues, I will do that. I know 708 for a fact that I am always very 709 willing to share if I get a new idea 710 or something that works or something 711 which just works out easier or 712 something like that, I am willing to 713 share. I am still willing to do 714 that, but to concern myself with the 715 system and in a way I have given up. 716 on that. I am concerning myself 717 with individuals that go through my 718 hands and I always see it as a 719 positive sign. Some time ago about 720 nine or ten of my colleagues and I 721 were sitting in a restaurant, we 722 were having lunch and two young, ja 723 I will say young men walked in and 724 they came and they greeted me and I 725 remembered the face, I could not 726 remember the name, but they were 727 matric boys by now, five, six years 728 since I have had them in class. 729 They greeted me and I said what 730 about all these other teachers, 731 don't you know them any more? And 732 they said oh yes this one I can

733 remember a little bit and that one I

734 can remember a bit and I just 735 thought neither here nor there, but 736 why did they remember me? And the 737 one boy said and I asked him, I 738 said: why do you remember me and 739 not the others? He says: because I 740 can remember all those little 741 stories that you always told us 742 about Harris boys and this and that 743 and things just, so he still 744 remembers that. So if I did that 745 for him then I am happy as a 746 teacher. I think previously I 747 wanted to change the whole world, to 748 change the whole system. I have 749 given up on that. I am concerning 750 myself with individuals and every 751 year when I get a new set of pupils 752 I really try and do the best that I 753 can do for them and that is about 754 the best that I can do at this point 755 in time. 756 757 INTERVIEWER: What strikes me is . 758 your compassion, your commitment in 759 the classroom and where you said 760 earlier on I am trying to change the 761 macro system, I don't think we have 762 the power to do that, but we do have 763 the power in our classroom. 764 765 RESPONDENT: Exactly. 766 767 INTERVIEWER: And that is where 768 the real change should occur, in the 769 classroom. How do you see policy 770 change in say the next ten years? 772 RESPONDENT: I would definitely 773 like to see that we still make an 774 effort to try and sway the hearts 775 and minds of teachers, because 776 unless we do that, it was very 777 disturbing when a colleague of mine 778 told me last night, he is at a high 779 school, that the universities are 780 sending out people to try and to 781 market certain career courses and 782 from two universities that have been 783 to their school, not one pupil 784 signed up for teaching. So that to 785 me is very disturbing and I think 786 that if we can sway the minds and 787 hearts of teachers then children 788 will be inspired, because that is 789 usually what makes you, sends you in 790 a certain career, is if you had a 791 teacher and then you think I would 792 like to be like that person. And I 793 think we should, we should 794 especially now, especially for white

795 people, I really have a heart for

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796 them, to still try and to give
797 teachers the best training, to
798 really select the best people.
799 possible. And sometimes, I think
800 once again they sometimes look at
801 marks and then sometimes you have
802 the child not with the very good
803 academic achievement but with the
804 compassion and I really think, I
805 feel strongly about that because
806 usually if you find a child that has
807 battled with certain things in
808 school and they want to go into the
809 teaching profession, they are the
810 ones that will make it work for the
811 child again because they know what
812 they battled with and they will
813 really try and find ways and means
814 of making it comprehensible for the
815 child. So I would really like to
816 see to us to go back to good basic
817 training which I think is going for
818 a loop these days. I also say this
819 because I was fairly old, I was an
820 adult when I went into teacher
821 training and I mean if I think of
822 those boys and girls that were there
823 with me, that cruised through that
824 course by doing the absolute minimum
825 and I am positive that they are
826 those kind of teachers, the ones
827 that do the minimum, that we should
828 go back, look at training, look at
829 ways and means and get the right
830 people to try and sway the minds and
831 hearts of teachers. That is about
832 it. I cannot think of something
833 very wild to say and say we must do
834 this, we must do that. I think we
835 must settle down to basic things and
836 people must really want to teach to
837 go into that profession, not look at
838 it as a means of earning a fairly
839 good salary and with fairly good
840 flexible hours.
841
842 INTERVIEWER:
                           Would I be correct
843 to say that your focus was on the
844 person of the teacher during the
845 process of change?
846
847 RESPONDENT: Yes definitely.
848
849 INTERVIEWER:
                          And if you as a
850 teacher are resourceful and you are
851 well trained, compassionate and you
852 have got empathy and are connected
853 with the children, then the change
854 process may not be so traumatic...
856 RESPONDENT: Definitely.
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857

858 859 INTERVIEWER: Thank you very 860 much, I have learnt a lot from you, 861 you are a real wonderful informant 862 and thank you for your time, I 863 really appreciate that. 865 RESPONDENT: Thank you very 866 much, I enjoyed this as well. 867 END OF INTERVIEW HU: PhD Education policy Change File: [C:\Program Files\Scientific Software\ATLASti\TEXTBANK\PhD Education policy Change] Edited by: Super Date/Time: 1999/09/20 - 11:31:50 P 5: interviewatlas5.txt [A:\interviewatlas5.txt] 1 Date: 15 June 1999 2 Female 3 Experience: 24 years 4 Grades: 4-7 5 Qualifications: POD III, HOD, BA B.Ed to be 6 completed) 7 Policy change: Curriculum 2005; Staff; 8 School organisation 10 11 ONDERHOUDVOERDER: RF, baje dankje dat 12 jy hier is saam met my om vir my 'n bietjie 13 te vertel van jou ervaringe van onderwys 14 veranderinge of beleidsveranderinge. Wil 15 jy my 'n bietjie daarvan vertel hoe ervaar 16 jy dit, wat verstaan jy, waar jy ook al wil 17 begin. 19 RESPONDENT: Goed ek dink in 20 die laaste paar jaar, kom ons sê die laaste 21 twee jaar dink ek het dinge drasties 22 verander in terme van organisasie van die, 23 kom ons noem dit die hoof struktuur, met 24 ander woorde van die departement se kant 25 af, dat daar redelik dinge is, nuwe 26 reëlings wat deur gegee word van die 27 departement se kant af en wat die skole dan 28 moet implementeer. Dit maak die taak van 29 die bestuur van die skool maak dit redelik 30 moeilik want daar is nou 'n klomp partye 31 wat in ag geneem moet word. In die eerste 32 plek dan nou die party wat dan oor die 33 skool gestel is, is die departement waarvan 34 die riglyne en waarvan die reëls uitgevoer 35 moet word en die bestuur van die skool vorm 36 dan soort van die middelman, want hulle het 37 nou weer onder hulle het hulle die ouers, 38 daar is die onderwysers en daar is die 39 leerders se behoeftes so wel as, ek dink 40 ons kan in dieselfde asem ook sê die 41 behoeftes van die gemeenskap, wat in ag

42 geneem moet word. So die rol van die 43 bestuur van die skool dink ek het in 'n 44 groot mate verander deurdat daar redelik 45 baie behoeftes is waarin voorsien moet 46 word. En wanneer daar dan nou 'n 47 verandering kom as gevolg van beleid dan is 48 daar nuwe maatreëls wat getref moet word en 49 nuwe strategieë wat beplan moet word. En 50 die groot verandering het natuurlik nou 51 ingetree met die politieke verandering waar 52 ons van die apartheid oor gegaan het in 53 ander era waar ons nou meer demokraties is, 54 waar mense meer 'n insae kan hê ook in 55 terme van beleid, in terme van die bestuur. 56 So dit dink ek het 'n groot verandering 57 veroorsaak in die skole ook, waar die opset 58 van die skole nou heeltemal verander het. 59 Daar is nou ook 'n curriculum wat 60 voorgeskryf is en die Kurriculum is 'n 61 gegewe, met ander woorde daar is nie 'n 62 wegkom kans nie, dit moet geïmplementeer 63 word. En binne die skool se menslike 64 hulpbronne, binne die fasiliteite, binne 65 dit wat daar beskikbaar is, moet hierdie 66 projek dan nou op 'n sinvolle manier 67 geloods word. Beplanning is natuurlik 'n 68 groot, speel 'n groot rol en dan moet daar 69 ook meer gewerk word met die twee pole in 70 gedagte, met ander woorde die pole van die 71 departement se kant af en die pole van die 72 gemeenskap en die ouers van die leerders se 73 kant af. As die departement het 74 byvoorbeeld nou eers voorgesê het ons moet 75 eers die grondslag fase implementeer, so 76 dit is natuurlik waar ons nou begin het. 77 Ons is in die gelukkige posisie dat ons in 78 ons graad 2 graadgroep het ons 'n dame wat 79 help met die skryf van die boeke vir 80 Curriculum 2005. So dit help dat 'n mens 81 iemand het wat doenig is met dit wat beplan 82 word, wat werk met mense wat weet wat hulle 83 doen, so ons hoef nie tweedehandse 84 inligting te kry nie ons kan die inligting 85 direk kry. Dit help dat jou beplanning 86 gedoen kan word en 'n mens dit basies kan 87 deurvoer en dat die onderwysers miskien nie 88 so onseker voel soos by ander skool waar 89 hulle eers by 'n ander plek moet gaan kers 90 opsteek. Ons kan basies die beplanning 91 hanteer en kyk hoe werk sy. So dit werk 92 goed. 93 94 ONDERHOUDVOERDER: O ja dit is goeie 95 stukkie inligting daardie. Omdat jy nou 96 juis gesê het dat julle het eintlik 'n 97 persoon daar naby of binne julle skool 98 opset wat julle dan nou kan help omdat sy 99 ook daardie boek geskryf het, het dit vir 100 my dadelik laat wonder oor, is daar nie 101 kommunikasie van die departement na die 102 skool?

103

104	RESPONDENT: Goed ek dink	
104	RESPONDENT: Goed ex dilik	
105	natuurlik op hierdie stadium kan hulle 'n	
106	bietjie meer, miskien tyd, miskien meer met	
	kursusse afstaan om die mense op te lei.	
108	Ek dink die groot behoefte is op hierdie	
109	stadium, baie vra, want dit is ander storie	
110	om die teorie deur te gee om te sê dit is	
111	dir die teorie deur te gee offi te se dit is	
111	die riglyne, om byvoorbeeld hulle het tot	
112	sover gegaan om al boeke te gee, gebinde	
113	boeke, maar dit is maar meer 'n tipe van 'n	
114	handboek, 'n tipe van 'n bron, maar daardie	
115	bron moet nou by die praktyk uitgebring	
116	word. Personeel kry die inligting, nou	
	moet dit in 'n fase groep moet dit bespreek	
110	word, die probleme, oënskynlike probleme	
110	word, die probleme, oenskymike probleme	
119	moet daar uitgetrap word. Maar wanneer dit	
120	geïmplementeer word in die klaskamer dink	
121	ek is daar tog in die praktyk probleme waar	
122	daar miskien vrae ontstaan. En ekself soos	
123	wat ek nou maar met die personeel, baie van	
124	hulle kom gesels met 'n mens, lyk dit vir	
125	my personeel is bang dat ander moet kan	
	sien ek is nie by magte om by te hou by die	
127	ander nie. Met ander woorde as hulle	•
128	byvoorbeeld moet assessering doen, ek dink	
129	dit lyk my dit is 'n groot kuns want die	
130	assessering verg baie tyd, dit verg, ek het	
131	gehoor van een van die jonger persone wat	
132	nog glad ervaring gehad het nie wat nou	
122	basies hierdie jaar by die nuwe graad eers	
133	basies include jaar by the name grand cors	
	begin het en sy het byvoorbeeld deur 'n nag	
135	gesit met assessering om dit voltooi te	
136	kry. Dan is daar iemand wat hierdie week	
137	met my gepraat het oor daar is verskillende	
138	sub-afdelings geassesseer moet word en sy	
139	sê partykeer is dit so omvangryk hulle moet	
	dit sit en doen terwyl die kinders met	
	groepwerk besig is. Daar is nog maar	
141	gloepwerk besig is. Daar is nog maar	
142	dissipline probleme ook, met die gevolg	
143	hulle kom nie altyd by al die afdelingtjies	
144	uit nie en dan gebeur dit partykeer dat	
145	hulle sit en sê hoor ek kon nou nie by	
146	daardie ding uitgekom het nie, en hierdie	
147	een skat ek dit en dit en dit. Met ander	
148	woorde dan wonder 'n mens op die ou end hoe	
140	getrou is die weergawe van die evaluering	
149	getion is the weelgawe van the evaluating	
	wat op die ou end gedoen word.	•
151		
152	ONDERHOUDVOERDER: So dit lyk dan nie	
153	goed nie, in Engels is dit "continuous	
154	assessment."	
155		
	RESPONDENT: Dit is reg ja.	
	the state of the second st	
157		
	ONDERHOUDVOERDER: Deurlopende	
	assessering.	
160		
161	RESPONDENT: Ja en wanneer dit	
	dan nou geopper word byvoorbeeld aan 'n	
163	ander departementshoof dan is die antwoord	
	byvoorbeeld iets soos dan implementeer	
	i julle dit nie reg nie. Waar 'n mens	
100	June dit me reg me. waar n mens	

```
166 liewer, waar ek liewer sou sê: gaan en
167 gaan kyk wat is die probleem, kan ons nie
168 liewer 'n bietjie van die fasette uitlos en
169 dit met miskien 'n ander tipe beplanning
170 doen nie. Sê ons kombineer hierdie
171 bymekaar, kan ons nie vir, sê 'n program
172 eenheid of wat ook al 'n bietjie minder
173 goed aanspreek maar dat die personeel voel
174 hulle is by magte om dit te kan doen in
175 daardie tydsbestek. Want wat die probleem
176 daar is dat onderrig of bemoeienis met die
177 kind gaan in die proses verlore. Want die
178 een juffrou het byvoorbeeld vir my gesê:
179 ek weet nie of ek so baie by die kinders
180 uitkom soos in die verlede nie.
181
182 ONDERHOUDVOERDER:
                                    En ten spyte van
183 die eintlike benadering van groepwerk... en
184 daardie deurlopende insette want eintlik
185 sou 'n mens dalk dink of dit is dalk die
186 aanname dat jy meer sal kyk of jy betrokke
187 sal wees en tog ...
189 RESPONDENT:
                          Ek sou sê my, hoe
190 ek gesien het, ek sou gesê het op hierdie
191 stadium behoort hulle meer ondersteuning te
192 kan gee. Dit is meer 'n losser sisteem, hy
193 is nie so formeel nie. So as 'n mens dan
194 sulke navrae of probleme hoor dan dink ek
195 kan 'n mens regtig daarna gaan kyk, want
196 daar is, daar word datums uitgestip wat
197 byvoorbeeld sê: op hierdie datum moet
198 daardie en daardie assessering klaar wees
199 en daar word nie regtig uitstel gegee nie.
200 Met ander woorde die personeel werk teen
201 druk en dan dink ek word van die werk word
202 in die klas gedoen wat miskien nie die heel
203 sinvolste situasie is om te doen nie en op
204 die ou end is dit die kinders wat daaronder
205 ly. Nou goed miskien is dit nie oor die
206 algemeen nie, maar dit is probleme wat daar
207 is.
208
209 ONDERHOUDVOERDER:
                                    Ja as jy nou ...
210
211 RESPONDENT:
                          Ja definitief ja.
212 Iemand het vir my gesê dit is vir hulle 'n
213 probleem en hulle weet nie op hierdie
214 stadium hoe om dit aan te spreek of hoe
215 gaan hulle dit hanteer nie, want sou hulle
216 dit aan die groot klok hang, sou hulle dit
217 met die departementshoofde opneem dan sê
218 hulle goed hierdie ou kan dit nie doen nie,
219 daardie ou kan dit doen.
220
221 ONDERHOUDVOERDER:
                                    So dan is daar wat
222 ek sou bestempel as 'n bietjie, wat noem jy
223 dit, 'n neiging tot ...
224
                          Dit gaan baie oor
225 RESPONDENT:
226 ja, etikettering. Dit gaan baie vir hulle
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227 oor in hierdie graad is hierdie vyf

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228 onderwyseresse en 'n mens het nog steeds.
229 daardie ding van wie lewer, wie "perform"
230 die beste.
231
232 ONDERHOUDVOERDER:
233 kompeteer?
235 RESPONDENT:
                         Hulle kompeteer
236 definitief, ons kry nie daardie ding uit
237 nie, veral by die grondslag fase hoor ek,
238 dit is ding wat nog baie sterk deur kom.
239
240 ONDERHOUDVOERDER:
                                   Mag ek jou dalk
241 vra waar dink jy lê dit, daardie interne
242 kompetisie?
243
244 RESPONDENT:
                         Ek dink weet jy
245 dit hang in 'n groot mate saam met hierdie
246 ding dat die poste uitgefaseer word. Daar
247 word al hoe minder poste deur die
248 departement gee, so daar is ouens wat nie
249 'n departementele post het nie, hulle het
250 'n beheerliggaam pos, dit is 'n tydelike
251 pos, ek moet werk om my pos te hê. Wie
252 gaan hulle op die ou end laat gaan? Die
253 ouens wat dalk nie so goed in die klas
254 hulle ding doen nie. So ek moet in die
255 klas, ek moet oral kan bewys hoor hier ek
256 is die beste of ek doen die beste. So
257 daardie speel definitief 'n rol hoor dat ek
258 moet, ek moet myself, ek moet my pos, ek
259 moet kan verdien.
261 ONDERHOUDVOERDER:
                                   Daar hang amper 'n .
262 swaard oor hulle kop klink dit vir my, angs
263 dat iemand anders dalk sal weet dat ek dit
264 nie so goed kan doen soos my buurman of my
265 buurvrou.
266
267 RESPONDENT:
                          Ja en dat hulle
268 ook nou, kyk ons is mos nou anders omdat
269 hulle hierdie dame het wat nou baie bekwaam
270 is, so sy weet dat sy ken en sy is op
271 hoogte van al hierdie goed en ek dink dit
272 is moeilik om in 'n graad saam met so 'n
273 persoon te werk, want hierdie persoon is
274 basies die rolmodel, maar hulle is nog op
275 die onderste vlak, hulle moet nog werk om
276 iewers te kom. Ek dink dit is aan die kant-
277 baie goed want hulle kry goeie leiding.
278 ONDERHOUDVOERDER:
279
280 RESPONDENT:
                          Maar aan die ander
281 kant is dit vir hulle weer 'n bietjie swaar
282 in die sin dat ek nie dink hulle opper dalk
283 al hulle probleme nie. Daar is dalk goed
284 wat 'n mens wel kan aan aandag gee. Jy
285 weet ek dink dit hang baie af van 'n
286 persoonlikheid ook hoor. Daar is baie
287 ouens wat en jy kry dit veral by die ouer,
288 maar nie noodwendig nie, maar meeste kere
289 by die ouens wat nou al 'n bietjie langer
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290 in die onderwys is wat so vashou aan 'n
291 tradisionele manier van onderwys. Dit is
292 vir hulle, dit het gewerk in die verlede,
293 hulle het sukses daarmee behaal en om hulle
294 uit daardie patroon te kry van dit waaraan
295 ek gewoond is, dit wat vir my goed gewerk
296 het, om vir hulle daardie paradigma skuif
297 te laat maak, want daar is tog 'n ander
298 manier wat dalk kan beter kan werk vir die
299 leerders, dink ek is vir party ouens is dit
300 moeilik om te kan doen. En dan is daar
301 natuurlik van die jongetjies wat jy nou
302 weer of 'n ander mens wat baie toegewydheid
303 is party van hulle, maar die ander wat
304 miskien nie so toegewyd is nie, want
305 hierdie is 'n groot werkslading, dit is
306 baie tyd, dit is baie ure wat daarin gesit
307 moet word, dit is baie toewyding, ek moet
308 gaan sit en beplan, ek moet my assessering
309 doen, ek het baie tyd nodig om dit te doen
310 en binne hulle sosiale storie wat hulle
311 doen om by al daardie dinge by te hou, om
312 by 'n buitemuurse program by te hou dink ek
313 is dit partykeer moeilik ook. So dit is,
314 dit veroorsaak ook 'n probleem.
315
                                     Ja jy het nou goed
316 ONDERHOUDVOERDER:
317 genoem soos persoonlikheid wat 'n rol speel
318 binne veranderende toestande en alles.
319
320 RESPONDENT:
                           Dit is reg.
321
322 ONDERHOUDVOERDER:
                                     Die beleid, hoe
323 hanteer verskillende persone dit en binne
324 daardie konteks. Wat doen jy as 'n mens met
325 die groot werkslading of toenemende
326 werkslading, asook wat doen julle met die
327 angs, of die onsekerhede ...
328
329 RESPONDENT:
                           Weet jy ek het
330 nogal daar, weet jy ek het gevoel met ons
331 personeel die oomblik as jy vir hulle, as
332 jy moet iets aan hulle oordra, wat vir my
333 baie belangrik is die een wat dit oordra
334 moet self baie gecommit wees, met ander
335 woorde hy moet tipe van eienaarskap van
336 hierdie hele konsep hê. En hy moet soveel
337 selfvertroue hê dat hy dit so kan oordra
338 dat die ouens dink: hoor hier, kyk hierdie
339 ding kan werk. So dit is baie belangrik om
340 die ding tipe van te verkoop dat die ander.
341 ouens daarby kan in koop soort van, want as
342 jy dit nie so kan oordra nie dan gaan dit
343 baie moeilik wees om hulle ..., want die
344 oomblik as hulle hoor dit is iets anders,
345 dit is baie meer werk dan is hulle
346 onmiddellik op hulle agterpote. So jy moet
347 hom so kan verkoop dat hulle kan besef hoor
348 hier vir myself en vir my skool en vir my
349 leerders is hierdie ding 'n goeie ding, dit
 350 gaan vir ons vooruitgang beteken. En ook
 351 die oomblik as jy sê: hoor hier die ander
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352 skool doen dit al so en ons skool doen so -
353 en ons wil ook graag hê die skool moet kan ·
354 byhou by die anders skole, dit kan ook 'n
355 positiewe ding wees. Maar waar dit vir ons
356 werk is as jy vir hulle 'n tipe van 'n
357 struktuur in die hand gee. Die onderwysers
358 is nog maar lief om vas te hou aan 'n
359 struktuur. Met ander woorde jy moet hom
360 verkoop aan hulle, maar hulle soek na die
361 tyd as hulle nou op hulle eie is, soek
362 hulle, goed hierdie ding gaan so werk.
363 Nommer 1 ek moet dit doen, nommer 2 ek moet
364 dit doen, dat as hulle die ding op hulle
365 doen dat hulle net weer deur daardie punte
366 kan gaan en vir hulle kan help om hulle
367 selfvertroue te bou dat hulle sien hoor
368 hier ek is op die regte spoor.
370 ONDERHOUDVOERDER:
                                     En ek kan dit
371 doen.
372
373 RESPONDENT:
                           Ek kan dit doen,
374 ja.
375
                                     Motivering speel
376 ONDERHOUDVOERDER:
377 dus 'n rol hier?
379 RESPONDENT:
                           Ja baie hoor, so
380 ek sou daar is groepe in die skool, ek sou
 381 sê dit is miskien die bestuursvlak kan jy
382 bo sit en dan jy jou middelvlak bestuur
383 miskien hê en dan het jy die onderwysers
384 onder. Die bestuursvlak, hulle moet die
385 ding dryf, hulle moet hom loods. Hulle
 386 moet hierdie entoesiasme hê, dit kan
 387 verkoop. Die middelvlak bestuur moet op
 388 die, want kyk bestuur is baie in die
 389 kantoor met ander woorde hulle is nie op
 390 die grond nie, die middelvlak bestuur moet
 391 ook baie kennis en entoesiasme en al die
 392 goed hê, maar hulle moet op die grondvlak
 393 moet hulle kan die probleme optel en hulle
 394 moet die skakeling kan wees tussen die
 395 bestuur en die personeel. Dat as hulle vir
 396 jou gaan sê hoor hier hierdie ding werk
 397 nie, kom help vir my hier. En dan die
 398 middelvlak bestuur moet dan vir die
 399 hoofbestuur kan sê julle het nou hierdie
 400 ding beplan maar het julle in ag geneem dat
 401 dit en dit kan gebeur? Dat 'n mens die
 402 heeltyd ook kan monitor. Die help nie 'n
 403 ou laat 'n ding gaan, jy moet hom die
 404 heeltyd moet jy hom monitor en sê hoor hier
 405 ons het nou dit gedoen, maar werk dit?
 406 Moet ons nie langs die pad eers optel en
 407 dit eers regmaak sodat ons kan verder gaan.
 408 Maar die personeel moet ook vrymoedigheid
 409 hê, né ons het daardie een kollega om te sê
 410 hoor hier ek is te bang om dit te sê of ek
 411 wil dit nie sê nie. Want dan is daar al
 412 klaar 'n agterstand, dan is daar iets wat
```

413 nie reg is nie, dan kan hom nie dryf dat hy

414	vorentoe loop nie. Jy moet, jou
	kommunikasie kanale moet oop wees, dit is
	baie belangrik.
417	ONDERHOUDVOERDER: Ek dink dit sê
418	ONDERHOUDVOERDER: Ek dink dit sê baie oor die klimaat binne 'n skool en dat
419	daar werklik ruimte is vir onderwysers en
420	onderwyseresse om hulle kwesbaarhede uit te
	wys.
423	wys.
The contract of	RESPONDENT: Ja.
425	
426	ONDERHOUDVOERDER: Om te sê: luister
427	ek kan nie hiermee deel nie, ek kan nie
428	hiermee "cope" nie. En ek dink om so 'n
429	raamwerk ook ter ondersteuning daar te stel
430	sodat onderwysers soos jy dit stel, die
431	vrymoedigheid te he om na die
	departementshoof toe te gaan, nie
	noodwendig na die adjunk nie
434	
	RESPONDENT: Ja, maar ek dink
436	dit vergemaklik die organisasie baie maklik hoor as dit dan klaar daar uitgesorteer kan
43/	word. Want die oomblik as alles by die
430	hoofbestuur voor hulle deur gelê moet word,
440	dan gaan daar tydsgewys gaan dit ook langer
441	vat, want ek weet nie of daardie bestuur by
442	al daardie goed so vinnig kan kom as wat al
443	klaar daar opgelos kan word nie.
444	
	ONDERHOUDVOERDER: Sou jy sê Re.dat
	dit 'n emosionele aangeleentheid is,
	verandering vir onderwysers, of
	beleidsveranderings?
449	
	RESPONDENT: Ek dink so. Ek
451	dink dit hang ook af hoe kan hulle
452	hulleself daarmee vereenselwig. Is dit iets wat hulle maklik hulle eie kan maak?
	Of hou hulle te vas aan dit wat
	tradisioneel was? Is dit te lank deel van
	hulle hele sisteem gewees? Die ouens wat,
457	en daar sien ek ook ouens wat 'n bietjie
458	meer kreatief is, wat gewoond is om dinge
	nie net op een manier te doen nie, hulle .
460	het 'n verskeidenheid fasette wat hulle
461	byvoorbeeld 'n les aanpak. Vir hulle is
462	dit makliker om met so 'n ding te loop as
463	'n ou wat, lees doen ek op hierdie manier
464	en ek doen dit net op hierdie manier, daar
465	is nie nog ander maniere wat ook kan werk
466	nie. Want daar is ongelukkig in die
	onderwys is daar sulke ouens wat net op een
	manier.
469	ONDERHOUDVOERDER: 'n Bietjie rigied?
470	
	RESPONDENT: Ja hulle is baie
	3 rigied, hulle probeer nie verskillende
474	tendense en dinge en eintlik as 'n mens
475	5 mooi daaroor dink maak dit vir jouself ook

```
476 die lewe baie makliker en ek dink dit maak
477 die saak vir die onderwys baie meer
478 bevredigend dat jy kan sê hoor hier ek kan
479 dit op hierdie manier, maar daardie manier
480 werk ook. Vir myself is dit verrykend, dit
481 word nie vervelig.
482
483 ONDERHOUDVOERDER:
                                     So daar is 'n
484 ruimte vir kreatiwiteit en om 'n bietjie,
485 of groei laat ek dit so stel.
486
487 RESPONDENT:
                          Definitief ja. Ek
488 dink daar is baie ruimte vir by die
489 leerders self omdat hulle ook in 'n groep
490 kan hulle soort van hulle persoonlikheid al
491 vroeg ontwikkel, hetsy om 'n leier te wees,
492 hetsy om te luister in die groep, hetsy om-
493 navorsing te doen. So baie
494 lewensvaardighede kan al van vroeg
495 ontwikkel word. En dan met die personeel
496 ook. Hulle moet in 'n groep saamwerk. So
497 hulle moet leer om mekaar se behoeftes,
498 hulle leer mekaar beter ken waar hulle
499 miskien met vakonderwys het elkeen sy eie
500 vakkie gehad, hy opereer op sy eie manier,
501 nou moet hulle noodwendig bymekaar kom. So
502 ek dink dit gaan vir personeel
503 ondersteuning gee, kan die personeel mekaar
504 leer ken.
505
506 ONDERHOUDVOERDER:
507 "linkage" maak van wat jy gesê het in die
508 begin, dat ons binne politiese veranderende
509 tye ook leef op hierdie stadium en dat die
510 onderwysstelsel ook sy veranderinge het.
511 Sou jy sê dat juis as gevolg van die
512 politiese dryfkrag dat dit 'n oorsaak vir
513 soveel "resistance" vir verandering is, dat .
514 hulle nie wil verander nie.
515
516 RESPONDENT:
                           Dit hang af, ek
517 dink dit hang baie af, ek weet nie ek steur .
518 myself ook nie aan politiek nie, maar ek.
519 dink dit hang baie af van hulle politieke
 520 oortuigings ook. Die van hulle wat redelik.
 521 ontvanklik is vir die verandering en wat
 522 miskien nie so 'n verregse politieke uitkyk
 523 het nie, is dit makliker om die verandering
 524 te absorbeer as die ouens wat miskien 'n
 525 bietjie meer verregs is. Hulle het baie
 526 meer rigiede dinge waarin hulle glo en ek
 527 dink dit is vir hulle moeiliker om sekere
 528 dinge te aanvaar. Waar ek dink in die
 529 onderwys is jy die instansie waar 'n ou jou
 530 nie kan knoop aan 'n spesifieke politieke
 531 oortuiging nie, jy kan nie want jy het 'n
 532 diens wat jy lewer en die diens wat jy
 533 lewer is aan almal in die land. Met ander
 534 woorde jy kan nie in jou eie politieke
 535 oortuiging kan jy nie in jou onderwys
 536 situasie waarin jy is kan jy dit nie op die
 537 voorgrond plaas nie. Jy moet heeltemal op
```

```
538 die agtergrond omdat jy 'n diens lewer. Ja
539 en jy moet in jou gemeenskap diens lewer en
540 dit is mense met verskillende politieke
541 oortuigings. Dit gaan oor om die leerders
542 te akkommodeer, om die ouers te akkommodeer
543 om hulle polities te akkommodeer en vir
544 daardie ouens is dit moeilik hoor. Ek dink
545 hulle moet instel, om miskien nie die
546 verkeerde goed te sê nie, miskien 'n
547 situasie baie op 'n neutrale wyse op te los
548 en nie miskien iemand te bevoordeel of te
549 benadeel in die proses nie. Want ek is
550 nogal fyn ingestel, ek dink ek is nogal fyn
551 ingestel as daar byvoorbeeld, ons het nie
552 baie anderskleuriges in die skool nie, maar
553 sou daar drie agter mekaar in die kantoor
554 kom oor 'n probleem dan is ek onmiddellik
555 op die uitkyk, jy dink hoor hier wat was ...
556 hierdie drie gevalle, is daar een of ander
557 konnotasie wat dieselfde is. As hulle
558 dieselfde is hoekom het dit vandag
559 spesifiek so gebeur. Jy weet daar is dalk
560 'n onderliggende motief en dit kan so 'n
561 groot rol speel want dit kan vêrreikende
562 gevolge hê, omdat 'n ou moet kyk, 'n ou
563 moet baie baie versigtig wees daarvoor.
565 ONDERHOUDVOERDER:
                                    Ek wil terug kom
566 Re. op die rol van die onderwyser as
567 persoon binne die konteks van
568 beleidsverandering.
569
                           Ek dink tog as 'n
570 RESPONDENT:
571 mens, bedoel jy nou as 'n mens jouself
572 blootstel om verdere opleiding te kry.
574 ONDERHOUDVOERDER:
                                     Dit is korrek
575
                           Soos byvoorbeeld
576 RESPONDENT:
577 by tersiêre inrigtings, ja ek dink tog dit
578 maak jou wakker, dit dwing jou om nuwe
579 inligting wat ook aktuele inligting bevat
580 en daaroor te dink en daaroor te redeneer.
581 Waar as 'n mens jou basies net blootstel
582 teen 'n daaglikse onderwysprogram, jy is so
583 geprogrammeer deur dit wat jy in die
584 klaskamer doen jy jou buitemuurse program
585 dat ek dink die ouens is in die aande so
586 dood moeg dat hulle kry skaars tyd om
587 byvoorbeeld nuus te kyk, om 'n bietjie wyer
588 te lees of wat ook al. So as jy nie
589 onderworpe is aan 'n sekere ding of 'n
590 kursus waarvoor jy ingeskryf is nie,
591 waarmee jy gedwing word om inligting te
592 absorbeer, om inligting jou eie te maak
 593 nie, om met 'n wyer konteks inligting te
 594 doen te kry nie, dan dink ek is daar 'n
 595 mate van, kan dit beteken 'n ou begin
 596 stagneer.
 597
```

598 ONDERHOUDVOERDER:

599 Wat doen inligting of informasie as ons

600	praat, jy is nou ingelig oor die	
601	veranderinge, hoekom die veranderinge, o	lit
602	is waarheen ons beweeg binne hierdie	
603	transformasie proses. Kan dit die proses	
604	makliker maak?	Ž.
	RESPONDENT: Ek dink so. Wat	
	my natuurlik baie pla is baie ouens wat	
	baie, daar is te veel ouens vir my wat	;
609	stagneer, wat net eenvoudig sê: ek stel	
610	nie belang nie, en dit maak my bekommer	·d .
611	voel. Want ek kan nie vir my presies, dit	•
612	lê vir my op, kyk ons het natuurlik byvoorbeeld in Historiese Pedagogiek gel	eer
614	van die mitiese en die ontologiese mense	en .
	onbewus is ek besig om baie van die	
	personeel in daardie twee kategorieë te	
617	plaas en ek kry vir my te veel ouens wat	
618	vir my mities gekonnoteer is, as ontologie	:S
619	dat hulle, jy weet as ons byvoorbeeld	
620	iemand kry wat kom praat oor entreprene	urs
621	dan het hulle hierdie wonderlike goed wa	
	hulle sê en as 'n mens dan die personeel dophou dan is daar 'n paar wat hierdie	
	vreeslike entoesiasme het en die ander	,š
	ouens kan jy sien hulle sit op hulle	
	horlosies en kyk wanneer is dit nou verby	0
	En dit maak my bekommerd want dan vo	
628	ou hierdie ou het sy punt bereik waar ook	
629	al en dan is partykeer nie eers 'n ouer	
630	persoon nie. En dit is vir my jammer.	* *
631		
632	ONDERHOUDVOERDER: Sê dit iei	sdalk
633	oor lae moraal by die onderwyserskorps?	(A)
	RESPONDENT: Ek wil nie	
	veralgemeen nie, ek dink dit maar normaa	al .
	redelik dat hulle miskien die	75 OF:
	spreekwoordelike wortel wat voor hulle	
	gehou is, hulle sien nie meer daardie	27
	wortel nie. Met ander woorde in terme va	an'
641	positiewe inligting wat vir hulle kan, as	•,
	ek 'n verdere kursus aanpak dan kan ek	•
	finansieel daarby baat, kan ek in	Dit
	aanmerking kom vir bevorderingsposte. is miskien op hierdie stadium meer so	DIL
	realisties nie. Daar word nie baie poste	
	geadverteer nie. In terme van verdere	
648	kategorie verhogings, dit geld nie regtig	••
	meer vir die onderwysers nie. Hulle sien	
650	basies in die praktyk, jy weet want by ons	3
651	was daar byvoorbeeld nou ook 'n klomp v	vat
652	wel in aanmerking gekom het vir die	
	departementshoof poste en op die ou end	
	daar net twee geselekteer word, ek dink d	IL
	is 'n terugslag vir 'n ou. Jy weet en as i jy nie dan regtig werklik daardie	
	deursettingsvermoë in jou het en die wil	
658	het om te groei en te ontwikkel om jousel	f
659	te verryk nie, dan kan jy op rak gaan sit	
660	en sê hoor hier tot hier toe en nie verder	,
66.	nie.	

```
662
                                     Dit klink vir my
663 ONDERHOUDVOERDER:
664 wat jy nou vir my sê is iets van
665 intrinsieke en ekstrinsieke motivering.
666
667
668 RESPONDENT:
                          Ja want ek het
669 byvoorbeeld op 'n stadium gekom dat ek
670 besef het aan die einde van die jaar, dink
671 ek gewoonlik ek, het ek altyd retrospeksie;
672 kyk terug oor wat gebeur het en dan moet ek
673 vir myself sê: hierdie jaar het uit
674 onderwys bestaan. Ek het skoolgehou, ek
675 het buitemuurs netbal goed gedoen, ek het
676 redenaars goed gedoen, ek het die en die en
677 daardie prestasies behaal, maar wat het ek
678 gedoen om myself te verryk, om myself te
679 laat groei? En dan moet ek vir myself gesê
680 het hoor hier daar het niks gebeur nie.
681 Miskien hier en daar 'n kursussie, maar dit
682 het ek ook al weer vergeet en dit het my
683 laat besef hoor hier ek moet probeer aan
684 gaan met iets anderste anders gaan ek
685 heeltemal in 'n groef beland. En ek weet
686 nie hoeveel ouens kom tot hierdie stappie,
687 daar kan ook ander faktore wees, dat jy 'n
688 meer ekstrinsieke faktor sal byvoorbeeld
689 klein kindertjies nog in die huis, die man
690 kan miskien studeer, sal hulle nie kans
691 sien dat beide partye hulle miskien aan
692 studies onderwerp nie, wat ek ook in 'n
693 mate kan verstaan. Maar ek sou byvoorbeeld
694 as ek dink aan ons personeel, is daar op
695 hierdie stadium, uit 'n personeel van 50 is
696 ek besig en daar is twee ander ouens wat by
697 die rekenaars besig is met kursusse, dit is
698 al. En daardie rekenaar ouens het 'n pa
699 wat vir hulle betaal. Maar jy sien dit is
700 vir my 'n bietjie ontstellend, veral met
701 die jonger garde. Jy weet wat vir my
702 bekommerd maak is by ons skool dink ek het
703 ons die kundiges, maar in terme van die
 704 entoesiasme in terme van die visie
 705 vorentoe, weet ek nie of hulle by ons ander
 706 kultuur wat nou besig is om te leer en te
 707 groei, as ek nou die twee teen mekaar moet
 708 stel sal ek sê miskien is die entoesiasme
 709 in daardie opsig dalk 'n bietjie sterker en
 710 die kundigheid minder. Hierdie kant is ons
 711 kundigheid wat sterk is, entoesiasme dalk
 712 'n bietjie minder. So ons sal moet pasop
 713 dat 'n mens nie met jou entoesiasme wat
 714 minder word dalk langs die pad nie meer
 715 groei nie, maar stagneer en dat die ander
 716 wat goed is dat hulle op kom. Maar
 717 verstaan jy hulle sal moet pasop, nie net
 718 hierdie beeld van ons is kundig, ons weet
 719 alles.
 720
 721 ONDERHOUDVOERDER:
                                      Dit is vir my 'n
 722 baie interessante konteks.
 723
```

```
Maar die wat langs
724 RESPONDENT:
725 die pad kan dit, dit is weer die kinders
726 wat daaronder gaan ly.
728 ONDERHOUDVOERDER:
                                   So wat ek hoor wat
729 jy sê ons moet kyk na beide.
730
                         Ons moet kyk na
731 RESPONDENT:
732 beide ja.
733
734 ONDERHOUDVOERDER:
                                   Die entoesiasme
735 wat blykbaar besig is om 'n bietjie te
736 verdwyn, maar die kundigheid moet ons nie
737 as vanselfsprekend aanvaar nie.
739 RESPONDENT:
740
                                   Vreanderende
741 ONDERHOUDVOERDER:
742 omstandighede bring ook meer werk mee. Wat
743 is jou opinie daaroor?
745 RESPONDENT:
                         Ja weet jy ek het
746 in die laaste tyd het ek, ek dink nou nie
747 noodwendig by ons skool nie maar ek het vir
748 myself besluit daar is twee groepe mense in
749 die onderwys. Daar is een wat net 'n
750 onderwyser is en daar is die ander groep
751 wat onderwys leef, hulle leef, hulle beleef
752 onderwys, die ander een is net 'n
753 onderwyser. En daar is 'n groot verskil
754 tussen die twee. Of jy net 'n onderwyser
755 is en of jy onderwys uitleef, of jou
756 onderwys beleef.
757
                                   Hoe konnekteer jy
758 ONDERHOUDVOERDER:
759 hierdie met beleidsverandering?
760
                         Okay as jy net 'n
761 RESPONDENT:
762 onderwyser is dan gaan jy die
763 beleidsverandering gaan jy hoor en jy gaan
764 basies net volgens die rigiede ding gaan jy
765 hom net so doen. Maar as jy onderwys leef
766 dan gaan jy op verskillende maniere al
767 hierdie goed kreatief meedoen, jy gaan die
768 beste vir jou leerders kry, jy gaan hulle
769 ook motiveer, op die ou end gaan jy
770 kreatiewe onderwysers en kreatiewe leerders
771 kry. Dit is die verskil, dit is 'n
772 besielende onderwyser met besielende
773 groepwerk, besielende kinders en ek dink
774 dit kan goeie resultate gee.
 775
 776
 777 ONDERHOUDVOERDER:
                                    Wat is jou
 778 persoonlike ervaring nou?
                          Goed kan dit nou
 780 RESPONDENT:
 781 wees van die departement se kant af en van
 782 die personeel se kant af?
 784 ONDERHOUDVOERDER:
                                    Soos wat jy dit
 785 wil beantwoord?
```

```
787 RESPONDENT:
                          Weet jy ek dink 'n
788 mens het 'n groot, groot uitdaging. Dit
789 hang ook af van hoe 'n mens dit self
790 persoonlik ervaar, maar ek byvoorbeeld ons
791 senior en ons intermediêre fase dit is waar
792 die braak kol nog steeds daar lê. Daar het
793 nog nie opleiding van die departement se
794 kant af gekom nie, so ek sou wou sien dat
795 'n mens vir hulle voordat hulle angs of
796 sulke goed belewe dat 'n mens op 'n manier
797 dalk dink en dit het ek nou gesien met
798 hierdie didaktiese pedagogie waar 'n mens
799 te doen gehad het met basiese filosofieë en
800 teorieë waar ek gesê het as ek hierdie ding
801 daar volgens personeel op hierdie manier
802 kon oordra dan gaan dit vir hulle dalk
803 makliker wees as die grondslag fase wat dit
804 miskien op 'n ander manier moes gehoor het.
805 Dat 'n mens dit uit 'n ander invalshoek,
806 uit 'n ander perspektief vir hulle kan sê,
807 bietjie meer, ek wil amper sê op hulle
808 gevoel speel en in terme van dit is 'n
809 manier hoe ons dit vir onsself kan makliker
810 maak, hoe ons in die proses kan groei, hoe
811 dit vir ons kan verrykend wees. So ek sou
812 dit graag wou doen byvoorbeeld met die
813 senior personeel. Want van die departement
814 se kant af sien ons baie keer dat dinge
815 word vir ons deurgegee en dan soort van dan
816 werk 'n mens daar deur en op 'n stadium dan
817 word jy weer bymekaar geroep en daardie
818 selfde tipe van konsep dan sê hulle: nee
819 nie so nie, maar ons moet dit so doen. So
820 dit het is nogal 'n frustrasie dat 'n ou,
821 so 'n mens is nou al geneig om as jy 'n
822 ding kry om te sê hoor hier kom ons wag
823 eers en kyk is daar nie 'n tweede modus
824 operandi nie en dat ons miskien daarna eers
825 besluit wat gaan ons doen. Byvoorbeeld
826 daar is nou 'n nuwe ding is taksering wat
827 dan nou gaan, ek dink dit ook miskien in 'n
828 mate help met die groei by die personeel om
829 daardie probleem aan te spreek, waar elke
830 personeel dan sê wil hy getakseer word of
831 wil hy nie. En die takseer beteken nie dat
832 mense gaan my bevind en sê hoe goed of hoe
833 sleg is ek nie, dit beteken daar is ruimte
834 vir groei of ontwikkeling en die
835 personeellede kan self sê: goed vir
836 hierdie aspek, curriculering is ek nog nie
837 op hoogte nie en ek wil graag daar groei of ·
838 ontwikkel. En dan word daar 'n groei plan
839 uitgewerk saam met jou span waar jy self
840 ook insae het oor wie kies jou span en dan
841 kan daar groei plaasvind en dan kan daar
842 ook terugvoering wees. So dit is ook vir
843 my 'n baie belangrik.
844
                                     Ondersteuning
845 ONDERHOUDVOERDER:
847 RESPONDENT:
                           Ja dit is
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848 ondersteuning, so dit is vir my 'n
849 positiewe ding wat saam met, dit is ook 'n
850 gegewe soos Curriculum 2005. So dit is die
851 twee hoof goed wat op hierdie stadium moet
852 loop in die skole, maar met die deurgee van
853 hierdie taksering is die personeel ook
854 gevra om, die hele personeel moes gegaan
855 het na daardie ... en dit is ook of die
856 ouens sê: hoor hier waar gaan ons tyd kry
857 om al hierdie duisende administrasievorms
858 en dinge te doen. Maar die oomblik toe
859 hulle dit nou 'n tweede, derde, vierde
860 opvolg en die ding word 'n bietjie meer
861 vaartbelyn gemaak en jy kan dit op 'n ander
862 manier vir die personeel oordra, dan raak
863 hy half of hy meer gebruikersvriendelik
864 raak. So die aanvanklike oordra van 'n
865 nuwe ding is vir personeel, veral ouens wat
866 lank skoolhou, is vir hulle 'n vreemde
867 ervaring. Onmiddellik sê hulle dit is te
868 veel werk, dit is te veel vorms, dit is te
869 veel.
871 ONDERHOUDVOERDER:
                                    Dit klink vir my-
872 amper asof jy 'n bietjie moet informasie
873 soek?
875 RESPONDENT:
                          Ja en jy moet ook
876 vir hulle ...
878 ONDERHOUDVOERDER:
                                    En toeganklik
879 maak.
880
881 RESPONDENT:
                          Ja jy moet eintlik
882 half met hulle, ek wil amper sê met hulle
883 'n tipe van 'n ander sielkunde probeer, om
884 eers vir hulle 'n paradigma skuif te gee
885 voordat jy die werklike ding, sommer eers
886 met hulle koppe 'n bietjie werk dat hulle
887 daardie skuif kan maak.
889 ONDERHOUDVOERDER:
                                    Dit anders sien
890 miskien?
891
892 RESPONDENT:
                          En anderste sien
893 en dan as hulle daardie skuif klaar gemaak
894 het om dan eers hulle te bombardeer met die
895 hoe van die ding. Maar as hulle die hoe
896 van die ding hoor voordat hulle eers die
897 skuif gemaak het, dan is dit partykeer
898 moeilik en dan vat dit meer tyd om daardie
899 skuif regtig te maak as wat 'n mens dit op
900 'n ander doen.
902 ONDERHOUDVOERDER:
903 gevoelens asook van jou personeel, het jy
904 nog een of twee gevoelens rondom beleid.
906 RESPONDENT:
                          Goed ek moet vir
907 jou sê daar is 'n positiewe en 'n negatiewe
908 een. Ek sou sê die positiewe een is dat 'n
909 mens wel vir die leerders help dat jy nie
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910 meer daardie ou ding het van jy het 'n
911 massa inligting wat jy moet memoriseer nie.
912 So 'n mens kan vir die leerders help dat
913 hulle meer op 'n sinvolle manier voorberei
914 vir dit wat eendag gaan wag hetsy dit nou
915 gaan wees entrepreneurskap, hetsy dit gaan
916 wees 'n beroep wat hulle gaan volg, met
917 ander woorde die kennis wat ek het, wat
918 maak ek met die kennis? Hoe kan ek dit op
919 'n sinvolle manier in die praktyk toepas om
920 vir myself 'n sinvolle lewe te laat lei.
921 Dit is die positiewe konnotasie.
923 ONDERHOUDVOERDER:
                                    Sou uitdaging die
924 regte woord wees?
925
926 RESPONDENT:
                          Ja, ja 'n
927 uitdaging.
928
929 ONDERHOUDVOERDER:
                                    Dat dit 'n
930 uitdaging moet wees dat hulle, in Engels is
931 dit "a challenge".
932
933 RESPONDENT:
                          Ja dit is 'n
934 uitdaging. Aan die ander kant sal ek voel
935 dit is vir my meer die negatiewe een waar
936 hulle vasskop of vasstaan teen 'n
937 onsekerheid, teen 'n angs, teen moontlike
938 vrees wat dit kan bring, teen 'n oorvol
939 program, teen te min tyd om al die goed af
940 te handel, teen te veel dokumentasie wat
941 afgehandel moet word. En dit lyk vir my,
942 jy weet ons het nou nog heeltemal by die
943 seniors uitgekom nie want dit lyk vir my
944 die dokumentasie rondom dit is nie nog nie
945 heeltemal vaartbelyn nie, met ander woorde
946 dit is heeltemal 'n komplekse storie om al
947 daardie goeters af te handel.
948
949 ONDERHOUDVOERDER:
                                   Ja as ek jou nou
950 so hoor amper 'n vergelyking maak dan klink
951 dit vir my asof daar 'n bietjie meer
952 negatiewe fasette is as positiewe.
954 RESPONDENT:
956 ONDERHOUDVOERDER:
                                    Jy het 'n klomp
957 daar genoem teenoor positiewe aspekte
958
959 RESPONDENT:
                          Nee ek dink as 'n
960 mens gaan kyk na die balans, kyk ons kan
961 nie regtig, op hierdie stadium praat ons
962 net eintlik van die graad 1's tot 3's, die
963 graad 4's tot 7's, kyk dit is 'n groot deel
964 van die personeel. So ek praat van eintlik
965 'n klein deeltjie van die personeel maar
966 dit is maar jy hoor. En by die ander, die
967 seniors weet ek het hulle al gehoor van
968 hierdie programme wat die grondslagfase
969 uitwerk en hulle het gehoor van hoeveel tyd
970 vat die programme, so hulle ...
971
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972 ONDERHOUDVOERDER:
                                    Hulle is redelik
973 bevooroordeeld.
974
975 RESPONDENT:
                          So ek het eintlik
976 gedink 'n mens moet eintlik voordat hulle
977 nog kon gehoor het van die goed, moes jy al
978 vir hulle daardie paradigma skuif kon in 'n
979 mate kon gedoen het. Daarom het ek gedink
980 ek wil na die hoof toe gaan en vir hom sê
981 hoor ek het hierdie goed, kan ek dit met
982 die personeel doen, jy weet op die manier
983 soos wat ek gedink het, net 'n basiese
984 eenvoudige elementêre, jy weet 'n grond (?)
985 dat 'n mens net vir hulle dit kon aangee.
986
987 ONDERHOUDVOERDER:
                                    Amper hulle half
988 'n bietjie positief motiveer en sê luister
989 dit is nie, die baba gaan nie met die
990 badwater uit die skool uit nie, maar ons
991 het nou 'n addisionele manier van dinge
992 doen.
993
994 RESPONDENT:
                         Ja want ek het ook
995 gedink aan, hulle doen groepwerk in die
996 klas, dan kan 'n mens netsowel dit knoop
997 aan korporatiewe leer of iets van daardie
998 goed. Ons het drie tipe van goed gehad,
999 dat ek daardie goed vat, die essensie
1000 daarvan uithaal en vir hulle sê doen solank
1001 of probeer solank werk op hierdie manier.
1002 Organiseer jou groepe in hierdie
1003 verskillende lede wat hierdie verskillende
1004 takies of wat ook al kan doen. So ek dink
1005 en verskillende tipe van opdragte of wat
1006 ook al, baie klem op probleem oplossing,
1007 besluite wat geneem moet word en dat die
1008 klas saam hulle eie reëls opstel. Dat 'n
1009 mens solank werk aan daardie ding van hoe
1010 gaan jy die klaskamer bestuur want daar is
1011 sulke goed wat 'n ou solank kan doen.
1013 ONDERHOUDVOERDER:
                                    Dit is reg, sonder
1014 dat jy hoef te wag ...
1015
1016 RESPONDENT:
                          Jajy hoef nie te
1017 wag vir dit nie en dan het 'n mens 'n
1018 voorsprong, dan kan jy solank sou daar
1019 probleme wees met dit, kan dit solank
1020 uitgefaseer word.
1021
1022 ONDERHOUDVOERDER:
                                    Ek hoor jou op
1023 daardie ding sê dat ek as onderhoof wil
1024 graag nou al ondersteun, want hulle nou al
1025 so gebombardeer met negatiewe, ek weet nie
1026 daar is ook negatiewe kenmerke vorentoe dat
1027 jy eintlik daaroor wil gaan en sê okay dit
1028 is nie so sleg nie, kom luister nou van my.
1029 So daar is 'n element van ondersteuning,
1030 kom en luister.
1031
1032 RESPONDENT:
                          Ja want omdat dit
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1033 'n gegewe is, dit is basies soos 'n wet wat

1034 deurgevoer word, so daar is nie 'n 1035 uitsondering, dit is iets wat glad nie kan, 1036 jy moet dit doen. 1037 1038 ONDERHOUDVOERDER: 1039 debatteerbaar nie. 1041 RESPONDENT: Dit is nie 1042 debatteerbaar nie, so en wat jou skool en 1043 jou personeel daarmee gaan maak, gaan 1044 afhang van hoe hulle dit annpak en seer 1045 sekerlik wil 'n mens graag 'n sukses 1046 daarvan maak. 1047 1048 ONDERHOUDVOERDER: 1049 na 'n positiewe ingesteldheid en dat dit 'n 1050 groot uitdaging is. 1051 1052 RESPONDENT: Ja, maar ek dink 1053 enige ou wat hou van 'n uitdaging is dit 1054 vir my 'n groot positiewe ding om aan te 1055 pak en te beplan. 1057 ONDERHOUDVOERDER: Ek sê vir jou baie 1058 dankie. Ek dink, ek dink dit was 'n baie 1059 goeie geleentheid baie dankie Rentia.

Dit is 'n groot

1061 RESPONDENT:

1063 EINDE VAN ONDERHOUD

1062 plesier.