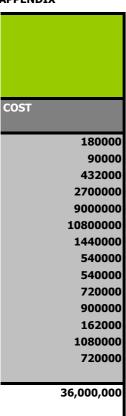
Cost estimate APPENDIX

C ₆ 2	7 6	STIM	797	P APPLIND				
OST ESTIN	MATE DATED 2	<u>25-10-2003</u>						
ID WAREH	HOUSE ON ER	F 59 - LINBR	O BUSINESS	PARK AT MII	<u>DRAND</u>			
UILDING								
	⊥ IT FLOOR AREA	1		1 801m2 @ R	2 000 00	R3 602 000,00		
	SE FLOOR AREA			1 657m2 @ R		R3 645 400,00		
	FLOOR AREA	A 		2 216m2 @ R	-	R5 540 000,00		
	OOR AREA			2 168m2 @ R	•	R5 203 200,00		
	FLOOR AREA			2 168m2 @ R		R5 203 200,00	R23 19	3 800,00
3LCOND I	LOOK AKLA			2 100m2 @ N	2 400,00	13 203 200,00	1,25 15	3 000,00
XTERNAL \	WORK							
SECURITY	FENCING (2,4	4m HIGH)		324m @ R200	0,00	R 64 800,00		
PAVED RO	DADS AND PAR	KING AREAS		3 010m2 @ R	200,00	R 602 000,00		
STATURE	WATER TANK	AND STANK		10 @ R10 000	0,00	R 100 000,00		
PAVED W	ALKWAYS			120m2 @ R16	50,00	R 19 200,00		
TILED CO	NCRETE PAVIN	NGS		155m2 @ R24	10,00	R 37 200,00		
STORMW	ATER DRAINAG	GE		90m @ R300,	00	R 27 000,00		
SOIL AND	WASTE WATE	R DRAINAGE		180m2 @ R20	00,00	R 36 000,00		
EXTERNA	L WATER SUPP	PLY		250m2 @ R12	20,00	R 30 000,00		
SHADEPO	RTS			74 @ R1 500,	00	R 111 000,00	R 1 02	7 200,00
ROVISION	IAL SUMS ANI	D PRIME COS	T ACCOUNTS	i				
ELECTRIC	CAL INSTALLAT	ION				R2 000 000,00		
FIRE PRO	TECTION SYST	TEM				R 600 000,00		
LIFTS						R 750 000,00		
AIR CONE	DITIONING ANI	D VENTILATIO	N			R 900 000,00		
ELECTRIC	CAL SECURITY	SYSTEM				R 200 000,00		
LANDSCA	PING AND GAR	RDENING				R 200 000,00		
MUNICIPA	AL ELECTRICAL	CONNECTION				R 100 000,00		
MUNICIPA	AL SEWER CON	INECTION				R 50 000,00		
MUNICIPA	AL WATER CON	NECTION				R 20 000,00	R 4 82	20 000,00
	CT BUILDING C							41 000,00
	MINARIES (10%	<u>6 SAY)</u>						04 000,00
UB-TOTAL								45 000,00
DD: 14% V								72 300,00
STIMATED 1	TOTAL BUILDIN	NG COST					<u>R36 4</u>	17 300,00
3 638,09/m	AL ANALYSIS:							
<u>5 050,09/111.</u>	<u> </u>							
IOTE:								
<u> </u>	ING ITEMS AR	E NOT INCLUD	ED IN THIS ES	STIMATE:				
i) LAND C								
,	TION IN BUILD	DING COST						
,	SIONAL FEES							
<u> </u>		D EQUIPMENT						

Schedule of accommodation APPENDIX

DID WAREHOUSE - DÉCOR	. INTERIOR. DES	IGNER FURNITU	RE WAREHOUSE					
SCHEDULE OF ACCOMMOD	ATON							
SPACE DESCRIPTION	NO OF SPACES	AREA PER SPAC	TOTAL AREA					
ADMINISTRATION	1	50	50	3600				
SECURITY	1	25	25	3600				
SITTING AREA	2	60	120	3600				
OFFICE	5	150	750	3600				
SHOWROOMS	5	500	2500	3600				
SHOPS	20	150	3000	3600				
RESTAURANTS	2	200	400	3600				
GALLERY	1	150	150	3600				
SKILLS LEARING AREA	3	50	150	3600				
LIBRARY/INTERNET	2	100	200	3600				
CIRCULATION AREA	1	250	250	3600				
SERVICES	1	45	45	3600				
GALLERY/ATRIUM	2	150	300	3600				
SANITATION	2	100	200	3600				
TOTAL			10,000	3,600				

Schedule of accommodation APPENDIX



RISK MANAGEMENT FOR DID WAREHOU

	POWER			LEVEL OF CONCERN		
STAKEHOLDER GROUP	INFLUENCE OF OTHERS	DIRECT CONTROL OF RESOURCES	Y-AXIS	TECHNICAL	SOCIAL	X-AXIS
	0,35	0,65		0,2	0,8	
Client (RPP Developments)	5	5	5	5	4	4,2
Directors/Managers (Shops)	4	4	4	5	4	4,2
3. Users (Linbro Business Park)	3	2	2,4	1	4	3,4
4. Community	2	1	1,4	1	3	2,6
5. Environment	3	1	1,7	1	3	2,6
6. Municipality	3	1	1,7	1	2	1,8

Fig. – Analysing Stakeholder Influence.

- 0 = Minimum
- 5 = Maximum

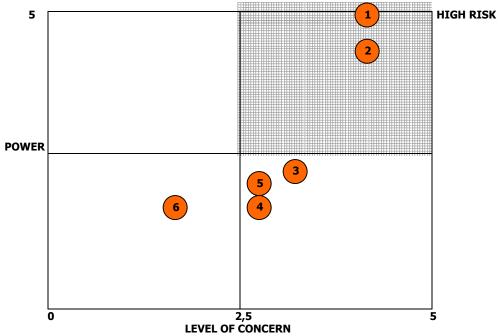


Fig. - Plot Results.

This tool has been used to analyse the configuration of DiD Warehouse. To consider the influence that each stakeholder has over the resources, a weighting was given:

- influence (0,35)
- direct control (0,65)
- technical (0,2)
- social (0,8).

University of Pretoria etd - Brand, A (2003)

The results have been plotted onto a grid and the stakeholders whose scores fall into the top right hand block are those with the most influence and impact on DiD Warehouse. The most important stakeholder is the client, RPP Developments, who will have the greatest influence over the whole project. They will, in a way, determine the success of this project concerning financial aspects and future prospects.

Next in line are the Directors/Managers, who will of course have an influence on decisions concerning DiD Warehouse. The Users of Linbro Business Park, Community and Environment, have lesser influence as stakeholders of this project, but still contribute valuable input and they need to be considered as well. The Municipality does not play such a big role, but it is important to consider all the stakeholders. The Environment and Community have more or less the same level of importance in this project.

As the major stakeholder, it is clear that the client, RPP Developments, will have the most control over the project. According to the graph, the client's directors will have a great influence as well and they will to a large degree determine its success. All the stakeholders, however, must be taken into consideration, and each will make a valuable contribution on different levels of the project.

RISK ASSESSMENT:

CONSEQUENCE MEASURE		LIKELIHOOD MEASURE		RISK RESULT MEASURE	
Catastrophic	5	Likely	5	High	15 – 25
Major	4	Moderate	4	Medium	7 – 14
Moderate	3	Unlikely	3	Low	2 - 6
Minor	2	Rare	2		
Insignificant	1				

RISKS:

STAKEHOLDERS	EXTERNAL (unpredictable)	EXTERNAL (predictable)	INTERNAL (non-technical)	TECHNICAL
Users – (Linbro	Regulatory:	Market risks:	Management:	Design:
Business Park)	import control	economics	staff changes	fire safety
Municipality	Natural hazards:			
	storms			
	Deliberate intent:			
	safety, vandalism			
	Failure of completion - financial support			

RANK DESCRIPTION	CONSEQUENCE (C)	PROBABILITY (P)	RISK FACTOR (RF = C X P)	RISK RESULT	MITIGATION MEASURE
Users – Linbro Business Park	Moderate 3	Unlikely 3	9	Medium	Comply with all regulations set by Linbro Business Park in terms of design, control, alterations, building finishes etc.
Municipality	Moderate 3	Unlikely 3	9	Medium	Design according to their LIDP Proposals for Region 7, and comply with zoning regulations.
Regulatory: import control	Major 4	Moderate 4	16	High	Managers should be appointed to ensure that stock would arrive on time and regulatory in terms of import control. It is

					extremely important that
					DiD Warehouse should keep sufficient stock, and that new stock is available on
					time to ensure successful exhibitions and sales. Stock
					delays can have serious consequences.
Natural hazards: storms	Moderate 3	Unlikely 3	9	Medium	Although storm damage to the building is highly unlikely, this risk should be taken into account. Landscaping as well as roofs
					should be designed for the rapid removal of stormwater.
Deliberate intent: safety and vandalism	Major 4	Moderate 4	16	High	Due to the fact that DiD Warehouse will house valuable articles and furniture, security will play a pivotal role in its management. Effective security inside and outside the building is imperative.
Failure of completion: financial support	Major 4	Unlikely 3	12	Medium	RPP Developments will provide the necessary funds for the erection of the building, and income will be generated through the rental of shops, offices and exhibition spaces. All funds must be managed judiciously.
Market risks: economics	Moderate 3	Moderate 4	12	Medium	The local economy will have an indirect influence on the percentage of profit that DiD Warehouse will generate.
Management: staff changes	Major 4	Moderate 4	16	High	Due to the fact that the management process of DiD Warehouse will be very specialized, requiring that the management team will have to be highly trained, it will have a negative impact if too many members of the team change or withdraw too soon. Benefits, remuneration, and interpersonal relationships will be important considerations.
Design: fire safety	Catastrophic 5	Unlikely 3	15	High	The main technical risk existing within the building will be that of fire. Due to the high value of the contents of the building, its design will have to comply with fire regulations in terms of fire escape routes, fire extinguishers, ventilation, etc, to ensure that sufficient safety measures can be taken in case of fire.

University of Pretoria etd - Brand, A (2003)

CONSEQUENCE	LIKELY 5	MODERATE 4	UNLIKELY 3	RARE 2	
5. Catastrophic	25	20	15	10	
4. Major	20	16	12	8	
3. Moderate	15	12	9	6	
2. Minor	10	8			
1. Insignificant					

KEY:

