# IDENTIFYING THE GENERIC COMPETENCIES OF RUGBY UNION REFEREES

Ву

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Submitted in partial fulfillment of the requirements for the degree of

MASTER COMMERCI

In the

FACULTY OF ECONOMIC AND BUSINESS SCIENCES

At the

UNIVERSITY OF PRETORIA

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**OCTOBER 2003** 

### **ACKNOWLEDGEMENTS**

The following contributed in a special way to the completion of my master's dissertation. I would therefore like to thank each of them:

- My Creator for the mental ability and perseverance to complete the study.
- Prof Hannes de Beer, who as study leader, contributed a great deal in sharing his experiences and being just as committed to the study as I was.
- Kosie Horn at the Blue Bulls Rugby Referees' Society for helping in providing the background of the society, but also in distributing and co-ordinating the completion of the questionnaires amongst the Blue Bulls referees.
- Gerhardt Rhoodt at the Blue Bulls Referee Society for his help.
- All the other people at the rugby unions country wide, who helped in distributing the questionnaire.
- Dr Liezel Korf for her help with the statistics
- Ms Karen Breckon for her help in editing the document.
- My father, Dries, in helping with the editing of the document and his motivation in helping to complete the study.
- My family and Millie Geel for their motivation and help.

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### **SUMMARY**

## IDENTIFYING THE GENERIC COMPETENCIES OF RUGBY UNION REFEREES

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**DEPARTMENT:** Human Resource Management

DEGREE: Mcom (Human Resource Management)

The Blue Bulls Rugby Referees' Society has experienced difficulty identifying the competencies required for individuals to become successful referees at national and international levels. The purpose of this study, therefore, is to identify the generic competencies required by a referee to become successful at the highest level. Competencies therefore, according to this study, are a prerequisite for successful rugby union refereeing.

The two main research strategies used are the quantitative and qualitative research methods. In this study quantitative research is predominant, but qualitative research was also used to identify the competencies employed in the questionnaires.

Interviews were conducted with the management of the Blue Bulls Rugby Referees' Society, and with the players to gather input based upon their knowledge. Interviews with approximately ten senior coaches were also conducted to obtain their views. The information gathered from these interviews, together with personal experience and inputs from De Beer (2003: unpublished interview) were utilised to draw up a list of competencies.

In this study survey research was used, using the Delphi technique to determine what the Blue Bulls referees' opinions are about the required competencies of a successful referee, and to ensure that important competencies were not excluded. The Blue Bulls referees' inputs were incorporated and a final questionnaire

compiled. This questionnaire consisted of 36 competencies, which could be rated on a 5 point Likert scale.

The total population for the study was 223, with 181 referees and 42 Currie Cup players. A weighted competency index was determined from these responses and the ten most important generic competencies, required to be a successful referee, from these responses are:

- Objectivity / Impartiality (being able to treat both sides the same)
- o **Consistency** (consistency in the way rules are applied during a match)
- Concentration / Focus (ability to stay focused during a match and not allow the mind to fluctuate)
- o **Honesty / Integrity** (the ability to be honest with players, on and off the field)
- o **Commitment** (dedication to do the best when preparing for games, know the rules, and always giving the best when refereeing a match)
- Judgement (ability to evaluate and judge situations during a match correctly)
- o **Fitness** (fitness in terms of physical ability to keep up with play during a match)
- o **Trustworthiness** (ability to make the players trust you and know that you will apply the laws consistently and fairly)
- o **Decisiveness** (ability to reach quick and firm decisions)
- o **Composure** (to be calm during difficult situations)