

**THE NEW PARTNERSHIP FOR AFRICA'S
DEVELOPMENT (NEPAD): EMERGING CONDITIONS
IMPACTING ON THE IMPLEMENTATION PROCESS**

By

Eyobong Okon Efretuei

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University of Pretoria

Pretoria

South Africa

Supervisor: Professor Dr Jerry O. Kuye

Director: School of Public Management and Administration

University of Pretoria

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DICTION

Research is always imperfect. It is part of the scientific tradition, and a very valuable part, that we treat any 'truths' we arrive at as provisional, and open to questions. Quality is defined by the internal logic of a piece of research, and by how well it is defended. There is no absolute standard of right and wrong.

(Laws, Harper, and Marcus, 2003)

STATEMENT OF ORIGINALITY

Save where otherwise observed, this research study is in all respects, the outcome of my independent lateral thought processes and endeavours.

Eyobong O. Efretuei.

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ABSTRACT

At the turn of the new century, ideas were circularly floated, arising from axiomatic concerns for development particularly in the developing nations. The idea that resonated across the continent was that the 21st century would be an African century, in which a homespun development initiative would be utilised as a central development framework. Nepad was derived from the commonality and convergence of these contentions. Its advent has been embraced with mixed feelings across the divides – thereby generating discourses on its viability and uncertainty, given the development imperatives that have pervaded the continent over the years. The allusion may well be that another of its kind will be superseded that will be better organised and equipped. These debates seemingly enjoy currency without necessarily engaging the relevant theoretical models of policy implementation and the implementation analysis principles for NEPAD. This has created a missing link in the analysis of the implementation process. This standpoint has evidently provided stimulus for a critical examination of the implementation process, as the policy goals are inconsistent with the measures to achieve them. There are certain conditions that indicate the scale and magnitude of the challenges facing the implementation process of Nepad. It appears suspect, nebulous and deeply misleading given over-emphasis on ‘substance’ instead of ‘process’. To direct focus on ‘process’ offers the opportunity for holistic framework analysis of the process to probe possible externalities. This study therefore seeks to present a paradigm shift and argues that Nepad should move beyond rhetoric and rather focus more on the implementation process. The aim is to premise that ‘externalities’ that suffuse the process would in the long term gravely threaten the process and cause fragility of Nepad, but if carefully articulated would strengthen the process over the long term and cause modest, but positive dividends. The externalities provide input functions to create greater momentum in bringing the implementation closer to the policy goals of Nepad. In short, an implementation that prepares for the worst to attain the best possible.

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List of Acronyms and Abbreviations

| | |
|--------|--|
| AA-SAP | African Alternative Framework to Structural Adjustment Programme |
| AA-PAM | African Association of Public Administration and Management |
| ABRD | African Bank for Reconstruction and Development |
| ADB | African Development Bank |
| AEC | African Economic Community |
| AEF | French Equatorial Africa |
| AMU | Arab Magreb Union |
| APEC | Asia and Pacific Economic Cooperation |
| APRM | African Peer Review Mechanism |
| ASEAN | Association of South East Asian Nations |
| AU | African Union |
| CBOs | Community Based Organizations |
| CEEAC | Economic Commission for Central African States |
| COMESA | Common Market for East and Southern Africa |
| CMEA | Council for Mutual Economic Assistance |
| CFSP | Common Foreign and Security Policy |
| CSOs | Civil Society Organizations |
| DI | Domestic Investment |
| DFID | Department For International Development |
| DRC | Democratic Republic of Congo |
| EAC | East African Community |
| EAEC | East African Economic Community |
| EC | European Community |

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| EEC | European Economic Community |
| ECGLC | Economic Community of the Great Lakes Countries |
| ECOWAS | Economic Community of West African States |
| ECSC | European Coal and Steel Community |
| EU | European Union |
| EUROATOM | European Atomic Energy Community |
| FDI | Foreign Direct Investment |
| FOREX | Foreign Exchange |
| GEAR | Growth, Employment and Redistribution |
| G8 | Group of Eight Highly Industrialized Countries |
| GNP | Gross National Product |
| HSGIC | Heads of State and Government Implementation Committee |
| ICT | Information and Communication Technologies |
| IDRC | International Development Research Centre |
| IGAD | Inter-governmental Authority for Development |
| IMF | International Monetary Fund |
| INGOs | International Non-Governmental Organizations |
| IPA | International Peace Academy |
| IPEP | Implementation Panel of Eminent Persons |
| IRTs | Issue Resolution Teams |
| LAFTA | Latin America Free Trade Association |
| LAIA | Latin American Integration Association |
| LDCs | Least Developed Countries |
| MAP | Millennium African Renaissance Programme |
| MDGs | Millennium Development Goals |

| | |
|-------------|---|
| MNCs | Multinational Corporations |
| MNOs | Multinational Organizations |
| MOU | Memorandum of Understanding |
| NEPAD | New Partnership for African Unity |
| NEEDS | National Economic Empowerment and Development Strategy |
| NPM | New Public Management |
| NGOs | Non-governmental Organizations |
| OCAM | Organization Commune Africaine et Mauricienne |
| ODA | Official Development Assistance |
| OECD | Organization for Economic Corporation and Development |
| OST | Open System Theory |
| PRSPs | Poverty Reduction and Support Programmes |
| RECs | Regional Economic Communities |
| SADC | Southern Africa Development Community |
| SAP | Structural Adjustment Programme |
| SRECs | Sun-Regional Economic Communities |
| TNCs | Transnational Corporations |
| UK | United Kingdom |
| UN | United Nations |
| UNCTAD | United Nations Conference on Trade and Development |
| UNCTAD-DTCI | United Nations Conference on Trade and Development- Development Trade and Capital Investment |
| UNDP | United Nations Development Programme |
| UNECA | United Nations Economic Commission for Africa |

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| UNECLAC | United Nations Economic Commission for Latin America and the Caribbean |
| USA | United States of America |
| USAID | United States Agency for International Development |
| USIA | United States of America Information Agencies |
| USSR | Union of the Soviet Socialist Republic |
| WCED | World Commission on Environment and Development |
| WTO | World Trade Organization |