

PART TWO



Chapter 3

Legal framework governing development in Uganda

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Chapter 3

Legal and policy framework governing development in Uganda

3.1. Introduction

While chapter 2 is devoted to discussing the conceptual and theortical framework underpinning the study, it is also dedicated to examining the legal and policy framework governing development in Uganda. The chapter will outline the key laws and policies on development in Uganda. It must be pointed out from the outset that this chapter is mainly descriptive in nature. The promotion of development is one of the objectives of development cooperation and therefore it is neccasary to examine the development framework in Uganda.

3.2. Legal and policy framework governing development in Uganda

3.2.1 The Constitution of Uganda 1995

Uganda is one of the few African countries to have provided for development in its constitution. The second second

³²⁵ Ethiopia and Malawi both have development enshrined in their constitutions. These are both discussed later in this chapter.

The Constitution of Uganda 1995 (as amended) (see n 10 above) Available at http://www.trybunal.gov.pl/constit/constitu/constit/uganda/uganda-e.htm (accessed on 14 November 2009).



rapid and equitable development, the state shall encourage private initiative and self-reliance'. The is further provided within the directive principles that the State shall take all necessary steps to involve the people in the formulation and implementation of development plans and programmes which affect them. The principles go further to outline the role of the State in development and in a number of ways draw parallels with the international and regional view of the right.

The Constitution goes further to enjoin the State in principle XIV to fulfil the fundamental rights of all Ugandans to social justice and economic development and shall, in particular, ensure that (i) all developmental efforts are directed at ensuring the minimum social and cultural well-being of the people, and (ii) all Ugandans enjoy rights and opportunities and access to education, health services, clean and safe water, work, decent shelter, adequate clothing, food security and pension and retirement benefits.

Several questions can be posed in respect of the nature, status and purpose of these national objectives and directive principles of State policy. The report of the Uganda Constitutional Commission provides very useful insights to these questions. The report notes that past Constitutions of Uganda do not contain national objectives and directive principles to guide governmental action. The Constitutional Commission highlights that the national objectives and directive principles provide the national goals, ideals and targets which the

The Constitution of Uganda (see n 10 above) 25, Principle IX of the National Objectives and Directive Principles of State policy as contained in the Constitution of Uganda 1995 pg 25.

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The Constitution of Uganda (see n10 above) Principle X.

The Republic of Uganda (1993) The Report of the Uganda Constitutional Commission. Analysis and Recommendations 14.



nation must strive to achieve. The Commission reveals that it recommended inclusion of national objectives and directive principles of State policy in the new constitution in order to guide government and society as a whole to move gradually towards the full realisation of the people's political, economic, social and cultural rights and environmental and foreign policy objectives.³³⁰ It was envisaged by the Commission that Parliament and other constitutional institutions would be charged with the responsibility of monitoring compliance with the principles and objectives.³³¹ It is therefore clear that the inclusion of development as one of the national objectives and directive principles of State policy was in essence meant to act as a guide for the government.

However, it is clear that at best the clauses above are no more than just a decoration. One could say that they are most certainly not one of the core principles that enjoy the highest hierarchy in the hierarchical structure of the fundamental principles that underpin Uganda's constitutional law. However as shall be discussed below, through an amendment to the Constitution of Uganda, it can now be argued that these principles are now embedded in the heart of the Constitution.

3.2.2. The Poverty Eradication Action Plan (PEAP)

Apart from the constitution, one other useful source to look at in trying to unravel and determine Uganda's efforts to promote development as the basis for poverty reduction and the attainment of sustainable development is the

The Republic of Uganda (see n 329 above) 14.
 The Republic of Uganda (see n 329 above) 14.



Poverty Eradication Action Plan (PEAP),³³² which was the main development framework in Uganda. The PEAP acknowledges that Uganda is participating in regional initiatives such as the New Economic Partnership for Africa (NEPAD) and the African Peer Review Mechanism (APRM) and underscores that participation in these initiatives is among its priority actions.³³³

The PEAP provides an overarching framework to guide public action to eradicate poverty.³³⁴ It outlines the participatory processes underpinning the development of the PEAP strategy, provides a poverty diagnosis and presents policy measures, sector plans, costing and a result-oriented policy matrix for sustainable economic growth and poverty reduction over the medium term (5 years, 2004-2008).³³⁵ Nyamugasira praises Uganda and notes that Uganda is way ahead of many other countries in the formulation of the PRSP, the level of openness and inclusion of other stakeholders, including civil society.³³⁶ Lister and Nyamugasira also agree that in terms of process, civil society have seats at the table in broad cross-sectoral process such as the PEAP. They go further to applaud the PEAP process as constituting a breakthrough in relationships between civil society and parts of government.³³⁷

³³² Ministry of Finance, Planning and Economic Development (see n 18 above) 10.

Ministry of Finance, Planning and Economic Development (see n 18 above) 10 and 120-121.

Ministry of Finance, Planning and Economic Development (see n 18 above) 2.

Ministry of Finance, Planning and Economic Development (see n 18 above) 2-5.

W Nyamugasira 'Monitoring of the Poverty Eradication Action Plan' (PEAP) (2000). A Presentatthe Consultative Workshop on the Revision of the PEAP and Public Expenditure Review Kampaion at la International Conference Centre, May 15-16, 2000, 1.

³³⁷ S Lister, W Nyamugasira 'Design contradiction in the 'new architecture of aid'? Reflections from Uganda on the role of civil society organisations' Development Policy Review 21 (2003) 98.



McGee *et al.* carried out an assessment that evaluated participation in the PRSP making process in sub-Saharan Africa. They come to the same conclusion with Lister and Nyamugasira when they acknowledge that Uganda undoubtedly presents one of the most comprehensive and country-owned participatory PRS process to date. They further note that in practice the participatory process has been of a much higher quality, more substantial, much more country-owned, higher profile and influential than in any other country, not least because of the favourable pre-conditions which existed and substantial donor support (from DFID, SIDA and the World Bank). McGee *et al.* point out that civil society, organised through the civil society task force, participated in the revision of the PEAP. It is vital to note that donors played an influential role in supporting the development of the Uganda PEAP. Later, in Chapter 5, the study shall examine the ramifications of this role with specific focus on human rights.

The Association of German Development Non-governmental Organisations in a 2003 report reveals that, so far the PRS process in Uganda has maintained the highest degree of participation, and it has widely been attributed as a model character.³⁴² This success is attributable to the government's opening up for civil society input which has resulted in a decentralised process and a

³³⁸ RM McGee, J Levene, A Hughes. 'Assessing participation in poverty reduction strategy papers: a desk-based synthesis of experience in sub-Saharan Africa'. (2002) Research Report 52, The assessment was carried out in respect of Bolivia, Ghana, Kenya, Lesotho, Malawi, Mozambique, Rwanda, Tanzania, Uganda and Zambia.

³³⁹ McGee *et al.* (see n 338 above) 69.

³⁴⁰ McGee *et al.* (see n 333 above) 69.

³⁴¹ McGee *et al.* (see n 333 above) 69.

Association of German Development Non-governmental Organisations *PRSP's. Prospects and Limits of Civil Society Involvement: 2015 in Dialogue* 7, (2003) 13.



comparatively wide acceptance of the PRS process.³⁴³ At national level, structures have been created to continue the participatory process that raise civil society's influence on political decisions.³⁴⁴

The Government of Uganda within the PEAP framework put in place a number of programmes that aimed at promoting development. These included universal primary education (UPE), improved access to primary healthcare services and the plan for the modernisation of agriculture (PMA). Five pillars underpinned the PEAP: (1) economic management, (2) production, competitiveness and incomes, (3) security, conflict resolution and disaster management, (4) good governance, and (5) human development.³⁴⁵

Each sector of government, like justice, law and order, health and security is situated as far as possible under each of these pillars mentioned above.³⁴⁶ The sectors are therefore the first port of call in determining the current state of play in the democratic and good political governance arena in Uganda. Pillar 4 on good governance is of particular relevance to this study. Of course, this is not to say that other pillars of the PEAP and sources are not relevant. Under Pillar 4, there are four core priorities: (1) ensuring respect for human rights, (2) pursuing democratisation, (3) making government structures affordable, transparent and efficient, and (4) providing a good judicial system.³⁴⁷ The PEAP does not explicitly refer to the right to development, but when you

³⁴³ Association of German Development Non-governmental Organisations (see n 342 above) 13.

Association of German Development Non-governmental Organisations (see n 342 above) 13.

Ministry of Finance, Planning and Economic Development (see n 18 above).

Ministry of Finance, Planning and Economic Development (see n 18 above) pillar 1,2,3,4 and 5.

Ministry of Finance, Planning and Economic Development (see n 18 above) pillar 4.



examine its priorities and objectives it is clear that it does address development.

The African Peer Review Mechanism (APRM) country report on Uganda acknowledges that Uganda has made tremendous progress towards achieving some major socioeconomic targets that are set out in the PEAP.³⁴⁸ It states that over the past 20 years, the country has achieved sustained growth and significant reduction in income poverty.³⁴⁹ The report notes that the economy has grown at an average rate of 5.6% per year over the past five years.³⁵⁰ The income poverty headcount has declined from 56% in 1992/3 to 31% in 2005/6.³⁵¹ Hickey on the other hand strongly disputes the success attributed to the PEAP in respect of poverty reduction. He notes that despite claims that Uganda's recent success in poverty reduction has been significantly related to 'getting the politics right', there are concerns that the poorest may not have benefited from this form of poverty reduction or the types of politics that have helped shape it.³⁵²

Oxford Policy Management also concludes that the PEAP has made a remarkable contribution to the strategic prioritisation of public policy, and the creation of an environment of confidence for greater engagement and cooperation with development partners.³⁵³ It is reported, for example, that infant mortality has fallen by over 15%, the prevalence of HIV/AIDS fell

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³⁴⁸ African Peer Review Mechanism (see n 1 above) 215.

³⁴⁹ African Peer Review Mechanism (see n 1 above 215.

African Peer Review Mechanism (see n 1 above 215.

³⁵¹ African Peer Review Mechanism (see n 1 above) 215.

³⁵² S Hickey 'The Politics of Staying Poor: Exploring the Political Space for Poverty Reduction in Uganda' (2005) 33 *World Development* 1.

The Oxford Policy Management. Independent Evaluation of Uganda's Poverty Eradication Action Plan (PEAP) Final Draft Synthesis Report, ii. Final Draft Synthesis Report (2008) IV.



among the urban population from 15% in 1997 to 6% in 2005 and overall, the PEAP has had a positive impact on education with adult literacy rates rising and the gender gap falling.³⁵⁴ National enrolment rates at primary level have increased, while enrolment disparities between rural and urban areas, rich and poor, boys and girls, and between regions have all declined.³⁵⁵

Tikare et al. make a valid observation when they state that the translation of documents into local languages and the production of simplified documents with key messages may be central to information dissemination, particularly at local levels.³⁵⁶ For example, in Uganda, a simplified version of the Poverty Eradication Action Plan, which contained many visuals, was translated into 5 languages and distributed through local authorities at regional workshops and key messages were delivered through the media. 357 Tikare et al. are right on the need to translate development polices like the PEAP into the local languages so that ordinary people can understand them. However, in a country with over 56 communities with varied languages, translation into 5 languages, while a good start, does not go far enough. It would also have been very helpful to know how many copies were made and distributed. In addition, it is wrong to assume that the majority of Ugandans can read their local languages. In order for any dissemination campaign to work, a combination of other methods like role plays and illustrations may be more effective than just translation of policies into local languages.

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The Oxford Policy Management (see n 353 above) IV.

The Oxford Policy Management (see n 353 above) IV.

³⁵⁶ S Tikare, D Youssef, P Donnelly-Roark, P Shah 'Organizing participatory processes in the PRSP' in World Bank *A Sourcebook for Poverty Reduction Strategies* (2001) 11.

³⁵⁷ Tikare *et al.* (see n 356 above) 11.



The APRM country report however, also points out that despite many improvements over the years, effective policy implementation remains a critical challenge in Uganda. The report points to inadequate resources, lack of capacity particularly at lower levels, corruption, lack of effective public expenditure management, revenue enhancement, development assistance coordination and politicisation of development programmes as major challenges. The second points out that despite many improvements are considered to the second points out that despite many improvements are critical challenges and politicisation of development programmes as major challenges.

3.2.3. The National Development Plan (NDP)

The NDP articulates Uganda's development status, challenges and opportunities, as well as the strategic direction, development priorities and implementation strategies within a 30-year national vision framework. The NDP operates under the theme, growth, employment and prosperity for socioeconomic transformation and has, as its vision, a transformed Ugandan society from a peasant to a modern and prosperous country within 30 years. The status of th

The NDP is based on sector focused investments while the PEAP was underpinned by pillars. To this end, eight primary growth sectors have been outlined in the NDP and these include: agriculture forestry, tourism, mining, oil and gas, manufacturing, information and communication technology and housing. These growth sectors are supported by complementary, social soci

³⁵⁸ African Review Peer Mechanism (see n 1 above) 215

³⁵⁹ African Review Peer Mechanism (see n 1 above) 215.

³⁶⁰ Government of Uganda (2010) see n 20 above 32.

³⁶¹ Government of Uganda (2010) see n 20 above 32.

³⁶² Government of Uganda (2010) see n 20 above 1-4.

³⁶³ Government of Uganda (2010) see n 20 above Chapter 5.

³⁶⁴ Government of Uganda (2010) see n 20 above. Chapter 6 sets out the complementary sectors as, (1) science and technology (2) transport (3) energy (4) water for production (5) land management and



and enabling sectors. 366 It is evident that development is at the core of the NDP. The challenge will lie in translating the noble vision of the NDP into reality for the ordinary Ugandan. Ssewakiryanga poses a critical question: Will the National Development Plan bail out the poor? He answers this by saying that the success of the NDP is not gauged on how much economic growth and infrastructure development is attained, but whether this growth has improved the living conditions of Ugandans.³⁶⁷

It is one thing to state in a plan that development will be attained in 30 years and quite another thing to attain this in practice. One glaring omission from a human rights and development perspective is the lack of explicit reference to human rights as essential for development. This, is because the NDP development process, while participatory, was driven and influenced heavily by macro economists and consultants who were not human rights conscious.³⁶⁸ There is no doubt that infusing a human rights-based approach to development would have greatly improved the quality of the NDP, more especially in the delivery of its growth and development promise. Notwithstanding the above, it is still premature to evaluate the NDP as it has just been launched. It remains to be seen, as Ssewakiryanga states, how much Ugandans will see their quality

administration (6) physical planning (7) urban planning (8) trade development (9) financial services

and (10) cooperatives.

365 Government of Uganda (2010) see n 20 above. Chapter 7 highlights the sectors as (1) population (2) labour and employment (3) education and sports (4) skills development (5) health and nutrition (6) HIV/Aids (7) water and sanitation (8) social development.

³⁶⁶ Government of Uganda (2010) see n 20 above. Chapter 5 outlines the enabling sectors to growth and these are (1) legislature (2) justice, law and order (3) national defence and security (4) environment (5) climate control (6) water resource management (7) meteorology (8) wetland management (8) development of national statistics (9) standards and quality infrastructure (10) public sector management (11) accountability and (12) disaster management.

³⁶⁷ R Ssewakiryanga 'Will the National Development Plan bail out the poor?' *The New Vision*, Tuesday, 11 May 2010 12. Mr Ssewakiyanga is the Executive Director of the Uganda National NGO forum in Uganda.

³⁶⁸ This view is based on the my experience as I took part in the NDP development process and was an active member of the governance working group in 2009.



of life improve as a result from the investment in the NDP growth, social, enabling and complimentary sector.

In short, the development rhetoric in the NDP needs to be translated into reality on the ground. Ugandans need to see a demonstrated improvement in employment levels, higher per capita incomes, improved labour force distribution, decline in child /maternal mortality rates and a substantial improvement in human development indicators. In order to say at the end of the day that Uganda is on the right development path, we need to see it move up the UNDP human development ladder. The NDP no doubt represents a major developmental milestone but is in itself not the end of the journey. In fact, it is just the start and it will be important that it is translated into real meaningful change for Ugandans.

3.3. The right to development in Uganda

The right to development in Uganda finds expression in the supreme law of the land, the Constitution.³⁶⁹ The Constitution further outlines the role of the state in development and in a number of ways draw parallels with the international and regional view of the right.³⁷⁰

The right to development was not incorporated into the bill of rights found in chapter 4 of the Constitution.³⁷¹ This was probably deliberately to avoid

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³⁶⁹ The Constitution of Uganda (see n 10 above).

³⁷⁰ The Constitution of Uganda (see n 10 above) Principle IX provides that "in order to facilitate rapid and equitable development, the state shall encourage private initiative and self reliance. It is further provided in principle X that, the state shall take all necessary steps to involve the people in the formulation and implementation of development plans and programmes which affect them.

The Constitution of Uganda (see n 10 above) chapter 4.



making its justiciable. By putting it in the national objectives and directive principle of state policy, the right becomes more of an aspiration and goal than an enforceable right at the same standing as the rights in chapter 4. The Constitutional Review Commission provides useful guidance on the rationale of this provision. The review commission reveals that the national objectives and directive principles of state policy should guide all governmental bodies and citizens. In particular, the judiciary should be guided by them in applying or interpreting the Constitution and other laws. Government bodies should be guided by them in their policy decisions.³⁷² It is clear that the judiciary is enjoined by the Constitution to use the national objectives and directive principles of state policy as a guide. However, the problem is that so far no case on the right to development has been presented before the Judiciary. Such a case would provide an opportunity to discern the thinking of the Judiciary on the nature and status on the right to development in Uganda.

This however, all changed with the amendment of the 1995 Constitution in 2005. A new provision was included which basically translates the National Objectives into justiciable obligations. Article 8(A) 1 provides that 'Uganda shall be governed based on principles of national interest and common good enshrined in the national objectives and directive principles of state policy'. 373 A question that could be posed is what the rationale for the insertion of this amendment was. The answer is found in the Hansard report of the Parliament of Uganda. Zziwa is the person responsible for moving the amendment. The reason she gave for this was that in order to strengthen the culture and spirit of

The Republic of Uganda (1993) See n 329 above, 750.
 The Constitution of Uganda (see n 10 above).



nationalism, it is important to have the minimum interests or the minimum elements, which constitute Uganda's national interests, to be the guiding principles of Uganda's policy. These interests must be stated in the justiciable part of the Constitution in order to give them a permanent feature, which must be implemented by all government agencies.³⁷⁴ Zziwa confirmed that she pushed for the amendment in order to make the national principles justiciable and also to provide an avenue for parliament to makes laws to give effect to the principles.³⁷⁵ She revealed that the Attorney General strongly opposed the proposed amendment. However, with support from two of her colleagues the motion was carried, notwithstanding the Attorney General's opposition.³⁷⁶ It could be assumed that the Attorney General's objection was motivated by the desire to avoid making the national principles legally binding by incorporating them into the main part of the Constitution. It is therefore clear that the intent behind this amendment was to make the national principles justiciable.

It could therefore be concluded that with the inclusion of article 8A, the principles became binding, a position that Oloka-Onyango agrees with when he states that 'they can form the basis of a court action and they can be used to ascertain the extent to which the State is meeting its national obligations or indeed, whether the State is violating them'. 377 Kanyeihamba puts forward a very interesting argument regarding the role of lawyers and the judiciary in

³⁷⁴ The Parliament of Uganda (2005) Hansard Report, August 15 Honourable Zziwa's motion got 94 votes for it, 3 abstentions and 0 against it. Available at

http://www.parliament.go.ug/index.php?option=com_wrapper&Itemid=33 (accessed on 16 June 2010). Honourable M. Zziwa revealed this in a telephone interview I held with her in Kampala, on 22 June 2010.

Zziwa (see n 375 above).
 JO Onyango 'Mabira Forest Allocation illegal' *The New Vision* 1 September 2006, 9.



promoting development.³⁷⁸ He calls upon the legal profession and judiciary to participate positively in the field of development.³⁷⁹ He goes on to note that since the majority of the populations in these nations lack adequate access to democratic processes by which their rights and development priorities are determined, lawyers and especially judges may have to become activists and interventionists in disputes and arguments which emanate from the political, economic and socio/legal situation which prevails there.³⁸⁰ It could therefore be said that article 8A does provide the legal avenue for the lawyers and judges to articulate the right to development. However as indicated above the courts are yet to be ceased with this issue in Uganda.

While it is commended that the Constitution of Uganda provides for the right to development, as Mawa points out sadly that, the right in Uganda has not yet found real reflection on the life of ordinary people many of whom are still excluded from the development process.³⁸¹ He notes that Uganda must get comprehensive principles and an approach most suitable for the realisation of this right to development.³⁸²

In Ethiopia, the right to development is incorporated in the bill of rights.

Article 43 of the Constitution of Ethiopia provides that:

³⁷⁸ GW Kanyeihamba 'The Rule of Law, Judicialism and Development' (1984) 100, *Third World Studies* (1984).

³⁷⁹ Kanveihamba (see n 378 above) 100.

³⁸⁰ Kanyeihamba (see n 378 above) 100.

³⁸¹ Mawa (see n 91 above) 9.

³⁸² Mawa (see n 91 above) 9.



- 1. The right of the peoples of Ethiopia collectively, or the nations, nationalities and peoples in Ethiopia, individually, to improve their standard of living and to sustainable development is guaranteed.
- 2. Citizens shall have the right to participate in national development, and in particular, to demand that their opinions be heard on matters of policies and of projects pertaining to the community of which they are members.
- 3.International agreements entered into or relations formed by the State shall be such as to guarantee the right to the sustainable development of Ethiopia.
- 4. The main objectives of development activities shall be the citizens' development and the fulfilment of their basic needs.³⁸³

One can conclude from the above that at least from the normative standard point of view, Ethiopia is very progressive. By incorporating the right to development in chapter 3 of the Constitution, Ethiopia made the right to development a justificable right. The practice/implementation might be a different story.

Malawi, just like Ethiopia, also provides for the right to development within its bill of rights. Article 30 of the Constitution of Malawi provides that:

- Persons and peoples have a right to development and therefore to the enjoyment of economic, social, cultural and political development and women, children and the disabled in particular shall be given special consideration in the application of this right.
- 2. State shall take all necessary measures for the realisation of the right to development. Such measures shall include, amongst other things, equality

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³⁸³ Constitution of Ethiopia, (1994) article 43 available at http://www.africa.upenn.edu/Hornet/Ethiopian Constitution.html (accessed on 28 May 2008).



of opportunity for all in their access to basic resources, education, health services, food, shelter, employment and infrastructure.

- 3. State shall take measures to introduce reforms aimed at eradicating social injustices and inequalities.
- 4. State has a responsibility to respect the right to development and to justify its policies in accordance with this responsibility.³⁸⁴

The provisions of the Constitution of the Republic of Malawi are more explicit in outlining the content of the right to development as compared to the Constitution of Ethiopia. In the case of Malawi, reference is made to taking all necessary measures for the realisation of the right to development. Such measures shall include, amongst other things, equality of opportunity for all in their access to basic resources, education, health services, food, shelter, employment and infrastructure. In addition, it provides for all persons and peoples to have a right to development and therefore to the enjoyment of economic, social, cultural and political development, with women, children and the disabled in particular being given special consideration in the application of this right. In the case of Ethiopia citizens have to right to participate in national development and to have their views heard.

It has been shown above that some countries, like Uganda, have placed the right to development under the NODPSP section which can been viewed as non-justiticible while others like Ethiopia and Malawi have the right incorporated in the bill of rights thereby making it justiciable. Others however, like South Africa and Namibia, make no reference at all to this right. Perhaps

³⁸⁴ Constitution of the Republic of Malawi (2004), article 30 available http://www.sdnp.org.mw/constitut/dtlindx.html (accessed on 28 May 2008).



this stems from the fact that they do not regard it as a right at all. One would contend that irrespective of where the right may be placed in national constitutions or even omitted, the key question to ask is whether the governments of the African countries are able to deliver to their people an environment in which they can prosper. The picture across Africa is rather one of despair with chronic levels of poverty, disease ravaging the population and high illiteracy rates. This, in effect, amounts to a denial of the right to development.

Apart from the constitution one other useful source to look at in trying to unravel and determine the status of Uganda's efforts to the right to development as the basis for poverty reduction and the attainment of sustainable development is the NDP, 385 which is the main development framework in Uganda. The NDP, as discussed provides for development but does not refer explicitly to the right to development. The previous development plan, the PEAP, had development as its main focus but did not refer to the right to development.

3.4. Content and claimants of the right to development in Uganda

In order to enjoy or realise the right to development there is need to know its content and claimants. The Constitution of Uganda explicitly identifies the people of Uganda as the claimants of the right to development. It can therefore be said that individuals do have the right to participate in their own development. Following on from this, peoples as a group also have the right to

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³⁸⁵ The Government of Uganda (see n 20 above).

³⁸⁶ Constitution of Uganda (see n 10 above) principle x.



collectively participate, contribute and enjoy the right to development. This is an issue that the African Commission was seized with in the *SERAC* and the *Endorosi* cases discused above. ³⁸⁷

Uganda can claim the right to development from other states. This is the postition taken by several African States which maintain that some European countries owe Africa a debt to pay back for colonialism and slavery. It is this position that European States do not agree with. Acheampong rightly says that this kind of analysis dovetails into what we should consider to be the major context of human rights discourse in Africa, i.e, the historical context which bears out the struggles of Africans to be free from the tentacles of colonialism, imperialism, apartheid and dictatorship. The right to self-determination, by virtue of which all peoples freely determine their political status and freely pursue their economic, social and cultural development, is crucial in this regard. This is what Shivji calls 'the central right' for Africans. Shivji's point resonants with views of Bedjaoui and M'Baye quoted at the beginning of this chapter. The reality however, remains that this view is largely an African one and is not shared by all.

In terms of content of the right to development, the Constitution of Uganda outlines social and cultural well-being, access to education, health services, clean and safe water, work, decent shelter, adequate clothing, food security,

³⁸⁷ See notes 228 and 230 above.

Renaissance' (2000) 5 African Journal for Political Science 105-123.

³⁸⁹ Shivji (see n 93 above) 58.



pension and retirement benefits as the objectives of development.³⁹⁰ It could therefore be surmised that these elements could be regarded as making up the content of the right to development in Uganda. The challenge however is that the actual meaning of each of these issues is not clearly spelt out in the Constitution of Uganda.

The Government of Uganda has institutions, laws and polices to give effect to the various elements of development outlined above. With respect to education, the Ministry of Education and Sports is the lead agency. The Education Act³⁹¹, the Universal Primary Education Programme (UPE)³⁹² and the Universal Post Primary Education and Training (UPPET)³⁹³ are place to provide for education in Uganda. UPE and UPPET outline issues like number of pupils enrolled in school, teacher/ pupil ratio, pupil/textbook ratio which can be said to be elements of the content of the right to education.³⁹⁴

In the area of health the Ministry of Health is in place. The Health Act³⁹⁵, the National Health Policy³⁹⁶ and Health Sector and Strategic and Investment Plan

³⁹⁰ Constitution of Uganda (see n 10 above) principle XIV.

³⁹¹ The Education Act Cap 127.

The Universal Primary Education Programme was launched by the Government of Uganda in 1997. Following its inception over 14 million children have accessed free primary education. More details on this programme can be found at http://www.education.go.ug/ (accessed on 1 April 2011).

³⁹³ Universal Post Primary Education and Training was launched in February 2007 by the government of Uganda. This effort was encouraged by the success of free universal primary education programme which was introduced in 1997. Since its inception, a significant number of students has benefited from the programme. More details on this programme can be found at http://www.education.go.ug/ (accessed on 1 April 2011).

The Universal Primary Education Programme (see n 392 above).

Ministry of Health Sector and Strategic and Investment Plan 2010-2015. The Health Sector Strategic and Investment Plan was developed to guide the health sector investments towards achieving medium term goals for health. See http://www.health.go.ug/docs/HSSIP10.pdf (accessed on 1 April 2011).

Government of Uganda/Ministry of Health. The National Health Policy 2010/2019. The development of this National Health Policy (NHP II) has been informed by the National Development Program (NDP) for the period 2009/10-2013/14, the overall development agenda for Uganda. The NDP



are in place and provide for healh indicators like access to health services, child mortality and maternal mortality. 397 It could be said that these indicators provide the content of a health service. Twinomugisha points out that Uganda's legal framework does not specifically provide for the right to health.³⁹⁸ Twinomugisha however notes that the Constituton of Uganda in the NODPSP provides for provision of medical services to the population and access to health services.³⁹⁹ He concludes that a creative court can effectively apply the provisions of the NODPSP. 400

In the area of water there is the Water Act⁴⁰¹ and Water Policy⁴⁰² which are overseen by the Ministry of Water and the Environment. The water policy is informed by inter alia the obejective to have sustainable provision of clean safe water within easy reach based on good hygiene sanitation practices and facilties based on management responsibility with ownership by the users within a decentralised governance. 403 These objectives could be also viewed as the content of access to water.

places emphasis on investing in the promotion of people's health, a fundamental human right for all people. Constitutionally, the Government of Uganda (GoU) has an obligation to provide basic medical services to its people and promote proper nutrition. The Constitution further provides for all people in Uganda to enjoy rights and opportunities and have access to education, health services and clean and safe water. Investing in the promotion of people's health shall ensure they remain productive and contribute to national development. More can be found at http://www.health.go.ug/ (accessed on 1 April 2011).

Ministry of Health Health Sector and Strategic and Investment Plan 2010/2011-2014/2015.

³⁹⁸ BK Twinomugisha 'Beyond Social Programmes: Protection of the Right of Access to Malaria Treatment in Uganda'. Human Rights and Peace Centre Working Paper No 22, 5.

³⁹⁹ Twinomugisha (see n 398 above) 5.

Twinomugisha (see n 398 above) 5.

⁴⁰¹ Water Act Cap 152.

⁴⁰² Ministry of Water and Environment The National Water Policy (1997). Available at http://www.ruwas.co.ug/reports/National%20Water%20Policy.pdf (accessed on 3 April 2011).

Ministry of Water and Environment (see n 402 above) 1.



The National Housing Policy and Shelter Strategy remains the blue print for an orderly and integrated development of the housing sector in Uganda. 404 The main feature of the strategy is the development of measures to enable community organisations to produce adequate shelter. 405 The Ministry of Lands, Housing and Urban Development is in charge of shelter and housing matters.

Pensions under the Ministry of Public Service are covered under the Pension Act. 406 The Constitution of Uganda guarantees the right to pensions. 407 Pension is meant to be used by public servants when they retire. In Kalyango Mutesasira and others v the Attorney General, the Uganda Human Rights Commission tribunal confirmed that pension is a right when it held that:

Article 254 of the Constitution creates the right to pension expressed in mandatory terms. By failing to pay or by delaying to pay the complainants' pensions, the respondent has violated the complainants' right to pensions. 408

Food is provided for in the Uganda Food and Nutrition Policy. 409 Both the ministries of Health and Agriculture, Animal Industry and Fisheries implement the Food and Nutrition Policy. One of the key objectives of the

⁴⁰⁴ Government of Uganda The National Housing Policy and Shelter Strategy 2009.

⁴⁰⁵ Government of Uganda (see n 404 above).

⁴⁰⁶ Pension Act Cap 286.

⁴⁰⁷ Constitution of Uganda (see n 10 above) article 254.

⁴⁰⁸ Kalyango Mutesasira and others v Attorney General Complainant No UHRC No 501 of 2000, 139. ⁴⁰⁹ Government of Uganda *Food and Nutrition Policy* 2003 The Uganda Food and Nutrition Policy was formulated within the context of the overall national development policy objective of eradicating poverty as spelt out in the Poverty Eradiation Action Plan (PEAP), and in consonance with other policies already formulated by government of Uganda. The policy makes express reference to International Human Rights Law. It notes that international treaties and conventions recognise that the right to adequate food is a fundamental human right. Article 25 (1) of the Universal Declaration of Human Rights and Article 11(1) of the International Covenant on Economic, Social and Cultural Rights (ICESCR) both provide for the right of everyone to an adequate standard of living including adequate food. Article 11(2) of the ICESCR recognises the need for more immediate and urgent steps to ensure the fundamental right to freedom from hunger and malnutrition. More can be found at http://www.fao.org/righttofood/inaction/countrylist/Uganda/Uganda foodandnutritionpolicy.pdf (accessed on 1 April 2011).



policy is to ensure availability, accessibility, affordability of food in the quantities and qualities sufficient to satisfy the dietary needs of individuals sustainably. The policy recognises that adequate food and nutrition is a human right. While Uganda can be commended for taking steps to recongise the right to food there is still the challenge of implementation of this right. Welt Hunger Hilfe commissioned study on the right to food in Uganda which established that:

Findings from the case study indicate that despite Constitutional and Policy recognition of the right to food in Uganda, there exists a gap between policy and practice: a policy developed after ten years of debate still lacks a strategic investment plan, and legislation to support its implementation. State actors are also not fully committed to provide the vulnerable and deprived poor groups with adequate food or resources to access food, let alone targeting them in national food and nutrition security programmes.⁴¹²

3.5. Conclusion

The law of development is about development. It is clear that there are several national laws and polices in Uganda that speak to development. While countries like Uganda have constitutions that make the right to development justiticiable others like South Africa do not. The challenge that remains therefore is to see development needs become a reality for most Ugandans in their day to day lives and not just remain in fancy, glossy reports like the PEAP and NDP.

⁴¹⁰ Government of Uganda (see n 409 above) 5.

Government of Uganda (see n 409 above) 6.

⁴¹² Welt Hunger Wilfe Enpowering Civil Society to Monitor the Right to Food: A case study report on Uganda (2009) V.



Chapter 4

The human rights landscape in Uganda

- 4.1. Introduction
- 4.2. The human rights legal and policy framework
- 4.3. Institutional overview
- 4.4. Conclusion



Chapter 4

The human rights landscape in Uganda

4.1. Introduction

This chapter will examine the human rights landscape of Uganda. The chapter is intended to be the bedrock on which chapter 5 will be built and crafted. The legal and policy framework, together with the institutional set up in respect of the promotion, protection and respect for human rights in Uganda, will be discussed, from a national, regional and international perspective. That is to say, national polices like the PEAP and NDP will be explored. At the regional level the New Partnership for Africa's Development will be discussed while at the international level, the key human rights instruments will be examined. Key institutions involved in the promotion and protection of human rights in Uganda will be outlined.

This will provide the context and parameters of the human rights situation in Uganda, where a number of development partners have in programmes in place, aimed at improving the situation. It will therefore provide the back drop for the examination of the role played by development partners in promoting and protecting of human rights in Uganda in chapter 5.

4.2. The human rights legal and policy framework

In Uganda there is a fairly robust policy and legal framework in place to ensure the promotion and protection of human rights. While this may be true, there is still some way to go when it comes to the implementation of the various policies and laws. One could easily call it 'the curse of



implementation' or giving effect. The study will examine what role development assistance plays in supporting the implementation of the human rights agenda.

4.2.1. The Constitution of Uganda

The supreme law of the country, the Constitution of Uganda 1995 has a chapter dedicated to human rights. Alia Chapter four of the Constitution is the bill of rights and contains the broad spectrum of rights. Several of the rights contained in chapter four are a reflection of the international and regional standards that Uganda has ratified. It however must be stated that in respect of economic, social and cultural rights like the right to employment, education, health and affordable housing, there has been limited jurisprudence on the meaning and enjoyment of these rights. This chapter is complimented by the National Objectives and Directive Principles of State Policy. Objective number V states:

- (i) The State shall guarantee and respect institutions which are charged by the State with responsibility for protecting and promoting human rights by providing them with adequate resources to function effectively.
- (ii) The State shall guarantee and respect the independence of non-governmental organisations which protect and promote human rights. 414

4.2.2. The Poverty Eradication Action Plan (PEAP)

Pillar four of the PEAP is devoted to good governance and therein human rights are embedded. While the PEAP does not attempt to define human rights it interestingly states that 'it is generally agreed that good governance implies

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The Constitution of Uganda (see n 10 above) chapter 4.

⁴¹⁴ The Constitution of Uganda (see n 10 above) Objective 5 of the National Objectives and Directive Principles of State Policy.



democracy, respect for human rights. 415 It therefore can be gleaned from this that human rights are part of the good governance agenda in Uganda. Development partners link their development assistance to the PEAP.

The PEAP further outlined a number of human rights challenges such as illegal detentions, use of torture in detention centres operated by the police, military forces and local administration prisons. 416 It is further revealed that starvation, tuberculosis and dysentery is causing deaths in the prisons system.417

The PEAP outlines five key action areas that need addressing in the human rights area. These are reflected in Box 1 below. Some of the key questions that will be asked in chapter 5 of this paper are whether the assistance from development partners takes cognisance of these areas, and who was the driving force behind these actions.

Ministry of Finance, Planning an Economic Development (see n 20 above)115 ⁴¹⁷ Ministry of Finance, Planning an Economic Development (see n 20 above) 119.

⁴¹⁵ Ministy of Finance, Planning an Economic Development (see n 20 above) 115.



Box 1 Key human rights actions over the medium term

- 1. Government will take action to prevent any of the violations reported by UHRC from continuing
- 2. The JLOS will treat the humane treatment of prisoners as a priority and the security sector will ensure that its agencies do not exceed their legal powers for instance by legal detention
- 3. The UHRC is establishing a sub regional office in Moroto. The civil military liaison offices in Moroto, Kotido and Nakapiripirit will continue to implement a frame work of engagement between government and civil society to achieve disarmament in Karamoja. The civil military liaison offices will be extended to Katakwi, Kumi, Soroti and Kaberamaido.
- 4. UHRC is coordinating a national civil education framework with other human rights organisations for the next three years to increase awareness among *Ugandans about their human rights and obligations.*
- 5. In line with the UN Convention on the Rights of the Child and the Children's Statute, UHRC will support and coordinate data collection on abuse, neglect and exploitation of children.

Source: PEAP 2005 Uganda

4.2.3. The National Development Plan

The NDP provides for:

The inculcation of human rights principles and practice at institutional and sectoral levels through integration of human rights principles in institutional induction, training programmes and operational procedures, implementation of a change management strategy and human development plan, promotion of a human rights-based approach to service delivery within all JLOS institutions and development of national capacities including state and non state actors to apply the human rights-based approach to service programming and delivery. 418

While the NDP can be applauded for inclusion of observance of human rights and the embracing of a human rights-based approach, it is not clear whether this will be done in practice. It is encouraging that that the adoption of HRBA

⁴¹⁸ The Republic of Uganda (see n 20 above) 269.



did not suffer the same fate of being washed out, like was done in respect of the PEAP as revealed in Chapter 5. Notwithstanding this apprehension, this provides an entry point for not only highlighting human rights but also rolling the HRBA in Uganda.

4.2.4. The Uganda Human Rights Commission Act

The Uganda Human Rights Commission Act guides the operations of the Uganda Human Rights Commission (UHRC). 419 The Act provides the functions of UHRC. 420 The key function of the UHRC is to investigate, at its own initative or on a complaint made by any person or group of persons against the violation of any human right. 421 In addition, the UHRC carries out research into areas of human rights concern, carries on human rights awareness programmes, monitors governments compliance with human rights instruments and works in partnership with civil society, human rights nongovernmental organisations and government departments. 422

4.2.5. The African human rights regime

Uganda as part of the African Union family has ratified several African human rights instruments. These include the ACHPR⁴²³, the Protocol to the African Charter on Human and Peoples' Rights on the Rights of Women 424 and the

http://www.au.int/en/sites/default/files/999Rights of Women.pdf (accessed on 24 January 2011).

⁴¹⁹ The Uganda Human Rights Commission Act (see n 11 above)

⁴²⁰ The Uganda Human Rights Commission Act (see n 11 above) article 7.

⁴²¹ The Uganda Human Rights Commission Act (see n 11 above) article 7 (1) (a).

⁴²² See Articles 51-52 of the Constitution of Uganda 1995 and section 4 of the Uganda Human Rights

⁴²³ Uganda ratified the ACHR on 10 May 1986. See

http://www.au.int/en/sites/default/files/93African Charter on Human and Peoples Rights.pdf (accessed on 24 January 2011)

424 Uganda ratified the APWR on 22 July 2010. See



African Charter on the Rights and Welfare of the Child (ACRWC). 425 These instruments form part of what can be referred to as the African regional human rights system. The instruments were an attempt to embody African values and norms, while also taking into account international normative standards.

The African Commission on Human and Peoples' Rights in the SERAC⁴²⁶ case ealier cited, notes that international law and human rights must be responsive to African circumstances. 427 Heyns also notes:

Legal mechanisms for the protection of human rights in Africa operate in the context of the practice and attitudes of those in Africa who deal with human rights issues on a daily basis: Governments, officials, lawyers, nongovernmental organisations (NGOs), academics and civil society. The legal and extra legal aspects of human rights protection in Africa form part of the same organic whole and as such, they are interdependent. The ultimate test for any legal system that purports to deal with human rights is the difference it makes to the lives of people. 428

Arising from Heyns assertion, we could ask ourselves to what extent the African human rights system has made a difference to the lives of Africans. The answer is not reassuring. Africa is one of continents where human rights are routinely violated. Heyns does acknowledge that Africa has often been criticised on account of its human rights record and the African charter system in particular has been subjected to stringent criticisms due to its apparent inability to improve the situation. 429 Viljoen describes Africa as being

http://www.au.int/en/sites/default/files/96Welfare_of_the_Child.pdf (accessed on 10 July 2007).

⁴²⁵ Uganda ratified on 17 August 1994. See

⁴²⁶ Social and Economic Action Centre and the Centre for Economic and Social Rights v Nigeria (see n 228 above).

427 African Commission on Human and Peoples' Rights (see n 229 above) article 30.

C Heyns 'The African regional human rights system: In need of reform' (2001) 1 African Human Rights Journal 156.

Heyns (see n 428 above) 156.



associated more with human rights problems and humanitarian crises than with their solutions, more with the need for international human rights law than its applications and more with the failure of international law than with its success. 430

The situation in most parts of rural Uganda amplifies Heyns and Viljoen's sentiments. In Northern Uganda, for example, most of the people there are so poor, illiterate and not really part of the state or the development train in Uganda. The government speaks of free universal primary education, but there are no teachers and the few who are there are drunkards. The children walk miles to school barefoot and hungry. Their parents do not give them any food to eat at school. So these poor children are left hungry on their own. Government figures indicate that enrolment in primary schools is up to about 7 million.⁴³¹ The magnitude of this problem is quite scaring.

However, there are serious issues of quality that are not really addressed. Clearly, their rights to food, education and health are violated by the state and their parents. The challenge, therefore, is how we get these people to appreciate the concept of human rights. These people do not know their basic rights nor see the need to engage in the development process, they cannot hold their leaders accountable. The challenge is so great. In the health sector, it is no different. While government has established health centers in the districts, people do not want to use them. Mothers prefer, for example, to give birth at

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⁴³⁰ F Viljoen 'Africa's contribution to the development of international law human rights and humanitarian law' (2001) 1 *African Human Rights Law Journal* 18.

⁴³¹ Ministry of Education and Sports of Uganda reveals this at http://www.education.go.ug/2008 Abstract/Primary 2008 PDF.pdf (accessed on 19 June 2009).



home for cultural reasons. The centres are not funded adequately they receive about Uganda Shillings (UGX) 50,000 equivalent to 20 EUROS to run for a month and there are few qualified medical personnel. It is imperative therefore, that government, civil society, politicians amd scholars need to think really hard on best way to the win the hearts and minds of the people on the ground.

One way of doing this is by packaging the human rights message in simple easy-to-understand language. Rodney spoke of different levels of development and the individual needs to be developed. Focused, deliberate, uncompromising leadership from governments, civil society, politicians and scholars is what is required to ensure that human rights become a reality for the people on the ground.

While Viljoen's observation is valid, it must be pointed out that Africa is not the only region confronted with human rights problems. In the United States of America (USA), the Guantánamo Bay experience has exposed serious human rights violations in the land of the free. Several detainees, including children, suspected of having committed acts of terrorism have been held without due

 $^{^{432}}$ This situation was observed by the author who visited Arua, Gulu and Amuru districts in Northern Uganda 14-18 March 2009

⁴³³ See n 432 above.

⁴³⁴ Rodney (see n 122 above).



process for close to six years. 435 In addition some have been tortured and treated in inhumane and cruel ways. 436 HRW reveals that detainees in Guantánamo Bay have been exposed to torture situations which included 'water boarding'.

Water boarding refers to when interrogators strap the prisoner to a board with his feet above his head, cover his mouth and nose with cellophane, and pour water over his face to create the sensation of drowning.⁴³⁷ They also apparently included a technique known as 'long-time standing', in which a prisoner is forced to stand motionless for up to forty eight straight hours, and extreme sleep deprivation for days on end, methods that survivors of some of the world's most brutal regimes have said cause as much suffering as the worst physical torture. 438

In addition, the USA engaged in the practice of extraordinary rendition. 439. The rendition programmes is in essence a system, in which the Central Intelligence Agency (CIA) of the USA government would fly terrorism suspects to undisclosed locations in the world and expose them to various forms of torture, cruel and inhumane treatment. 440 HRW reports that the USA administration has acknowledged that around 100 prisoners have been held in

⁴³⁵ Human Rights Watch has chronicled various human rights violations at Guantánamo Bay Cuba and can be read at http://www.hrw.org/doc/?t=usa gitmo as of 15 August 2008.

⁴³⁶ Human Rights Watch (see n 435 above).

Human Rights Watch (see n 435 above).

⁴³⁸Human Rights Watch (see n 435 above).

⁴³⁹ Human Rights Watch (see n 435 above).

⁴⁴⁰ Human Rights Watch (see n 435 above).



the CIA programme, in facilities operated by the agency in undisclosed locations around the world.441

Europe is also not immune from cases of human rights violations. The European Court of Human Rights reports that as of 2007, it had received 54,000 applications with 41,000 allocated to a decision. 442 The Court goes on to report that as of 2007, 138,850 applicants were still pending resolution.⁴⁴³ Russia and Turkey lead the way in countries with most applications made against them-23,000 (26%) and 9,150 (12%) respectively. 444 The International Herald Tribune estimates that at its current pace the Court would need forty six years to rule on all complaints. 445 The situation in the European Court of Human Rights is reaffirmed by the findings of HRW, which has details regarding human rights violated in Europe, especially torture in Russia. 446

HRW exposes that human rights violations are also a fact of life in Asia. It reports on abuses from China, Malaysia and India among others. 447 It is

⁴⁴¹ See Testimony by T Malinowski, Human Rights Watch Washington advocacy director, Extraordinary Rendition, Extraterritorial Detention, and Treatment of Detainees: Restoring Our Moral Credibility and Strengthening Our Diplomatic Standing. Presented to the US Senate Committee on Foreign Relations on 26 July 2007. Available at

http://www.hrw.org/english/docs/2007/07/26/usint16514.htm (accessed on 15 August 2008).

European Court of Human Rights 2008 Survey of Activities 2007 page 51. Strasbourg. Available at http://www.echr.coe.int/NR/rdonlyres/D0122525-0D26-4E21-B9D4-43AEA0E7A1F5/0/SurveyofActivities2007.pdf (accessed on 15 August 2008).
443 European Court of Human Rights (see n 442 above) 51.

European Court of Human Rights (see n 442 above) 54.

⁴⁴⁵ 'Europe's human rights court faces huge case backlog; Turkey worst offender in 2007' International Herald Tribunal 23 January 2008. Available at

http://www.iht.com/articles/ap/2008/01/23/news/European-Court-Backlog.php (accessed on 15 August 2008).

Human Rights Watch Europe and Central Asia Available at http://www.hrw.org/doc/?t=europe (accessed on 15 August 2008).

⁴⁴⁷ Human Rights Watch. Asia Available at http://www.hrw.org/doc/?t=asia (accessed on 15 August 2008).



therefore clear that human rights violations are not restricted to Africa but, rather, a worldwide phenomenon.

While it is true that the African human rights situation is rather dire, the father of the African Charter M'Baye said that the Charter was the best that could be achieved at the time. 448 Heyns is right, when he says in reference to the African Charter that 'this might be true but times have changed and today more should and can be achieved'. 449 The concept of human rights is now accepted as the idea of our time and a vast body of experience has been acquired in respect of international human rights systems. 450

4.2.6. The international human rights arena

In addition to being part of the regional structure, Uganda has signed up to and ratified several of the key international human rights. Uganda has over the last 19 years signed, ratified or acceded to various international and regional instruments and standards. The Uganda Human Rights Commission (UHRC), which is a creature of both an Act of Parliament and the Constitution, is inter alia charged with monitoring Uganda's compliance with its international and regional obligations. 451 The UHRC in its 7 Annual report for 2004 reveals that Uganda has ratified several international and regional instruments, but has fallen short in the area of state reporting. 452 This concern is echoed by the

⁴⁴⁸ C Heyns 'The African regional human rights system: In need of reform' (2004) 4 African Human Rights Journal 157.

Heyns (see n 448 above) 157.

⁴⁵⁰ Heyns (see n 448 above) 157.

The Constitution of Uganda (see n 10 above). The Uganda Human Rights Commission is provided for in article 51(1) and The Uganda Human Rights Commission Act No 4 of 1997. Article 52 (1) h of the Constitution and section of the UHRC Act mandate the UHRC to 'monitor governments compliance with International treaty and convention obligations.' ⁴⁵² Uganda Human Rights Commission *7 Annual Report 2004* (2005) 179-181.



African Peer Review (APR) panel which reports that the Government of Uganda still faces challenges in the areas of domestication and reporting obligations. The APR panel recommends that Uganda should streamline and effectively coordinate reporting on the implementation of ratified conventions.⁴⁵³

Uganda, for example, having ratified the ICCPR in 1995, submitted its initial report in March 2004. In addition, Uganda has only recently submitted its initial report to the Committee against Torture in May 2005, which was 16 years late. At the regional level Uganda, ratified the ACHPR in 1986, with 9 reports overdue since 1988 it submitted in 2004 the 9th State report to the African Commission on Human and Peoples' Rights which combined all the overdue reports.

Most the treaties contain a state reporting requirement and annexure 5 also highlights the reporting status in respect of the treaties that have been signed and consequently need to be reported.

A number of constraints that the government faces in adhering to its reporting obligations are highlighted by the UHRC. These include:

- Lack of sufficient manpower in key ministries e.g. Ministry of Foreign Affairs
- (2) Some ministries have not been informed of their duty to provide information and many are unaware of this obligation

⁴⁵³ African Peer Review Mechanism (2009) (see n 1 above).

⁴⁵⁴ Uganda Human Rights Commission. 2004 (see n 452 above) 180.

⁴⁵⁵ Uganda Human Rights Commission 2004 (see n 452 above) 181.

⁴⁵⁶ Uganda Human Rights Commission 2004 (see n 452) 179.



(3) Lack of consistent coordination, mainly attributed to lack of sufficient manpower and resources to coordinate reporting especially by the Ministry of Foreign Affairs which is mandated to prepare these reports. 457

It can be seriously questioned whether the Ministry of Foreign Affairs is the most suited agency to prepare these reports given the limited capacity. This could perhaps be a role for the UHRC or JLOS, as they have greater capacity and understanding to do so.

4.3. Institutional overview

In order to interpret, implement and give effect the various polices and legal instruments that Uganda is party, to there is an elaborate institutional enterprise in place. Development partners are supporting these agencies and later in chapter 5 we shall examine how they do so and with what impact.

4.3.1. The Courts of law

The Courts of Judicature established in the Constitution are mandated to interpret and protect human rights. The courts range from the Supreme Court, Court of Appeal (which doubles as Constitutional Court), High Court, Chief Magistrates Courts and Magistrates Courts. The Judiciary is

⁴⁵⁷ See Uganda Human Rights Commission 2004(see n 429 above) 181.

⁴⁵⁸ Constitution of Uganda (see n 10 above) article 129.

⁴⁵⁹ Constitution of Uganda (see n 10 above) articles 129-141.



constitutionally an independent institution charged with upholding the constitution and ensuring access to justice for all. 460

Running parallel to this civil court system is the military court martial system. 461 While many development partners are extremely wary of supporting these courts, they have extreme powers of trying civilians and they very often do. The rules of procedure of these courts are very opaque and this has resulted in many accused persons' rights being violated.

The Local Council Courts are a recent creation of the present government. Here Courts are embedded within the Local Government political structure. They are the most accessed Courts with over forty five thousand of them right across the country. It is evident from the table below that the Local Council Courts (Executive Council Courts) are the Courts of first instance for most Ugandans. A recent joint survey on operations of Local Council Courts and legal aid providers confirms this. These Courts are the most accessible and people have confidence in them compared to the mainstream Courts as outlined in Table 1 below.

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⁴⁶⁰ The Constitution of Uganda (see n 10 above) article 128 (1) and (2) refers to the independence of the Judiciary.

⁴⁶¹ Uganda Peoples Defence Forces Act Cap 307 sections 78,80 and 81.

⁴⁶² Local Government Act Cap 243 section 3.

⁴⁶³ These courts are created under the Local Government Act Cap 243 and are supervised by the Ministry of Local Government.

⁴⁶⁴ Ministry of Local Government of Uganda see http://molg.go.ug/ministry/local-councils-development/ (accessed on 19 January 2010).

⁴⁶⁵ Legal Aid Basket Fund and UNPD/UNCDF June [draft] 2006: Joint survey on operations of Local

Legal Aid Basket Fund and UNPD/UNCDF June [draft] 2006: Joint survey on operations of Local Council Courts and Legal Aid Providers, pages 9-10.

⁴⁶⁶ This was the overwhelming view of the 20 participants in the focus group discussion I held with them on 10 November 2006 in Kampala.



Table 1: Percentage distribution of households by distance to nearest institution/ Court

Institution	less than	1 - 5km	>than 5 -	more than	Total
	1km		10km	10km	
Customary courts	62.2	28.6	3.6	5.6	100.0
LCI	67.0	32.2	0.4	0.4	100.0
LCII	28.6	62.4	7.0	2.0	100.0
LCIII	12.4	51.7	22.4	13.5	100.0
Local administration police	10.5	50.0	22.6	16.8	100.0
Central police	8.2	37.4	20.6	33.7	100.0
Prisons	3.9	28.1	21.0	47.0	100.0
Magistrates court	4.3	28.6	18.3	48.8	100.0
District Land Tribunal	3.0	18.9	12.2	66.0	100.0
High court	1.3	12.4	6.3	79.9	100.0

Source National Service Delivery Survey 2004

4.3.2. The Uganda Human Rights Commission

In Uganda, the lead institution charged with promoting and protecting human rights is the UHRC which is both a constitutional 467 and statutory body. 468 The UHRC investigates violations of human rights, carries out research into areas of human rights concern, carries on human rights awareness programmes, monitors governments compliance with human rights instruments and works in partnership with civil society, human rights non-governmental organisations and government departments. 469

⁴⁶⁷ Constitution of Uganda (see n 10 above) Article 51 of the Constitution of Uganda 1995 provides for the creation of the Uganda Human Rights Commission.

⁴⁶⁸ The Uganda Human Rights Commission Cap 276 (see n 11 above).
469 See Articles 51-52 of the Constitution of Uganda 1995 and section 4 of the Uganda Human Rights Cap 276.



The UHRC has a tribunal that has the powers of a Court and this tribunal has the jurisdiction to hear cases of human rights violations. 470 The tribunal however is limited to hearing cases of human rights violations that occurred after the coming into force of the Constitution. 471 This implies that an individual whose rights may have been violated before 1995 has no remedy before the human rights tribunal. This excludes several people whose rights may have been violated during the dark days of Idi Amin in the 1970s. It must be pointed out that the court has gained prominence and this is manifested in the number of cases heard. While the Commission could be commended on awarding compensation to torture victims, the government has elected and/or refused to pay up. 472

The UHRC is enjoined by both the Constitution and its Act to prepare and present a report to the Parliament of Uganda. 473 The 12th annual report of 2009 is the most recent report by the Commission. 474 Upon reading it one immediately notices that the report gives a fair account of the state of human rights in Uganda. One would expect that since the Commission is a government organ, it might fear to bite the hand that feeds it. However, the report tells graphically of instances of torture in government prisons. The report also points out reports and instances of torture by the army and intelligence organs.

⁴⁷⁰ Constitution of Uganda 1995 (see n 10 above) article 53.

The Uganda Human Rights Commission Cap 276 (see n 11 above) article 7(3).

⁴⁷² Uganda Human Rights Commission 12 Annual Report 2009 reveals that the government has not paid out the compensation awards issued by the tribunal of the UHRC.

473 See Article 52 (2) of the Constitution of Uganda 1995 and Section 8(6) of the Uganda Human

Rights Commission Act No 4 of 1997.

⁴ Uganda Human Rights Commission 2008 (see n 27 above).



While it can be said that UHRC has been effective at exposing human rights violations, parliament through the Legal and Parliamentary Affairs committee which is mandated to receive and review the UHRC annual report has been rather ineffective. The committee has not until, recently, reviewed any of the UHRC annual reports submitted to it. Among the major reasons advanced for this backlog is the huge work load the committee has coupled with lack of funds for the committee to sit. Another possible interpretation of this backlog of reports is the little attention parliament pays to human rights issues. In a parliament that is composed of a majority from the ruling party, one can easily see why the committee may be reluctant to consider reports that indict the government of various human rights violations. Development partners have on a number of occasions, with limited success, taken up this matter with parliament and urged it to act on the UHRC reports. UHRC is supported by a number of development partners as will be discussed in chapter 5.

4.3.3. The Justice, Law and Order Sector (JLOS)

The Justice, Law and Order Sector (JLOS), the first such sector of its kind in Africa, aims to support the promotion of the rule of law, to increase public confidence in the criminal, commercial, land and family justice systems, and to enhance access to justice.⁴⁷⁷ JLOS brings together 10 institutions under three primary agencies, the Ministry of Justice, the Ministry of Internal Affairs

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⁴⁷⁵ Uganda Human Rights Commission (see n 22 above). In chapter 5 it was revealed that Honourable Stephen Tashobya, the chairperson of the Legal and Parliamentary Affairs Committee reported that the committee has prioritised human rights.

D Akiidi is the Governance Advisor with the German Development Agency (GIZ) and she revealed this during an interview I held with her on 23 June 2008.

⁴⁷⁷ Republic of Uganda Justice, Law and Order Sector Strategic Investment Plan (SIP I 2001/01 – 2005/06) 1-5. More details about JLOS can be found at http://www.jlos.go.ug/page.php?p=about (accessed on 24 April 2011).



and the Judiciary. ⁴⁷⁸ The poor are the stated primary target of the JLOS reform effort. ⁴⁷⁹

The mission of the sector is to 'enable all to live in a just and safe society'. ⁴⁸⁰ A strategic investment plan (SIP II) has been developed that sets out the broad policy interventions of the sector. ⁴⁸¹ The SIP outlines five key result areas which include (1) promoting the rule of law and due process, (2) fostering a human rights culture across all JLOS institutions, (3) enhancing access to justice for all, especially the marginalised and the poor (4) reducing incidence of crime and promoting the safety of the person and security of property and (5) promoting economic development. An elaborate management structure has been put in place to manage and oversee the reform process.

Under the JLOS SIP II, one of the key result areas is to enhance access to justice for all, particularly for the poor and marginalised. The sector has undertaken to do the following in a bid to achieve this result: Ensure more rationalised physical access and available institutions at administrative level and based on demographic factors in a phased manner, minimise financial bottlenecks hampering access to justice, promote Alternative Dispute Resolution mechanisms and innovative approaches to enhance access to justice, strengthen the capacity and role of Local Council Courts (Executive

⁴⁷⁸ See http://www.jlos.go.ug/ (accessed on 17 October 2006).

Republic of Uganda (see note 477 above) 1-5.

⁴⁸⁰ The complete list of 11 institutions can also be found at http://www.jlos.go.ug (accessed on 17 October 2009).

⁴⁸¹ The plan established government's commitment to a coordinated sector-wide reform policy. JLOS is composed of the Ministry of Justice, Ministry of Internal Affairs, The Judiciary, Uganda Prison Services, Uganda Police Force, Director Public Prosecutions, Judicial Service Commission, Uganda Law Reform Commission, Ministry of Gender, Labour and Social Development, Ministry of Local Government.

⁴⁸² Justice, Law and Order Sector *Strategic Investment Plan* (SIP II) 2006.



Council Courts, enhance the quality of Justice and minimise technicalities that hamper access to justice.

4.3.4. The Ministry of Foreign Affairs

The Ministry of Foreign Affairs may appear to be an odd member of the institutional set up but it does play a critical role in the human rights arena. The primary role of the Ministry is to implement national foreign policy objectives. The Ministry is charged with coordinating and preparing the various State reports that Uganda has to submit to the treaty bodies. A desk officer has been appointed for this. Increasingly, questions are being asked as to whether the Ministry is the most suited agency to prepare these reports. 484

4.3.5. The Inspectorate of Government (IG)

The Inspectorate of Government (IG) is both a creation of an Act of Parliament⁴⁸⁵ and the Constitution of Uganda. The IG when initially set up in 1988 had the dual role of fighting corruption, abuse of office and promoting and protecting human rights and the rule of law in Uganda. This is part of its Ombudsman function. However, with the creation of the UHRC, this function was transferred from the Inspectorate of Government to the UHRC in 1997. This notwithstanding the IG remains a critical institution in the fight to promote and protection human rights. In its Ombudsman function

⁴⁸⁴ N Bamukama a former officer with the Uganda Human Rights Commission expressed this view during an interview I held with him on 17 January 2011 in Kampala.

⁴⁸³ See Ministry of Foreign Affairs- Ministerial policy statement available at http://www.mofa.go.ug/page2.php?1=foreign-policy&&2=Foreign%20Policy (accessed on 21 August 2007).

⁴⁸⁵ The Inspector General of Government Cap 167 creates the office of the Inspector General of Government in article 2(1).

⁴⁸⁶ The Constitution of Uganda (see n 10 above) chapter 13 and 14 provide for the Inspectorate of Government.

⁴⁸⁷ The Inspector General of Government Cap 167 (see n 485 above) article 7(1) creates the office of the Inspector General of Government.



and as the primary institution charged with combating corruption it indeed is critical.

A nexus exists between corruption and violation of human rights. He challenge is that the human rights and corruption people see themselves in separate and different enterprises. In fact, at the time when the IG had in 1988-1997 the dual role of fighting corruption, abuse of office and promoting human rights and the rule of law in Uganda, these were viewed as distinct roles which were not interrelated at all. The two departments never talked to each other. Furthermore, when in 2006 the Government of Uganda proposed to merge the IG and UHRC this was roundly opposed by both the IG and UHRC and supported by development partners. This is not withstanding the underlying reasons of the proposed merger. Some thought, though, that it was an attempt to weaken the IG.

Another practical challenge when trying to make the nexus between corruption and human rights is a question of turf wars. Many may wrongly oppose this because they believe they will be giving up part of their mandates to the other. In some cases this also entail budgets and jobs, hence the opposition. It is

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⁴⁸⁸ D Rukare Corruption and Human Rights Violations in Uganda (1998) unpublished Master of Laws thesis, University of Lund. I make the argument that corruption leads to violation of human rights. The justice, health and education sectors are discussed outlining how corruption leads to violation of due process, right to education and health. The International Council on Human Rights Policy also acknowledges that there is a nexus between human rights and corruption and has commissioned two studies on this issue. The first report will develop a conceptual framework enabling users to describe, in specific terms, how violations of human rights may be linked to particular acts of corruption. It will set out why those working on corruption and those working on human rights have reasons to cooperate, and delineate the main features of the two traditions of practice. The second report will develop a clear description of the conceptual links between human rights and corruption. More details on this can be found at http://www.ichrp.org/en/projects/131 (accessed on 22 May 2008).

⁴⁸⁹ The author worked with the Inspectorate of Government from 1993- 1997 and later with Embassy of Ireland from 2002- 2006. These examples are taken from the author's personal experience while working with these two agencies.



therefore critical to emphasis the point that this is not the case but rather, it is a way of conceptualising/ analysing the issue.

The idea and concept of human rights are not clearly understood by all. The author attended a meeting where a very senior government official from the justice sector rejected off hand, the idea of making reference to human rights and the human rights-based approach. The reason put forward was that human rights are for NGOS. 490 With such strong views, selling the idea that human rights and corruption are interrelated is a hard sale.

4.3.6. Local governments

A decentralised system of governance, that was one of the first to be rolled out in Africa, is in place and it encompasses 117 districts (with the number ever growing). The Local Government Act⁴⁹¹ and the Constitution of Uganda⁴⁹² devolve functions, powers and services to all levels of local government. The aim is to enhance good governance, democratic participation and control of decision-making. Local governments have the powers to make policy and regulate delivery of services. They also formulate development plans based on locally determined priorities, receive, raise, manage and allocate revenues, through approval and execution of own budgets at the different levels. The decentralisation system in Uganda has served as a model for several African countries such as Tanzania, Rwanda and Malawi.

⁴⁹⁰ I attended this meeting in February 2005 in Kampala Uganda.

⁴⁹¹ The Local Government Cap 243. ⁴⁹² Constitution of Uganda (see n 10 above) articles 176- 207.



The majority of Ugandans live in the rural areas and therefore the importance of the local government structure cannot be over emphasised. It is an interesting development. Human rights desks have been created at most local governments. The UHRC is behind this initiative. It is still early too determine how effective they are in promoting and protecting human rights.

4.3.7. Parliament

Parliament is not the most obvious institution one would expect to find listed amongst human rights institutions. Very often, we refer to national human rights institutions like the UHRC and justice sector institutions like the police and leave out or forget parliament. Parliament has, or ought to play, a critical role in pushing for the promotion and protection of human rights. Since members of parliament represent the people who elect them, it is incumbent upon them to ensure that the human rights of the people are not violated, especially by the executive which parliament is mandated to oversee. For example, it was commendable that the parliament of Uganda in 2002 took it upon itself to investigate allegations of torture against security agencies. There was a public outcry that government was using safe houses to torture people. The Parliamentary Committee on Defence and Internal Affairs (PCDIA), in 2002 formed an ad hoc select committee to undertake a study of torture, safe houses, and other places of ungazetted detention investigated this and came up with a report. 493

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⁴⁹³ Parliament of Uganda . Draft, report of Sub-Committee of the Parliamentary Committee on Defence and Internal Affairs (PCDIA), (2002). The sub-committee concluded that there was no torture in the facilities that it visited: JATT headquarters; the former Operation Wembley headquarters on Clement Hill Road; Najankumbi I House, a training facility for the Internal Security Organisation (ISO) which was relocated in December 2002 to Heritage Park; Heritage Park, a new not-yet-operational training facility for ISO; and ISO headquarters (the only surprise visit). The sub-committee noted that the



However, the report was not well received by many as it found that there was no torture despite it being reported in the UHRC annual report of 2005. 494 HRW notes that, the draft report of the PCDIA has not been finalised and it has not been made public, nor has the matter has not been debated or considered further by Parliament. 495 HRW points out that according to one parliamentarian, the draft report has been shelved three times. 496 The ruling government at the time had a majority in parliament of three hundred five parliamentarians with only eighty in active opposition. This might explain why the report was not debated and acted upon.

In addition parliament through the Legal and Parliamentary Affairs Committee reviews reports submitted to it by UHRC. The UHRC in its 9th Annual report for 2006 has an entire chapter that chronicles the government's record of complying with its various recommendations over the years. The chapter reveals that government has been slow in taking forward several of its recommendations such as honouring the awards it grants torture victims and the issue of unrestricted access by the commission to army detention facilities. 497 It is, however, somewhat reassuring that following the chairperson of the Legal and Parliamentary Affairs Committee Honourable Tashobya's revelation that in the present session of parliament the main priority for his committee is human rights the committee has started to

former dungeon at ISO headquarters had been turned into an armory and document storage area. Draft report, undated.

Uganda Human Rights Commisssion 6 Annual Report 2005 (2006).

⁴⁹⁵ Human Rights Watch (see n 43 above).

⁴⁹⁶ Human Rights Watch (see n 43 above).

⁴⁹⁷ Uganda Human Rights Commission Annual Report (see n 464 above)132-133, Chapter 11, discusses in detail the Government of Uganda's compliance with the commission's recommendation and outlines several recommendations made over the years which government has failed to act on.



consider the annual reports from the Uganda Human Rights Commission 1997-2008. 498 Kaggwa reveals that parliament debated all the reports in less than one day and no action was taken on the reports. 499 It would have ideal if those implicated in the various reports where to to account and, the raft of recommendations made by the UHRC acted upon by government including but not limited to ratifying of all major human rights instruments. The 'swift' consideration of 12 reports in less than 8 hours reflects the lack of interest in human rights issues by the Parliament.

4.3.8. Civil society

The civil society movement in Uganda is still nascent and growing. Barya and Rutabajuka rightly note that:

The notion of civil society is generally new in Africa compared to western developed countries where various categories of non-state actors have been in existence and nitrating with the state organs and institutions for centuries. ⁵⁰⁰

It can be said that there is an enabling environment for human rights CSOs to operate. At the moment there are several humanrRights CSOs operating in Uganda ranging from International Non-governmental Organisations (NGOs), Regional NGOs and National NGOs right down to community based organisations (CBOs) at the local level. They engaged in advocacy, training,

Uganda. I attended the said meeting.

⁴⁹⁸ Honourable Stephen Tashobya, the chairperson of the Legal and Parliamentary Affairs Committee revealed this at high level working lunch that was hosted by the Norwegian Ambassador H. E. Bjorg Leite at her residence in Kampala on 15 July 2008. The meeting brought together some of the key Justice, Law and Order Sector (JLOS) stakeholders to discuss the issue of domestic violence in

⁴⁹⁹ Med Kaggwa is the chairperson of the Uganda Human Rights Commission and he revealed this during a workshop organised by Global Rights Uganda on 20 January 2011 at the Imperial Royale Hotel Kampala which I attended.

JJ Barya & SP Rutabajuka 'Monitoring Progress Towards Democratic Governance: The Uganda Country Report' (2004) 27 Unpublished report prepared for the Economic Commission for Africa (ECA).



litigation and policy dialogue initiatives. As expected, almost all rely on development assistance and again, this study shall examine the consequences both intended and unintended of this reality.

4.3.9. The private sector

The private sector is usually not considered as one of the key constituencies when we talk of human rights. However, the private sector, which can be defined as that part of a nation's economy which consists of those entities which are not controlled by the state i.e. a variety of entities such as private firms and companies, corporations, private banks, non-governmental organisations, is very much a key player especially in the area of economic, social and cultural rights like the right to work. A significant portion of the Ugandan working population is situated in the private sector. The sector is enjoined by law to promote and protect the rights of those it engages. However, the rights of workers, for example, are routinely violated. Several workers not have employment contracts and are not afforded the due protection of the law. In addition the private is a potential provider of development assistance.

4.3.10. Development partners

Development partners have over the years become an integral part of the human rights mosaic in Uganda through their development assistance and

⁵⁰¹ Private Sector Foundation of Uganda (2008) 'Enterprise skills and linkages' 1. According to the Private Sector Foundation of Uganda, the private sector is the major source of employment of an estimated 12 million strong workforce.

The Employment Act Cap 219 in sections 51-61 provides for rights and duties in employment including but not limited to right to pay and right to leave.

⁵⁰³ Lillian Keane Executive Director Platform for Labour Action revealed this in an interview I held with her on 20 January 2011 in Kampala.



engagement with the beneficiaries, their. They therefore cannot escape being qualified as key stakeholders. Infact, today there is hardly any major activity carried out by any government institution like policy meetings, budget formulation and reviews, which are not attended by development partners. In many ways, development partners are now almost civil servants of Uganda. The central thesis of this paper is to examine how development partners engage with the other actors, what role they play and to what extent their actions are guided or rooted in the aspiration of international human rights law.

4.3.11. Traditional cultural system

While the human rights institutions outlined above exist formally, one system that remains invisible, but very much alive in most of Africa and Uganda is the traditional cultural system. Writers on human rights like, Donnelly⁵⁰⁴ and Howard⁵⁰⁵, tend to assume that African communities had no justice or human rights systems worth talking or writing about. Elias observes in relation to such views that:

All too often, one finds that the majority of persons in the legal world of Europe and America entertain curious notions regarding African legal ideas and institutions. These vary from the vague scepticism of those who think that there were no such things as laws in Africa before the advent of Europeans to those who, while admitting that there are such laws, demand a wholesale eradication of what exists and the substitution for imported legal concepts. This narrow attitude stems from the approach which judges

⁵⁰⁵ R Howard'Cultural Absolutism and the Nostalgia for Community' (1993) 15 *Human Rights Quarterly* 315.

⁵⁰⁴ One of the major arguments by both Donnelly and Howard is that most cultures including the African did not have human rights principles embedded in them and hence they argue for a universal view of human rights. See n 105 above.



everything African in terms of European standards and values and which dismisses out of hand anything that does not conform to such patterns. 506

The King of Asante, Otumfuo Tutu II, makes a valid point when he says that we need to look at all these systems of governance in relation to our own African system. Democracy had existed in Africa for years before the coming of the Europeans. We had our own witnesses in judicial matters; we had our own systems of administration at the community and nation state levels everywhere. 507 King Otumfuo initiated the promoting partnerships with traditional authorities project (PPTAP) which received funding from the World Bank. 508 This USD 5,000,000 project was the first of its type to be funded by the World Bank and proved to be very successful as the projects were identified and owned by the people. 509 This project proves that development projects including human rights programmes can gain more acceptance and traction if channelled through institutions that people understand and respect. Most Africans do not understand the formal government structures like ministries or human rights commission but they understand and respect the traditional leaders. It is therefore worthwhile supporting traditional institutions. It is vital however that these institutions do not become political. This is because if they become political they will be on a crash course with the governments, which is not very helpful.

⁵⁰⁶ O Elias *The Nature of African Customary Law* (1956) 5. The central premise of Elias's book is an attempt to discredit the mythological approach which advances the view that African laws and customs are non existent or need to be replaced with a European version.

⁵⁰⁷ See interview of The King of Asante, Otumfuo Tutu II 'Ghana's King of Kings celebrate' in *The New African* 12 April 2009 19.

⁵⁰⁸ See note 507 above 19.

⁵⁰⁹ See note 507 above for more details on the promoting partnerships with traditional authorities project (PPTAP) 18-19.



Africa did have and still has its own legal system. By the time Africa was colonised several Ugandan communities had fairly established legal system that aimed at protecting and promoting human rights. However, the colonial missionaries and administrators ruthlessly blocked or suppressed the development of indigenous systems of human rights. The challenge therefore of African human rights scholars and practitioners is to devise relevant ways and means of Africanising our human rights system. Where Africanising here, means viewing and understanding human rights from an African perspective taking into account African traditions and cultures. This is position also taken by Cobbah, who calls for an African sense of human dignity, or perhaps human rights, one that flows from an African perspective, one that perhaps the rest of the international community can also use. 510 It should be carefully noted, however, that such a renaissance should not be blindly undertaken. There is no value in blindly re-introducing indigenous cultures that may offend universal human rights standards. We need to remodel the African traditional system and ensure that it is compliant with international norms.

4.3.12. The African human rights system

The African Court of Justice and Human Rights is provided for as one of the African Union organs.⁵¹¹ The statute, composition and functions of the Court

JAM Cobbah 'African Values and the Human Rights Debate: An African Perspective' (1987) 9 Human Rights Quarterly 310 available at http://heinonline.org/HOL/Page?collection=journals&handle=hein.journals/hurq9&div=26&size=2&ro

t=0&type=image (accessed on 13 August 2008).

The Protocol on the Statute on the African Court of Justice and Human Rights 1 July 2008. The single protocol replaces the Protocol to the African Charter on Human and Peoples' Rights on the Establishment of an African Court on Human and Peoples' Rights adopted in 1998 (the old Protocol), and the Protocol of the Court of Justice of the African Union which was adopted in 2003. This protocol merges the African Court of Justice and the African Court of Human Rights. Available at http://www.africa-union.org/root/au/Documents/Treaties/Text/africancourt-humanrights.pdf (accessed on 15 August 2008).



of Justice are defined in a protocol.⁵¹² This Court is similar in its functionality to the International Court of Justice and will inter alia determine disputes between State parties to the AU treaties.⁵¹³ Since the Court has just commenced operation, its impact is yet to be seen. The Court will work alongside and compliment the African Commission on Human and Peoples' Rights.

The African Commission on Human and Peoples' Rights (the Commission) is created by the ACHRP. 514 The Commission's primary mandate is to promote human rights in Africa.515 Murray, quoting Ankumah, states that from the adoption in 1981 and coming into force in 1986 of the African Charter on Human and Peoples' Rights, this regional mechanism has been criticised for being ineffective, poorly funded, lacking impartiality and based on ambitious and unenforceable rights and even neglected in the mainstream debate on human rights law. 516 The financial tide however seems to be changing for the African Commission on Human and Peoples` Rights. The former Chairperson of the African Commission Honourable Commissioner Justice Monageng revealed that the process of empowerment of the Commission had started by the Commission being able to present and defend its budget, and for the first time since the existence of the Commission, the African Union allocating

⁵¹² Protocol on the Statute on the African Court of Justice and Human Rights (see n 511). The Protocol

provides for the court and outlines its mandate.

513 Protocol on the Statute on the African Court of Justice and Human Rights (n 511 above) articles 18 and 19. 514 African Charter on Human and Peoples' Rights (see n 5 above), article 30.

African Charter on Human and Peoples' Rights (see n 5 above) article 45.

⁵¹⁶ R Murray 'The African Charter on Human Rights and Peoples' Rights 1987-2000 An overview of its progress and problems' (2001) 1 African Human Rights Law Journal 1.



enough funds for it to carry out most of its activities.⁵¹⁷ The former Vice-Chairperson of the Commission Melo reveals that the budget has been increased by over 400%. 518 This does bring some hope that the commission will now able to deliver on its mandate.

The plight of funding for human rights promotion and protection is not restricted to the African Commission only. The International Herald Tribune reports that the European Court of Human Rights is under-funded, lacks judges and is struggling with a huge case backlog of almost 80,000 cases, some of them pending from the mid-1990s, according to the Courts annual survey.⁵¹⁹ The paper further reports that its budget for 2007 was USD 72 million which according to Slovak Foreign Minister Kubis, whose country holds the rotating presidency of the Council of European, the continents premier human rights watchdog was hardly adequate. 520

While Judges to the Court have been appointed the Court has decided one case. 521 We can only hope that the woes that the Commission has suffered over the years, of chronic under funding will not afflict the new Court.

http://www.achpr.org/english/Speeches/43%20Session/Chair%27s%20Closing%20Speech%20 43rd% 20Session_%20.pdf (accessed on 15 August 2008).

OMBAYE VS. REPUBLIC OF SENEGAL 1 .pdf (accessed on 19 August 2010). On December 15,

⁵¹⁷ M Monageng. Closing remarks made at the closing ceremony of the 43 Ordinary Session of the African Commission on Human and Peoples' n Ezulwini Kingdom of Swaziland on 22 May 2008, 10. Available at

⁵¹⁸ A Melo Opening remarks made at the opening ceremony of the 43 Ordinary Session of the African Commission on Human and Peoples' in Ezulwini Kingdom of Swaziland on 7 May 2008, 1. Available at

http://www.achpr.org/english/Speeches/43%20Session/Opening%20Speech%20 Final%20Rev .pdf

⁽accessed on 15 August 2008).

519 International Herald Tribune 23 January 2008 Available at http://www..breakingnews.ie (accessed on 25 January 2008).

⁵²⁰ International Herald Tribune (see n 519 above).

⁵²¹ In the matter of Michelot Yogogombaye v The Republic of Senegal Application No 001/2008 African Court of Human Rights and Peoples' Available at http://www.africancourt.org/fileadmin/documents/Court/Latest Judgments/English/JUDGMENT. MICHELOT YOGOG



4.3.13. The international human rights system

At the international level, an elaborate global human rights system has been put in place by the United Nations (UN). This system is based largely on its Charter, non-binding declarations, legally binding treaties and on various activities aimed at advancing democracy and human rights throughout the world. The UN human rights system is characterised by three pillars first, it establishes international standards through its charter, legally binding treaties, non-binding declarations, agreements, and documents, next, it has mandates special rapporteurs and experts, and groups, such as working groups, committees and treaty bodies, to work in various manners for the promotion and protection of human rights, finally, it offers technical assistance through the voluntary fund for advisory services and technical assistance in the field of human rights.

Uganda as a member State of the UN and a party to the UN human rights treaties is therefore part and parcel of this system. A list of the various treaties ratified by Uganda including the reporting status has been provided in Annex 5.

Uganda has in place both the institutional and policy framework for the promotion and protection of human rights. These institutions, as will be discussed in chapter 5, are heavily reliant on development assistance to run

^{2009,} the Court has delivered its first judgment, finding an application against Senegal inadmissible. The plans to merge with the African Court of Justice appear to have stalled. As of December 2009, only two countries have ratified the relevant protocol, out of 15 needed for its entry into force.

⁵²² See the Office for the High Commissioner for Human Rights web site for a detailed account of the United Nations system. Available at

http://www.ohchr.org/EN/HRbodies/Pages/HumanRightsBodies.aspx (accessed on 18 August 2008) 523 Office for the High Commissioner for Human Rights web site (see n 522 above) for more details.



their budgets and programmes. The study shall examine what role development partners play therefore in shaping the human rights agenda through their support and engagement with these agencies in chapter 5.

4.4. Conclusion

Uganda has in place both the institutional and policy framework for the promotion and protection of human rights. These institutions, as will be discussed in chapter 5, are heavily reliant on development assistance to run their budgets and programmes. The study shall examine what role development partners play therefore in shaping the human rights agenda through their support and engagement with these agencies in chapter 5.



Chapter 5

Development assistance and the human rights agenda

- 5.1. Introduction
- 5.2. Why development assistance?
- 5.3. Development partners supporting human rights programmes
- **5.4.** Development Assistance Agreements
- 5.4. Foreign policy/ development cooperation policies of the development partners.
- 5.5. Agencies supported by development partners
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- 5.10. Conclusion



Chapter 5

Development assistance and the human rights agenda

5.1. Introduction

This chapter will examine the role development assistance plays in promoting and protecting human rights in Uganda. Development partners, provide development assistance to support the promotion and protection of human rights to both government and CSOs and this is provided for in development assistance agreements concluded with both the government and CSOs, which will be discussed later in this chapter. The development partners that have human rights programmes in Uganda will be outlined together with the agencies supported. In addition to the foreign policies, country strategy papers of the development partners will be examined to establish whether or not they make linkages to international human rights instruments.

The chapter will also look at how development partners engage with the recipients of their assistance and the partnership that exists between the two. Whether this partnership is one of equals and based on mutual respect or it is unequal is one of the research questions posed in chapter 1. The practice of this support will be interrogated, taking into account what the theory holds and what happens in practice. In doing this, the question will be asked: Do development partners respect the principles of national ownership and partnership as outlined in development policies? The various assistance modalities such as projects, basket funding, budget support, use of consultants, provision of technical assistance, joint reviews and high level dialogues



currently employed by development partners will be also reviewed. While reviewing these modalities, the study will also explore to what extent these modalities allow for national ownership. How effective are these modalities in promoting and protecting human rights and what challenges are faced?

It can be argued that development partners, through the provision of development assistance play, a role in promoting and protecting human rights in Uganda. However, in practice this role can have both a negative and positive outcome, as will be discussed in this chapter.

5.2. Why provide development assistance?

One question whose answer is not easy to discern without scepticism, is why the rich countries of the north give development assistance to the poor countries of the south. Perhaps the answer lies, for example, in the stated objective of the development assistance of the Republic of Ireland. It is stated that 'poverty reduction, reducing vulnerability and increasing opportunity is the overarching objective of Irish Aid'. States are the surmised from this that the main driving force behind the assistance from Ireland is to reduce poverty. Illing shares this view and suggests that ethical and humanitarian considerations to help those in need underpin why the EU and its member States provide assistance.

Kampala.

Government of Ireland. White Paper on Irish Aid September 2006 (see n 256 above) 9.
 Sigurd Illing is the former EU Head of Delegation in Uganda and I interviewed him on in



The Government of Ireland reveals that they provide aid because it is right to help those in need. From the above it is clear that while the need to share and give to those in need drives the engine of Irish Aid, for other development partners political and strategic motives may be high on the agenda. One could say some former colonial masters tend to use this motive in their development assistance agendas in their former colonies. It is therefore very typical to find Britain providing assistance to its former colonies. France and Belgium do the same. Through the provision of assistance they are able to maintain their influence and leverage in their former colonies.

In the preamble to the Cotonou Agreement, the EU member States affirm their commitment to work together towards the achievement of the objectives of poverty eradication, sustainable development and the gradual integration of the ACP countries into the world economy. ⁵²⁷ It can therefore be surmised from this affirmation that the primary driving force behind the provision of EU development assistance to ACP countries is to eradicate poverty, thereby leading them into the mainstream world economy. This, despite years of assistance, is yet to happen.

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⁵²⁶ Government of Ireland (see n 256 above) 6.

European Union. Partnership agreement between the members of the African, Caribbean and Pacific group of states of the one part, and the European Community and its member states, of the other part (The Cotonou Agreement)-005 Available at

http://ec.europa.eu/development/ICenter/Pdf/agr01_en.pdf (accessed on 28 November 2007) The Cotonou Agreement is a global and exemplary Agreement, introducing radical changes and ambitious objectives while preserving the 'acquis' of 25 years of ACP-EU cooperation. It is based on five interdependent pillars with the underlying objective of the fight against poverty: an enhanced political dimension, increased participation, and a more strategic approach to cooperation focusing on poverty reduction, new economic and trade partnerships and improved financial cooperation. More available at http://europa.eu/abc/european countries/index en.htm (accessed on 29 June 2008).



Illing puts forward a number of other reasons as to why development assistance is provided. He urges that the bad conscience of the former colonial powers led them to provide for this in the Rome Treaty. ⁵²⁸ He pointed out that there was burden sharing between the EU member States that had colonies and those that did not. France, Britain and the Netherlands represented the former colonial masters while Germany, Italy and Luxemburg represented those without colonies. ⁵²⁹ It was felt by those that had colonies that they should provide development assistance to their former colonies. One may wonder therefore whether this assistance was really meant to help countries develop or whether it was some form of token reparation to appease the bad conscience of the former colonial powers. It is a combination of both.

Berthelemy and Tichit believe that aid is among other driven by the self-interest of the donors.⁵³⁰ Illing goes on to point out that commercial interests are also a reason why development assistance is provided.⁵³¹ He reveals that assistance is given to build infrastructure like roads in developing countries in order for the developed countries to be able to trade with them.⁵³² He further notes that during the Cold War, each side needed allies to oil the machinery.⁵³³ As a result of this, development assistance was used to 'buy good will' from developing countries.⁵³⁴ This reasoning in part explains why regimes like

⁵²⁸ Illing (see n 524 above).

⁵²⁹ Illing (see n 524 above).

⁵³⁰ JC Berthelemy and A Tichit 'Bilateral donors' aid allocation decisions—a three-dimensional panel analysis' (2004) 13 *Internationl Review of Economics and Finance* 254.

⁵³¹ Illing (see n 524 above).

⁵³² Illing (see 524 above).

⁵³³ Iling (see n 524 above).

⁵³⁴ Illing (see n 524 above).



those of Idi Amin in Uganda and Mobutu in Zaire were supported, despite having violated the human rights of the people in their countries.

The Pearson Report of 1969 makes the point that both moral obligations and enlightened self-interest are the movtiation driving international foreign aid.⁵³⁵ The report stresses that development assistance to poor countries will benefit the rich countries in the long run.⁵³⁶ The Brandt commission carries forward this thinking by emphasing that large resource transfers to the poor countries would benefit the rich industrialised countries.⁵³⁷ The South Commission espouses similar views.⁵³⁸

Bauer however rejects the moral obligation argument for giving foreign aid.⁵³⁹ Bauer believes that neither individuals nor States have any moral obligation at all to help others.⁵⁴⁰ Bauer finds it morally unacceptable for States to use taxes which their citizens are required to pay, for foreign aid.⁵⁴¹ Bauer further asserts that the State has no right to do this, because taxes belong to the citizens and must be used for their benefit.⁵⁴² Hayek⁵⁴³ and Nozick⁵⁴⁴ both support Bauer's view.

⁵³⁵ L Pearson Commission on International Development, Partners in Development (1969).

⁵³⁶ Pearson (see n 535 above).

⁵³⁷ Brandt Commission North South: A programme for Survival (1980).

⁵³⁸ Brandt Commission (see n 537 above).

⁵³⁹ PT Bauer Equality, the Third World and Economic Delusion (1981).

PT Bauer Dissent on Development (1973) 44.

⁵⁴¹ Bauer (see n 540 above) 14.

⁵⁴² Bauer (see n 540)14.

⁵⁴³ F Hayek 'The Mirage of Social Justice' in (1976) 2 Law, Legislation and Liberty.

⁵⁴⁴ R Nozick Anarchy, State and Utopia (1974) 64.



In furtherance of promoting their economic interests, a number of development partners provide tied assistance. Tomasevski defines tied aid as the obligation of the recipient to purchase goods or services financed as 'aid' in the donor country. She goes on to make an important observation, when she claims that at least not even ahalf of aid is designed to meet the development needs of the recipient countries but to promote commercial interests of donors. Das goes further to say that there is a continum between a strictly commercial transaction with no grant element and a pure gift with no element of *quid pro quo*. He argues that it would be naïve to assume that donors expect nothing in return for their aid. Degnbol-Martinussen and Engberg-Pedersen point out that bilateral donors tie a certain amount of their aid to the purchase of goods and services from their own country due to pressures exerted by both employers and employees.

To illustrate the issue of using aid to further commercial interest, the United Kingdom, until as recently as 2002, had a policy of tying its assistance to its commercial interests. Under the Overseas Development and Cooperation Act there was a policy of 'tying' aid to procurement contracts for UK companies. However, in 2002 the United Kingdom became the first country to prohibit tying of aid under the International Development Act. Under this Act, the United Kingdom government is not able to use development assistance for

⁵⁴⁵ Tomasevski (see n 53 above) 34.

Tomasevski (see n 53 above) 34.

⁵⁴⁷ DK Das Migration of Financial Resources to Developing Countries (1986) 70.

⁵⁴⁸ Das (see n 547 above) 70.

⁵⁴⁹ Degnbol- Martinussen and Engberg-Pedersen (see n 66 above) 13.

⁵⁵⁰ Overseas Development and Cooperation Act 1980.

The International Development Act 2002 Available at http://www.dfid.gov.uk/aboutdfid/ida.asp (accessed on 21 March 2009).



other purposes, which include tying aid to procurement contracts in the UK.⁵⁵² The EU, on the other hand, still ties its assistance to procurement contracts in the EU/ACP region.⁵⁵³ Under the rule of origin principle, beneficiaries of EU assistance are obliged to purchase goods and services from EU/ACP countries. In rare exceptions, this rule may be waived to permit the purchase of goods and services from non EU/ACP countries.⁵⁵⁴ This rule of origin principles poses a number of problems for recipients, as most European vehicles, for example, are not suitable for the terrain in Africa. Japanese vehicle are the vehicles of choice. However, to buy a Japanese vehicle with EU funding is not encouraged. This is one way of ensuring that most of the assistance provided is remitted back to the 'giving' country.

According to a special euro-barometer on 'development aid in time of economic turmoil' released by the European Commisison, ahead of the fourth European development day, 64% of Europeans agree that aid is driven by self-interest, while 90% still support the provision of aid. It is strange that charity, as a reason for aid to the poor countries, did not feature. Maybe it is politically incorrect to say that charity is a driver of aid. One in two Europeans said poverty was the greatest challenge in developing countries (a majority of which are African). It is therefore possible that most Europeans really think that they are helping these poor people. It is also interesting that 74% have never heard of the MDGs which again supports the theory that charity and

⁵⁵⁴ European Union (see n 553 above).

⁵⁵² The International Development Act 2002 (see n 551 above) article 1 (1).

⁵⁵³ European Union, 9 European Development Fund Practical Guide (2009) and procurement regulations. As Programme Manager of the Human Rights and Good Governance Programme of the European Union from 2007-2010, I implemented these regulations.

⁵⁵⁵ European Commission Special Eurobarometer. Development Aid in times of economic turmoil (2009) 3.



some form of moral obligation may be driving the giving of aid and not commitments like those made at the UN, namely 0.7% of GDP. A similar survey should be done in developing countries to determine what Africans think about the motives behind provision of development assistance. This would shed light on how development assistance is viewed and therefore used in developing countries.

The need to maintain world peace is yet another reason advanced by Illing for the provision of development assistance. He revealed that in the 1970s, one of the underlying reasons that assistance was given was to help developing counties attain development. Underdeveloped, unstable countries were seen as threats to world peace. Under development bred instability and conflict and therefore it was imperative that counties were assisted to become developed, thereby stable.

Gordon Brown, the former Prime Minister of the United Kingdom provided three reasons why the United Kingdom needs to continue to provide development assistance to Africa in particular. The first reason he advanced was that we could no longer talk of 'over here' (the developed world) and 'over there' (the underdeveloped world). The world, he noted, was interrelated and interdependent and there was need to help out those in greatest need. The Prime Minister further pointed out that in order to stem the immigration

⁵⁵⁶ Illing (see n 524 above).

⁵⁵⁷ Illing (see n 524 above).

⁵⁵⁸ Interview on the BBC World Service on 25 November 2007.

⁵⁵⁹ See n 558 above.



tide from Africa, there was need to assist Africa develop.⁵⁶⁰ Lastly, he alluded to the terrorism threat, saying that there was a need to assist countries to develop in order to avert possible signing up to terrorist agencies.⁵⁶¹

President Paul Kagame of Rwanda, believes that development assistance is ideological, used by developed countries as a tool to control and dictate terms to poor developing countries. Kagame is of the view that developed countries provide assistance in order to be able to tell developing countries what to do or not to do. In the event that a country does not do what the developed countries want, they can cut assistance, as they did to Rwanda, thereby signalling dominance and leverage of aid to control. He makes a valid argument when he points out that the developing countries should strive to depend less on assistance and begin to do things that are in their interests and not the interests of those providing assistance.

One of the arguments advanced in chapter six is that development partners supporting human rights institutions in Uganda use their assistance as a leverage point and there is need to break this yoke. One way of reducing external control is being able to pay one's way. All the above notwithstanding, whether as a direct objective or incidental objective, the utility of these control and dominance measures inbuilt in aid mechanisms is not completely lost to

⁵⁶⁰ See n 558 above.

⁵⁶¹ See n 558 above.

⁵⁶² President Kagame expressed this view in a BBC World Service interview on the Hard Talk programmeme on 17 March 2009. Video of the programme can be viewed at http://www.bbc.co.uk/programs/b00j5hz9 (accessed on 19 March 2009).

⁵⁶³ Netherlands and Denmark cut assistance to Rwanda in December 2008 citing its involvement in the Democratic Republic of Congo.

⁵⁶⁴ President Kagame (see n 562 above).



the everyday people as relevant in checking and curtailing the political and military excesses of the executives and mis-governance in most developing countries. The problem on, the flipside and which is Kagame's constant grievance, is the selective and uncontextualised application of these measures, sometimes with politically partisan agendas. Case in point is the refusal by the international community, and particularly the donors, to appreciate that Rwanda has a legitimate responsibility to secure its western border against the FDLR/ Interahamwe militia based in the DRC, while they are doing little or nothing to resolve the fragile security situation.

From the above one cannot but help wonder whether the underlying ethos of development assistance lies in some deeply embedded idea of helping those in need or, put differently, charity. If this is the case, then it does in great part explain the, 'father Christmas syndrome' referred to below.

5.3. Development partners supporting human rights programmes

Nine countries in their bilateral capacity support human rights programmes in Uganda. These are Ireland, the United Kingdom, Denmark, the Netherlands, the United States of America, Austria, Sweden, Germany and Norway. On the multilateral front, the European Commission (EC) supports human rights programmes in Uganda. In addition, some UN agencies notably, UNDP and the United Nations Office for the High Commissioner for Human Rights operate, in Uganda. The World Bank, the IMF and African Development Bank



are the leading mult lateral financial agencies engaged with Uganda. These, due to their mandates, do not have programmes that support the promotion and protection of human rights. However, the projects and programmes they support do have human right content and implications. Clark, in support of this position, makes the point that the World Bank has been reluctant to consider or address the human rights implications of its lending activities. This is despite putting in place mechanisms such as the Inspection Panel.

Lumina points out that the Articles of Agreement of both the World Bank and the IMF do not include references to human rights or any similar notion.⁵⁶⁸ Lumina argues that the Bank claims its articles of agreement prohibit it from taking political considerations into account in its lending decisions and from imposing political or human rights conditions on borrowing countries.⁵⁶⁹

⁵⁶⁹ Lumina (see n 568 above) 109.

⁵⁶⁵ Civil Society Capacity Building Programmeme. Donor Directory 2007. This donor directory provides a list of the major donors operating in Uganda. It contains a list of 178 agencies.

⁵⁶⁶ DL Clark. 'The World Bank and Human Rights: The Need for Greater Accountability', (2002) 15 Harvard Human Rights Journal 207. Available at http://www.law.harvard.edu/students/orgs/hrj/iss15/clark.shtml (accessed on 19 October 2008).

For more details on the operations of the World Bank Inspection panel visit http://web.worldbank.org/WBSITE/EXTERNAL/EXTINSPECTIONPANEL/0.,menuPK:64129249~pagePK:64132081~piPK:64132052~theSitePK:380794,00.html (accessed on 19 October 2008) The Inspection Panel was established by the Executive Directors of the International Bank for Reconstruction and Development (IBRD) and the International Development Association (IDA) on September 22, 1993. The primary purpose of the Inspection Panel is to address the concerns of the people who may be affected by Bank projects and to ensure that the Bank adheres to its operational policies and procedures during design, preparation and implementation phases of projects. The Inspection Panel consists of three members who are appointed by the Board for non-renewable periods of five years. Members are selected on the basis of their ability to deal thoroughly and fairly with the requests brought to them, their integrity and independence from the bank management, and their exposure to developmental issues and living conditions in developing countries.

⁵⁶⁸ C Lumina 'An assessment of the human rights obligations of the World Bank and the International Monetary Fund with particular reference to the World Bank's Inspection Panel. *Journal for Juridical Science* 31(2) (2006) 108-129. Lumina notes that, in terms of Article IV, section 10 of its Articles of Agreement, the Bank and its officers shall not interfere in the political affairs of any member; nor shall they be influenced in their decisions by the political character of the member or members concerned. Only economic considerations shall be relevant to their decisions, and these considerations shall be weighed impartially in order to achieve the purposes stated in Article 1. The Bank's reluctance to include human rights concerns in its operational policies and projects seems to be based on a narrow interpretation of the above provision, Lumina concludes.



Horta, in support of Lumina, states that the World Bank has often been criticised for infringing human rights or ignoring human rights through its projects in developing countries and through its structural adjustment lending.⁵⁷⁰ In contrast, Shihata just like Danino⁵⁷¹ takes the view that the Bank itself promotes human rights (especially economic, social and cultural rights) through its activities and states that:

The Bank is joining hands with developing countries and other international agencies in the alleviation of poverty, in combating disease, malnutrition, illiteracy and in fighting for the preservation of the environment. It is also seeking an enhanced role for women in development and trying to establish a partnership with developing countries in the gigantic task of economic development. In doing so, the Bank is not only promoting economic and social human rights but is no doubt playing a catalytic role in creating conditions in which all basic rights can develop and flourish.⁵⁷²

In the case of the IMF, Lumina points out that the official position of the IMF is that the question of protecting or promoting human rights is one that is completely outside the scope of its mandate and activities. The institution firmly rejects the notion that it has any legal obligations in regard to human rights and has declared that it is not obliged to promote human rights around the world. In its view, the promotion and protection of human rights is the exclusive preserve of the state concerned. This relcutance by both the World Bank and IMF to embrace the promotion and protection of human rights is rather unfortunate, bearing in mind that in practice, the policies and activities of both the Bank and the Fund affect millions around the world. In addition, a

⁵⁷⁰ K Horta 'Rhetoric and reality: Human rights and the World Bank', (2002) 15 *Harvard Human Rights Journal* 227.

Danino (see n 32 above) 4.

⁵⁷² I Shihata *The World Bank Inspection Panel* (1994) 133.

⁵⁷³ Lumina (see n 568 above) 116.



substantial amount of the funding channelled through the two financial institutions originates from member states (bilaterals) that have a human rights agenda as a central tenet of their development assistance.

The European Court of Human Rights has pronounced itself in some cases on the issue of human rights obligations of States in multinational fora. For example in the cases of *Bosphorus Hava Yollari Turizm ve Ticaret Anonim Sirketi v Ireland* ⁵⁷⁴ and *Matthews v The United Kingdom* ⁵⁷⁵ the Court held Member States' responsibility continues even after the transfer of competences to international organisations provided that Convention rights continue to be "secured". ⁵⁷⁶ In effect these decisions mean that while multilateral agencies like the EU (or theWorld Bank and IMF for that matter) are not parties to international treaties like the ECHR, member States of these agencies do retain their obligations. States therefore could be held responsible for actions taken under the banner of the EU. Costello ⁵⁷⁷ and Kruma ⁵⁷⁸ both are of the view that these decisions are problematic and there is no agreed position amongst EU member States.

⁵⁷⁴ Bosphorus Hava Yollari Turizm ve Ticaret Anonim Sirketi v Ireland Application No 45036/98 para 150- 154. Avaliable at

http://cmiskp.echr.coe.int/tkp197/view.asp?item=1&portal=hbkm&action=html&highlight=45036/98&sessionid=69825993&skin=hudoc-en (accessed on 15 April 2011).

http://cmiskp.echr.coe.int/tkp197/view.asp?item=1&portal=hbkm&action=html&highlight=24833/94 &sessionid=69827327&skin=hudoc-en (accessed on 15 April 2011).

The Bosphorus Hava Yollari Turizm ve Ticaret Anonim Sirketi v Ireland (see n 518 above) para 150,

Bosphorus Hava Yollari Turizm ve Ticaret Anonim Sirketi v Ireland (see n 518 above) para 150 and Matthews v The United Kingdom (see n 524 above) para 32.

⁵⁷⁷ C Costello 'The Bosphorus Ruling of the European Court of Human Rights; Fundamental Rights and Blurred Boundaries in Europe' in 6 *Human Rights Law Review* 2006 87-130.

⁵⁷⁸ Kristine Kruma is a High Court Judge in Lativa and she revealed this in a telephone interview I held with her on 17 April 2011.



Table 2 below which I have drawn outlines the countries with development programmes in Uganda.

Table 2: Development Partners in Uganda.

	Country	Development	Type of Support	
	Country	Agency	Type of Support	
1	Austria		Budget support/projects	
2.	Belgium	Belgium Technical	a a garant part a garant	
		Cooperation (BTC)		
3.	Denmark	Danish International	Projects	
		Agency (Danida)	v	
4.	German	German Agency for	Budget support/projects	
		Technical		
		Cooperation		
5	Ireland	Irish Aid	Budget support/projects	
6	United Kingdom	Department for	Budget support/projects	
		International		
		Development (
		DFID)		
6	Netherlands	Ministry of	Budget support/projects	
		Development		
		Cooperation		
7	Sweden	Swedish	Budget support/projects	
		International		
		Development		
		Agency (SIDA)		
8	Norway	Norwegian Agency	Budget support/projects	
		for Development		
		Cooperation		
9	United States of	(NORAD)	Duaisata	
9	America States of	United States for International	Projects	
	America	Development		
		(USAID)		
9	Canada	Canadian	Projects	
	Canada	International	Trojects	
		Development		
		Agency		
10.	European Union	European	budget support/projects	
	1	Commission	J 11 "F 'J''	
		Development		
		Directorate General		
11	United Nations		Projects	
12	World Bank		budget support/projects	
13	International		budget support/projects	



	Monetary Fund	
14	African Development	budget support/projects
	Fund	

It is important to note there are new entrants on the development scene whose impact on human rights promotion and protection is yet to be clearly understood. China is one such new partner. China is increasingly becoming a major player on the development scene. China does not link its development assistance to human rights or good governance and some recipient governments may find this rather attractive. This is because they do not have to adhere to democratic and human rights principles.

In addition, China provides huge development projects like infrastructure. China is becoming a development partner of preference but it is still too early to discern what this may mean for human rights in Uganda. However, it is quite unlikely that China will replace the present development partners that are supporting human rights programmes in Uganda in the foreseeable future. Nevertheless it could be said that, the Chinese model of development assistance lends itself to great local ownership as they seem not to get involved in the development processes like the current development partners.

5.4. Development Assistance Treaties

The Government of Uganda and its development partners have concluded development assistance agreements that provide the basis for the provison of assistance. The governments of Ireland, ⁵⁷⁹ Germany, ⁵⁸⁰ Norway, ⁵⁸¹ and the

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⁵⁷⁹ Government of Ireland. 2007 Government of Ireland and Government of Uganda Budget Support Memorandum of Understanding, 2007/08- 2009/10 for Budget Support to the Poverty Action Fund and



Netherlands⁵⁸² have all concluded agreements with Uganda for the provision of development assistance. In addition UNDP⁵⁸³ and the EU⁵⁸⁴ have concluded agreements with Uganda.

It should be borne in mind that the bilateral agreements concluded between Uganda and its development partners are not international treaties as defined by the Vienna Convention on the Law of Treaties.⁵⁸⁵ In contrast the multilateral agreement concluded between the Government of Uganda and the EU could be considered a treaty under international law.⁵⁸⁶ The Cotonou agreement defines the development relationship between the EU and the ACP

Sector Budget Support to Education, Justice, Law and Order Sector (JLOS) and Local Government Sub Sector (Local Government Sector Investment Plan, LoGSIP), 27 July 2007. The agreement was signed by the Charge d'Affaires of the Republic of Ireland to Uganda and the Permanent Secretary/ Secretary to the Treasury, Ministry of Finance, Planning and Economic Development representing the Government of Uganda.

⁵⁸⁰ Republic of Germany (2007) Grant agreement between the Republic of Uganda represented by he Minister of Finance, Planning and Economic Development and Deutsche Gesellschaft fur Technische Zusammenarbeit (GTZ) GmbH Dag- Hammarskjold-weg 1-5 656760- Escborn, Federal Republic of Germany. The agreement was signed by the Regional Director of GTZ on behalf of the Federal Republic of Germany and the permanent secretary Ministry of Finance, Planning and Economic Development on behalf of the Republic of Uganda on 2 August 2007.

⁵⁸¹ Kingdom of Norway 2004. Agreement between the Government of the Republic of Uganda and the Government of the Kingdom of Norway regarding support to the SWAP development fund for the implementation of the Strategic Investment Plan for the Justice, Law and Order Sector. 19th October 2004. The agreement was signed by the Ambassador of Norway of the Kingdom of Norway to Uganda and the Permanent Secretary/ Secretary to the Treasury, Ministry of Finance, Planning and Economic Development representing the Government of Uganda.

⁵⁸² Netherlands 2007 Arrangement between the Netherlands Minister for Development Cooperation and the Minister of Finance, Planning and Economic Development of Uganda. September 2007. The agreement was signed by the Ambassador of the Royal Netherlands Kingdom to Uganda and the Minister of Finance, Planning and Economic Development representing the Government of Uganda.

⁵⁸³ UNDP 2005. Country Programme Action Plan 2006-2010 for Uganda 31 December 2005. The agreement was signed by the UNDP Resident Representative to Uganda and the Deputy Secretary to the Treasury, Ministry of Finance, Planning and Economic Development representing the Government of Uganda.

⁵⁸⁴ European Commission 2006. Financing Agreement between the European Commission and the Republic of Uganda. Agreement No 9372/UG – Human Rights and Good Governance Programme. The agreement was signed by the European Union Delegate/Representative to Uganda and the Minister of Finance, Planning and Economic Development representing the Government of Uganda.

⁵⁸⁵ Vienna Convention on the Law of Treaties, entered in force 27 January 1980, 1155 UNTS 331, Available at http://untreaty.un.org/ilc/texts/instruments/english/conventions/1 1 1969.pdf (accessed on 29 June 2008). The Vienna Convention defines a treaty as 'an international agreement concluded between States in written form and governed by international law, whether embodied in a single instrument or in two or more related instruments and whatever its particular designation

⁵⁸⁶ European Union (see n 527 above) article 1.



countries.⁵⁸⁷ The agreement makes the connection to the principles of the Charter of the United Nations, and recalling the UDHR, the conclusions of the 1993 Vienna Conference on Human Rights, the ICCPR, ICESCR, the Convention on the Rights of the Child, the Convention on the Elimination of all forms of Discrimination against Women and the International Convention on the Elimination of all forms of Racial Discrimination.⁵⁸⁸ It further makes reference to the the Convention for the Protection of Human Rights and Fundamental Freedoms of the Council of Europe, ACHPR.⁵⁸⁹ The development assistance agreements of UNDP⁵⁹⁰ and Germany⁵⁹¹ make similar reference while those of Ireland, ⁵⁹² Norway⁵⁹³ and the Netherlands⁵⁹⁴ do not.

Apart from the Government of Uganda, Civil Society Organisations (CSOs) also conclude development assistance agreements with similar provisions as those discussed above. The format and content of the agreements is very similar to the Memoranda of Understanding concluded with governments. Therefore, the same issues discussed above apply to CSOs. However, the distinction lies in the fact that while the agreements discussed above are between two States, save for those with multilateral organisations, these agreements are concluded between a state and a CSO. It therefore could be said that the agreements concluded between states are CSOs are contracts under the national law of contract and are binding. They are therefore not

⁵⁸⁷ European Union (see n 527 above) article 1.

⁵⁸⁸ European Union (see n 497 above) preamble.

⁵⁸⁹ European Union (see n 497 above) preamble.

⁵⁹⁰ UNDP (see n 583 above) section1, page 2.

⁵⁹¹ Republic of Germany (see n 580 above) article 1.

⁵⁹² Government of Ireland (see n 579 above).

⁵⁹³ Kingdom of Norway (see n 581 above).

⁵⁹⁴ Netherlands (see n 582 above).



treaties. An international treaty can only be concluded between states and is governed by international law as discussed above.

The situation of CSOs is even more dire, since they depend entirely on development assistance or grants. The agreements just like the ones concluded with governments, are tilted in favour of the 'giving' country. Almost all development partners require that a CSO must be duly registered before they can award a grant or conclude an agreement with it. For example, under the European Union call for proposals, one of the eligibility criteria for applicants is the requirement that an applicant must be a legal person. ⁵⁹⁵ In the event that an entity has no legal personality, the applicants must show that their representatives have the capacity to undertake legal obligations on their behalf and assume financial liability. ⁵⁹⁶ Once again, there is no evidence of any CSOs taking action against the giving country in case assistance is withheld.

5.5. Foreign policy/ development cooperation policies of the development partners

As indicated above a number of developed or affluent countries predominantly from the north have development cooperation programmes that support the respect, promotion and protection of human rights in Uganda. It is the norm that such programmes are anchored in the foreign policy of the country, from which then flows the development cooperation policy, which is then translated into a country specific strategy through a country strategy or assistance paper.

⁵⁹⁶ European Union, National Authorising Officer, Ministry of Finance, Planning and Economic Development (see n 595 above) 6.

⁵⁹⁵ European Union, National Authorising Officer, Ministry of Finance, Planning and Economic Development. Guidelines for grant applicants ref: EuropeAid/126-145/M/ACT/UG (2007) 6. A legal person refers to a duly legally registered entity in Uganda. This could include a non governmental organisation duly registered under the Non -governmental Organisations Act of Uganda.



The study shall now proceed to examine whether indeed the foreign policies of the Republic of Ireland and the European Union (representing the 'giving' northern countries and institutions) make any reference to the need to support human rights and if so, in what manner. Ireland has been chosen as it is one of the key players in the human rights arena in Uganda and will be representative of the bilateral partners. The EU is the largest multilateral providing support to human rights and has been chosen for that reason. While the focus is only on these two, it is worthwhile mentioning that some development partners have their policies in languages which cannot be read or understood. One example is Germany.

5.5.1. Republic of Ireland

The foreign policy of the Republic of Ireland is shaped by Irish values and by the external environment to which they relate them. Ireland is committed to an international order based on the rule of law and the peaceful settlement of disputes. The United Nations Organisation is the cornerstone of Ireland's foreign policy. In addition, the policy recognises the essential interconnections between security, development, and human rights, as acknowledged in the 2005 World Summit outcome document. It further notes that Ireland is particularly active in the promotion of disarmament and the protection of human rights. Within the EU framework, Ireland is also committed to working closely with their partners in the development and implementation of the EU's Common Foreign and Security Policy which,

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⁵⁹⁷ Department of Foreign Affairs Ireland- Foreign Policy available at http://foreignaffairs.gov.ie/home/index.aspx?id=36 (accessed on 27 November 2007).

 ⁵⁹⁸ Department of Foreign Affairs Ireland (see n 597 above).
 599 Department of Foreign Affairs Ireland (see n 597 above).



interalia, places emphasis on the need to develop and consolidate democracy and the rule of law, and respect for human rights and fundamental freedoms.

Development cooperation is an integral part of Ireland's foreign policy. One of the central tenets of Irish development policy is a commitment to 'support the promotion of human development, human security and justice, the building and strengthening of democracy, the protection of gender equality and the promotion and protection of human rights'. 600 Irish Aid's overarching objective is the reduction of poverty throughout the world. To this end, they support development programmes in over sixty of the world's poorest countries, with a particular focus on sub-Saharan Africa. 601 Uganda is one of six African countries that receive development assistance from Ireland through its development agency, Irish Aid. 602

In implementing this commitment Irish Aid, is guided by a number of principles one of which is partnership. It is stated that:

Ireland's relationship with the developing world will be based on the spirit of partnership and equality. The governments and peoples of our partner countries are primarily responsible for their own development and will lead the development process. Ireland will offer advice, expertise and assistance but decisions on development planning must to the greatest extent possible be locally owned and led. 603

It is clear that in theory, Ireland bases its development assistance relationship with the developing world on a partnership of equals. This presupposes that Ireland and a recipient country of its assistance, like Uganda, are equal

⁶⁰⁰ Government of Ireland. White Paper on Irish Aid (see n 254 above) 9.

⁶⁰¹ Department of Foreign Affairs Ireland (see n 550 above).

⁶⁰² Ireland supports Tanzania, Botswana, Zambia, Tanzania, Ethiopia, Uganda,

⁶⁰³ Government of Ireland (see n 256 above) 9.



partners with equal voice and say over how the assistance is to be used. In practice however, as will be shown in this chapter, this is a partnership of unequals with the country giving the assistance having more say and power in the partnership. The questions that arise therefore are: To what extent is there real partnership based on equality? Is the development process locally led and can there be equality between those who give and those who receive? The answers to these central questions will be answered in the following sections of the chapter.

5.5.2. The European Union

The EU is the largest multilateral provider of development assistance in the world, with 55% share of the world wide development assistance market.⁶⁰⁴ Human rights are the cornerstone of the European Union's Foreign Policy. This is reflected in the international agreements it concludes and in its development assistance. Since the Treaty of Rome establishing European Communities in 1957,⁶⁰⁵ European integration has been founded on respect for human rights and fundamental freedoms. This commitment translated into the ethos of EU foreign policy.

Thirty years later, after the Treaty of Rome, human rights became integrated into EU Common Foreign and Security Policy. Treaty on European Union (TEU) provides for 'democracy, rule of law, and respect for human rights and fundamental freedoms' as an objective of the EU's Common Foreign and

⁶⁰⁴ European Union see. http://ec.europa.eu/external_relations/human_rights/intro/index.htm#4 (accessed on 27 November 2007).

⁶⁰⁵ European Union. The Treaty of Rome 1957.



Security Policy. 606 It further stipulates that EU policy in the development cooperation sphere must contribute to the respect of human rights and fundamental freedoms. 607 Several subsequent EU Treaties reaffirm this position such as the treaty of Amsterdam-1999. 608 Promotion of human rights and democratisation is therefore an entrenched feature of the external relations of the EU. This is done through a wide range of ways (1) tools of traditional diplomacy-declarations, demarches and resolutions in the United Nations, (2) cooperation and assistance programmes implemented with third countries regional and bilateral, (3) country strategy papers, and (4) political dialogue and use of the 'human rights clause' which is incorporated in nearly all EU agreements, such the Cotonou Agreement and financing agreements with third countries. Over 123 agreements have been concluded by the EU.

Within the framework of the EU Common Foreign Policy and Security Policy, sometimes referred to as the Amsterdam Treaty, several tools to promote human rights and democratisation have been defined through development of specific guidelines on a range of human rights issues which includes the death penalty, human rights dialogue, torture and other cruel, inhumane or degrading treatment, children and armed conflict, human rights defenders and promotion of international humanitarian law. 609 EU Development Policy aims at reducing poverty in line with the MDGs and highlights the importance of promotion of

⁶⁰⁶ European Union (see n 605 above) article 6 (1-4).

⁶⁰⁷European Union (see n 605 above) article 6(1-4).

⁶⁰⁸ European Union The Amsterdam Treaty 1999. Available at

http://ec.europa.eu/external_relations/human_rights/intro/index.htm#3 (accessed on 28 November 2007)

European Union. (see n 608 above) article J.1.



good governance, human rights and democracy, which is a big departure from 2000 policy.

Since 1995, all association agreements as well as partnership and cooperation agreements with third countries contain a clause stipulating that human rights are an essential element in the relations between the parties. There are now more than 120 such agreements. In the event that those principles are breached, the EU may take certain measures, ranging from a refusal to grant visas to senior government members to the freezing of assets held in EU countries. The human rights clause also offers the ultimate possibility of suspending the agreement. However, the principal rationale for the clause is to form a positive basis for advancing human rights in third countries through dialogue and persuasion. In other words, the preference is to use positive action rather than penalties. 610 To what extent has this clause been in the EU Uganda partnership?

The EU is committed to mainstreaming human rights in all aspects of EU Policy decision making and implementation, including external assistance and trade. This can be found in the EU communication on the EU's role in promoting human rights and democracy in third countries of May 2001. 611

⁶¹⁰ European Union Promotion of Human Rights and Democratisation in the European Union's External Relations. Available http://ec.europa.eu/external relations/human rights/intro/index.htm#4 (accessed on 28 November 2007).

611 European Union (see n 610 above).



The Cotonou Agreement provides the framework for assistance between the EU and the African, Pacific and Caribbean Countries (ACP).⁶¹² It must be pointed out that the Cotonou Agreement is an international treaty as defined in the Vienna Convention on the Law of Treaties, that is to say, it is an international treaty governed by international law.⁶¹³ The agreement contains a human rights clause which recognizes that human rights are integral to sustainable development.⁶¹⁴

In addition, under article 8 of the agreement, the parties undertake to regularly engage in a comprehensive, balanced and deep political dialogue leading to commitments on both sides. The dialogue shall also encompass a regular assessment of the developments concerning the respect for human rights, democratic principles, the rule of law and good governance. It is therefore very clear that the EU relationship with its recipient countries of the ACP is subject to a binding international law treaty. Uganda is a party to this agreement, which means that obligations and entitlements flow between the EU and Uganda. In recent times there was been a difference in approach by several ambassadors in Uganda. Some favour the EU leading the dialogue with the Government of Uganda citing article 8 of the Cotonou Agreement, while others do not subscribe to this, favouring the Partner for Democracy

⁶¹² European Union (see n 610 above).

⁶¹³ United Nations Convention on the Law of Treaties (see n585 above).

⁶¹⁴European Union (see n 527 above) article 9.

European Union (see n 527 above) article 8.

General Secretariat of the Council of the EU of its having ratified/approved/concluded/acceded to an Agreement/Convention on 24September 2007. Details are available at

 $[\]frac{http://www.consilium.europa.eu/cms3}{2005033\&lang=EN\&doclang=EN} \ \, Applications/applications/Accords/details.asp?cmsid=297\&id=2005033\&lang=EN\&doclang=EN \ \, (accessed on 29 June 2008) \, .$



Group (PDG) which included both EU and non-EU members States.⁶¹⁷ The promotion and protection of human rights in Uganda would be served better by the collective voice of both EU and non-EU development partners. The United States, due to its international stature, is a critical voice that the Government of Uganda respects and acting together with all the other development partners would be a great asset.

It follows from the above that the EU members are enjoined by the Cotonou Agreement to provide assistance to promote human rights. Therefore the EU members operating in Uganda are legally bound under the Cotonou Agreement to do this. As indicated, above members States like Ireland have their development policies pegged to the EU framework which, among others, includes the Cotonou Agreement. However the recent adoption of the Treaty of Lisbon will have ramifications in how EU member States operate in countries like Uganda. 618 The Treaty of Lisbon amends the current EU and EC treaties, without replacing them. It provides the Union with the legal framework and tools necessary to meet future challenges and to respond to citizens' demands. One of the intentions of the treaty is to get the 27 member States of the EU to act as one at the global level. It is possible that in the future most EU member States will integrate their development programmes with the EU and let the EU become the focal point. While in principle it makes sense to harmonise and intergrate development plans based on competence, using the EU as the main development vehicle will cause some problems for recipient

⁶¹⁷ I was a regular participant in development partners group meetings and witnessed first hand this difference of opinion and approach among the various development partners.

⁶¹⁸ European Union The Treaty of Lisbon 2009. Available at http://europa.eu/lisbon_treaty/glance/index_en.htm (accessed on 25 January 2010)



countries like Uganda. The EU is a very bureaucratic and complex institution that could be described as a large, slow oil tanker. So for governments and institutions that have been accustomed to flexible, less bureaucratic bilateral countries like Netherlands and Ireland, the EU would be a different complex ball game. 619

At the country level, the country strategy paper makes linkage to promotion of human rights.⁶²⁰ In addition, the financing agreement between the EU and the Government of Uganda under the 9 European Development Fund contains a human rights clause which reads thus:

the commission may suspend the financing agreement if the beneficiary breaches an obligation relating to respect for human rights, democratic principles and the rule of law and in serious cases of corruption. 621

The commitment to promotion and protection of human rights is further reflected in the procurement guidelines at programmes level. 622 The procurement guidelines also have a human rights clause which bar awarding a contract to any vendor that breaches human rights. 623 However in practice this clause is rarely invoked thus rendering the regulation quite ineffective. 624

⁶¹⁹ This observance is based on the author's experience as he worked for the Embassy of Ireland and a European Union programme between 2000-2010.

Republic of Uganda-European Community Country Strategy Paper and National Indicative Programme 2002-2008 (2002) 3.

⁶²¹ Article 21 of the Financing Agreement between The European Commission and the Republic of Uganda. Agreement No.9372/UG- Human Rights and Good Governance Programme 9 UG/003/05) EDF IX.

European Union 9 European Development Fund Practical Guide 2009 (2009) and the procurement regulations.

European Union (see n 662 above).

⁶²⁴ As Programme Manager of the Human Rights and Good Governance Programme of the European Union from 2007-2010, I implemented these regulations.



Amnesty International *et al.* take on strongly the issue of linking EU development policies to the applicable international human rights.⁶²⁵ The Amnesty International report reveals very interesting findings including an observation that despite increased use of human rights language, a range of key EU development policies do not coherently or consistently reflect the applicable international human rights framework.⁶²⁶ Weaknesses include substitution of legally precise human rights terminology with vague formulations of language, misrepresenting the relationship between policy commitments such as the MDGS and the legal obligations of human rights, failure to identify core development challenges such as poverty as a denial of human rights, or to acknowledge the equal status of economic, social and cultural rights and civil and political rights.⁶²⁷

The report goes on to reveal that the current EU overarching development policy framework, the European Consensus on Development 2005, fails to provide a clear and accurate definition of human rights-based development, one which acknowledges and promotes human rights as both the means and the goal of development. The findings contained in this report reflect the practice of what can be called, 'human rights proofing' of policies without careful thought. This human rights proofing of policies entails making reference to human rights in the policy without express linkages to the international human rights obligations and any sense of a real commitment to

⁶²⁵ Amnesty International, International Federation, Action aid, International human rights network and the EU office. Human Rights- Based Approaches and European Union Development Aid Policies (2008) 39. Available at http://www.ihrnetwork.org/uploads/files/10.pdf (accessed on 20 October 2008). ⁶²⁶ Amnesty International, International Federation et al. (see n 625 above) 39.

Amnesty International, International Federation et al. (see n 625 above) 39.

⁶²⁸Amnesty International, International Federation *et al.* (see n 625 above) 39.



the human rights agenda. It would therefore appear that inclusion of human rights in development policy may at times be more cosmetic than arising from a genuine desire to promote and protect human rights. In short, it has become a development fashion to refer to human rights in policies, but do something else in practice.

5.5.3. Sweden

Sweden's main foreign policy objective is 'to contribute to freedom, peace and reconciliation both in our own and other parts of the world.'629 The policy further provides that, it proceeds clearly from the values on which their own society is built and from their own interests. Efforts to promote democracy, human rights and sustainable development underlie Sweden's entire foreign policy. 630 It is clear that Swedish values and interests heavily colour Swedish foreign policy. It is interesting to note that no mention is made to try and harmonise Swedish values with those of the countries that Sweden engages with.

The cooperation strategy for development cooperation with Uganda outlines the key objectives of Swedish development cooperation with Uganda. The overall objective of Swedish development cooperation with Uganda is increased respect for and enjoyment of human rights and democratic

Minister for Foreign Affairs Carl Bildt when he presented the Statement of Foreign Policy to the Riksdag on 13 February 2008. Available at http://www.sweden.gov.se/sb/d/3103 (accessed on 24 December 2009).

⁶³⁰ Bildt (see n 629 above).

⁶³¹ Government of Sweden 2009 Strategy for development cooperation with Uganda March 2009-December 2013. Ministry of Foreign Affairs Sweden.



principles. 632 Sweden, in realisation, of this objective focuses its support on four sectors, (1) democratic governance including, peace and security (2) the health sector (3) private sector development including international trade and financial systems and (4) research cooperation. 633 It is interesting that Sweden focuses on research. Not many development partners do this. In addition, while increased respect for and enjoyment of human rights and democratic principles is the stated overall objective of Sweden's development cooperation, no mention or link is made to the international human rights treaties.

In addition, there is no clear definition of what amounts to human rights or democratic principles. This kind of vagueness leaves a lot of room for possible misunderstanding. For example, Sweden recently threatened to cut aid to Uganda because of an anti-homosexuality bill presented to parliament. Homosexuality is outlawed in Uganda and Sweden views this as a human rights violation. There is clearly a clash of cultures and values here on the question of homosexuality.

5.5.4. Norway

All attempts by the author to obtain a copy of the Foreign policy of Norway were futile. Kajoba revealed that the policy was in Norwegian and official policy barred translating it into other language such as English. 634 However,

⁶³² Government of Sweden (see n 631 above) 1.

⁶³³ Government of Sweden (see n 631 above)1.

⁶³⁴ Sam Kajoba is a programme officer with the Norwegian Embassy in Uganda and revealed this in an interview I held with him on 1 December 2009. This was further confirmed by a search on the official website of the Ministry of Foreign Affairs of Norway. There is no link to the foreign policy. See



extracts in English of the development cooperation policy are accessible. The objective of Norway's development policy is to fight poverty and bring about social justice. 635

The Government of Norway takes the position that it will focus on areas in which it believes that it can make the greatest contribution and these include among others human rights, peace building and good governance. 636 It is therefore clear that promotion of human rights is a key objective of Norwegian development policy. While there is no express mention or linkage to international human rights standards, the development policy states that human rights are fundamental rights that belong to all people by virtue of their humanity. Since the Second World War, human rights have been codified in international agreements at both global and regional level. 637 It could be implied that this statement does provide an avenue for linking Norwegian development cooperation and therefore development assistance international human rights standards.

The development cooperation policy goes further to point out that even though all human rights are equal and indivisible, it is usual to distinguish between civil and political rights, and economic, social and cultural rights and even acknowledges that knowledge and understanding of human rights are

http://www.regjeringen.no/en/dep/ud/selected-topics/development_cooperation.html?id=1159

⁽accessed on 1 December 2009).

635 Ministry of Foreign Affairs of Norway. Development Cooperation 2009 Available at http://www.regieringen.no/en/dep/ud/selected-topics/development cooperation.html?id=1159 (accessed on 24 December 2009).

636 Ministry of Foreign Affairs of Norway (see n 635 above).

⁶³⁷ Ministry of Foreign Affairs of Norway (see n 635 above).



necessary in order to ensure that these rights are respected.⁶³⁸ Norway, it would appear, does not subscribe to the notion that all human rights are interrelated, equal and indivisible.

At country level, Norway has developed a strategic plan for its development cooperation with Uganda. The main objective of Norwegian development assistance to Uganda is to support Uganda's own efforts to reduce poverty as well as contribute to the peaceful resolution of internal conflicts in the country. In addition, Norway undertakes to support the Uganda Human Rights Commission. This support is based on the assumption that there is political will to protect and enhance human rights and that the commission is allowed space and freedom to continue its work.

5.5.5. Germany

Just like in the case of Norway above, it was not possible to obtain a copy of the Federal Republic of Germany (Germany) foreign policy or development cooperation policy in English from the Embassy in Uganda. However the Ministry of Foreign Affairs of Germany website does provide some information on Germany foreign policy. 'Foreign policy is peace policy' is the central theme of the German foreign policy. 642 Recognising political and

⁶³⁸ Ministry of Foreign Affairs of Norway (see n 635 above).

⁶³⁹ Ministry of Foreign Affairs Norway. Strategic Plan for Norway's Development Cooperation in Uganda 2010-2012.

⁶⁴⁰ Ministry of Foreign Affairs of Norway (see n 639 above) 10.

⁶⁴¹Ministry of Foreign Affairs of Norway (see n 639 above) 566 19.

⁶⁴² Ministry of Foreign Affairs Federal Republic of Germany website see http://www.auswaertiges-amt.de/diplo/en/Aussenpolitik/Uebersicht.html (accessed on 24 December 2009).



humanitarian crises as early as possible and taking appropriate action is a key goal of German foreign policy. ⁶⁴³

Germany has gone ahead to develop a human rights policy. Under this human rights policy, respect for and development of human rights are a key priority for the German government.⁶⁴⁴ Germany's human rights policy in international relations has a concrete obligation: to protect individuals from violations of their rights and basic freedoms and to create a viable framework to ensure that suppression, the arbitrary use of power and exploitation no longer have a chance to flourish.⁶⁴⁵ It is rather interesting to note that Germany uses the word obligations. This would suggest that Germany, at least at policy level has linked its human rights policy to international human rights standards. However, it is rather instructive that this obligation is restricted to individuals and not groups of people. This reflects the Eurocentric view of human rights as individual entitlements and freedoms. This view was highlighted in chapter 2 when looking at the definition and understanding of human rights.

5.5.6. Netherlands

The opening line on the website of the Ministry of Foreign Affairs of the Netherlands provides a good insight of the foreign policy objectives of the Netherlands. It states, 'every hour of every day, the Ministry of Foreign Affairs promotes the interests of the Kingdom abroad.' It is clear that promoting the interests of the Kingdoms is the primary thrust of the foreign

⁶⁴³ Ministry of Foreign Affairs Federal Republic of Germany (see n 642 above).

⁶⁴⁴Ministry of Foreign Affairs Federal Republic of Germany (see n 642 above).

⁶⁴⁵ Ministry of Foreign Affairs Federal Republic of Germany (see n 642 above).

⁶⁴⁶ Ministry of Foreign Affairs Kingdom of the Netherlands website. See http://www.minbuza.nl/en/The Ministry (accessed on 24 December 2009).



policy. A high profile for human rights is one of the ten foreign policy objectives for the Kingdom. 647 The Netherlands notes that:

Human rights will continue to be the lynchpin of foreign policy in 2010. This is not only because we believe that everyone in this world has the right to live with dignity, but also because it serves the Netherlands' interests. Human rights are the basis of a stable society, investing in human rights therefore also benefits the trade and investment climate. It is quite simply easier to do business in countries where the rule of law prevails and human rights are respected. This is particularly the case when the economy is under pressure. Trade and values can be complementary and are not necessarily mutually exclusive. 648

5.5.7. United States of America

The officially stated goals of the foreign policy of the United States, as mentioned in the Foreign Policy Agenda of the U.S. Department of State, are 'to create a more secure, democratic, and prosperous world for the benefit of the American people and the international community.' Promoting freedom and democracy and protecting human rights around the world are central to U.S. foreign policy. ⁶⁵⁰

The values captured in the Universal Declaration of Human Rights and in other global and regional commitments are consistent with the values upon which the United States was founded centuries ago. The United States supports those persons who long to live in freedom and under democratic

⁶⁴⁸ Ministry of Foreign Affairs Netherlands. Foreign Policy Goals 2010 (10) Available at http://www.minbuza.nl/dsresource?objectid=buzabeheer:78054&type=org (accessed on 24 December 2009).

^{647 (}see n 616).

⁶⁴⁹ US Department of State-Foreign Policy Agenda.

⁶⁵⁰ US Department of State (see n 649 above).

⁶⁵¹ US Department of State (see n 649 above).



governments that protect universally accepted human rights.⁶⁵² The United States uses a wide range of tools to advance a freedom agenda, including bilateral diplomacy, multilateral engagement, foreign assistance, reporting and public outreach, and economic sanctions.⁶⁵³ The United States is committed to working with democratic partners, international and regional organisations, non-governmental organisations, and engaged citizens to support those seeking freedom.⁶⁵⁴

It is clear that the US uses foreign assistance to promote human rights. However, it should be borne in mind that the US focuses on freedom and individuals. Secretary of State Hillary Clinton, in a speech made at Georgetown University on International Human Rights day on 10 December 2009, noted that human rights were the central feature of American foreign policy. Her speech, whose theme was, 'Human Rights agenda for the 21st Century', is quite revealing, in the sense that the United States is not reknown for promoting and protecting human rights. She states that the US policy is putting human rights at the centre of human development and to make human rights a human reality. She notes that a commitment to human rights starts with universal standards and with holding everyone accountable to those standards including ourselves.

⁶⁵² US Department of State (see n 649 above).

⁶⁵³ US Department of State (see n 649 above).

⁶⁵⁴ United States, State Department, see http://www.state.gov/g/drl/index.htm (accessed on 24 December 2009) .

Hillary Clinton's remarks on the Human Rights Agenda for the 21st Century, made at Georgetown University, Gaston Hall on December 14 2009. Full text available at http://www.state.gov/secretary/rm/2009a/12/133544.htm (accessed on 27 December 2009).



This is a big departure from the usual US position which is mainly domestic in outlook. Of course we need to see the US in practice adhering to international human rights by, for example, ratifying treaties that it has not. The US would be a critical force in advancing human rights across the world, only if it could deliver on the undertakings in Clinton's speech.

The US Government provides assistance to 47 countries in Africa through the USAID. ⁶⁵⁶ USAID notes that US foreign assistance supports the overall goal of transformational diplomacy: To help build sustained and well-governed states that respond to the needs of their people, reduce widespread poverty, and conduct themselves responsibly in the international system. ⁶⁵⁷ USAID assistance to Africa works to help African governments, institutions, and organisations incorporate good governance principles and innovative approaches to health, education, economic growth, agriculture, and the environment. ⁶⁵⁸

It is important to note that promoting human rights is not one of the US priorities in Africa. It will be worthwhile observing whether the US will really put human rights on its agenda for the 21 century, going forward. It must be said however, that the US priority of strengthening Africa counterterrorism cooperation and capacity has come under a lot of criticisms

⁶⁵⁶ United States Agency for International Development. Overview of US Foreign Assistance to Africa. Available at http://www.usaid.gov/locations/sub-saharan africa/ (accessed on 27 December 2009).

⁶⁵⁷ United States Agency for International Development (see n 656 above).

United States Agency for International Development (see note 656 above).

⁶⁵⁹ The US priorities for Africa are (1) Enhance strategic partnerships (2) Consolidate democratic transitions (3) Bolster fragile states (4) Strengthen regional and sub-regional organisations (5)Strengthen regional security capacity (6) Strengthen Africa counterterrorism cooperation and capacity (6) Stimulate Africa's economic development and growth (7) Implement presidential initiatives (8) Focus on humanitarian and development assistance Available at http://www.usaid.gov/locations/sub-saharan africa/ (accessed on 27 December 2009).



by HRW as it has, as discussed later in this chapter has led to abuses of human rights across the world.

At country level in Uganda USAID runs programmes in the following thematic areas: (1) peace and security (2) governing justly and democratically (3) investing in people: health (4) investing in people's education (5) economic growth and (6) humanitarian assistance. 660 Human rights as a programme area does not feature in the USAID agenda. However, it could be argued that support to peace, security, education; health and democratisation inadvertently have a human rights dimension. Therefore while there is no express mention of human rights, it does amount to support for the rights to education, health and participation.

5.5.8. United Kingdom

The Foreign and Commonwealth Office, which is the main government body charged with implementing the United Kingdom foreign policy, reveals that they work hard to promote and protect Britain's interests around the world.⁶⁶¹ In addition, the FCO states that it seeks to promote and develop human rights, law and governance. 662 The FCO also points out that:

They are working to support human rights, democracy and good governance around the world - these are critical to preventing and resolving conflict. As a member of the United Nations it is our obligation to promote: 'the universal respect for, and observance of the human rights and fundamental freedoms

⁶⁶⁰ United States Agency for International Development: Uganda programmes. Available at http://www.usaid.gov/locations/sub-saharan africa/countries/uganda/index.html (accessed on 27 December 2009).

⁶⁶¹ Foreign and Commonwealth Office. Human Rights . Available at http://www.fco.gov.uk/en/global- <u>issues/human-rights/</u> (accessed on 27 December 2009). ⁶⁶² Foreign and Commonwealth Office (see n 661 above).



for all, without distinction as to race, sex, language or religion'. The UDHR and the core international human rights treaties provide the basis for our work. We work through the UN (and its bodies), international institutions like the EU and with other countries to promote ratification and implementation of these treaties. 663

The language used by the FCO is very instructive. It speaks of obligations to promote. Obligation connotes some level of legality or binding force. In addition, the express linkage to the UDHR and core international human rights treaties, means that the UK is legally obliged for example under the CESCR, to provide development assistance for the promotion and protection of human rights to developing countries like Uganda.

Poverty reduction is the primary focus of the UK's development assistance agenda. This is reflected very clearly in the Department for International Development (DFID) white paper titled 'Eliminating World Poverty, building our common future'. This poverty focus is re-echoed in the DFID Uganda country plan. In addition, DFID makes a commitment to promote the pursuit of human rights, improved governance and equity for all. DFID is presently implementing the UK government's programmes of work to fight poverty in Uganda. In 2007, the UK government signed a ten-year £700 million Development Partnership Agreement with the Government of Uganda.

⁶⁶³ Foreign and Commonwealth Office (see n 661 above).

Department for International Development (2009) Eliminating World Poverty, Building Our Common Future. White paper Presented to Parliament by the Secretary of State for International Development by Command of Her Majesty July 2009. Available at http://www.dfid.gov.uk/Documents/whitepaper/building-our-common-future-print.pdf (accessed on 27 December 2000)

December 2009).

665 Department for International Development (2009) Development in Uganda 2009-2014: Country

Plan.Available at http://www.dfid.gov.uk/Documents/publications/5601-

⁰¹_Uganda_ActionPlan@8.pdf (accessed on 28 December 2009).

⁶⁶⁶ Department for International Development (see n 665 above) 19.

Department for International Development (see n 665 above)20.



The agreement is based on a shared resolve to reduce poverty, address corruption, respect international human rights obligations and improve coordination between donors. Notwithstanding this, the UK is not one of the most visible development partners in the human rights arena in Uganda. It is therefore not very evident what in practice respect for international human rights obligations means in practice.

5.6. Agencies supported by the development partners

This section will examine the human rights agencies both state and non-state that are supported by the development partners. These include the UHRC, JLOS, and human rights NGOS which include the Foundation for Human Rights Initiative (FHRI), HURINET, FIDA, and Uganda Joint Christian Council (UJCC). These NGOs have been selected because they are the leading human rights agencies in Uganda.

5.6.1. The Uganda Human Rights Commission (UHRC)

UHRC is supported by a number of development partners that include the Netherlands, Ireland, Denmark and Sweden. The activities by these partners are derived from the UHRC corporate plan. The contribution from the partners is about 50% of the UHRC budget thereby showing how much power and influence they have in directing the operations of UHRC. Development Partners wield a lot of power and influence in determining the agenda of the UHRC due to the financial contribution they make. The Tables 3 and 4 below indicate support received from development partners since 1998.

⁶⁶⁸ Department for International Development (see n 665 above) 8.

⁶⁶⁹ See n 39 above.

⁶⁷⁰ Uganda Human Rights Commission Corporate Plan 2004 - 2009.



Table 3: Summary of Uganda Human Rights Commission funding for the 1997-2004 (Uganda Shillings Millions)

Financial Year	Recurre nt/Activ ity	Capital Develo pment	Total GoU release 1997 base	Incremental increase	UHRC requireme nt	Donor Funding per financial year
1997/98	-	-	1,456	0%	5,367	101
1998/99	1,400	100	1,400	-4%	2,698	1,980
1999/00	1,541	150	1,541	10%	2,646	1.217
2000/01	1.763	1,541	1.763	14%	2,845	963
2001/02	1,718	1,763	1.718	3%	6,961	2,695
2002/03	2,630	1.718	2,630	53%	8,984	2,695
2003/04	2,580	2,630	2.580	-2%	8,602	2,010
Total	11,632	2,580	13,087	-	38,103	11,661

Source: Uganda Human Rights Commission, 6 Annual Report 2003



Table 4: Development Partner Support to UHRC 2004/5-2010/11 in Uganda Shillings

FY/Source of Funding	2004/05	2005/06	2006/2007	2007/2008	2008/2009	2009/10	2010/11
	UGX	UGX	UGX	UGX	UGX	UGX	
1. Basket Fund programme	1,619,464,655	2,474,593,919	1,806,996,787	1,813,896,222	2,102,063,720	1,869,822,812	2,565,000,000
2. Deepening Democracy Programme						494,666,000	208
EU					936,375,000		
JLOS						192,000,000	
Total Donor funded	1,619,464,655	2,474,593,919	1,806,996,787	1,813,896,222	3,038,438,720	2,556,488,812	2,565,000,208
3. GOU							
Wage	1,310,000,000	1,340,000,000	1,640,000,000	1,825,796,103	1,877,085,000	1,880,000,000	2,145,000,000
Non-wage	1,290,000,000	1,290,000,000	1,360,000,000	1,313,060,000	1,308,713,000	2,710,000,000	2,982,000,000
	, , ,	, , ,	, , ,	, , ,	, , ,	, , ,	, , ,
Development	42,000,000	40,000,000	190,000,000	316,357,000	282,565,778	200,000,000	2,047,000,000
Total GOU	2,642,000,000	2,670,000,000	3,190,000,000	3,455,213,103	3,468,363,778	4,790,000,000	7,174,000,000
	4,261,464,655	5,144,593,919	4,996,996,787	5,269,109,325	6,506,802,498	7,346,488,812	9,739,000,208
Donor funding towards UHRC budget in %	38	48	36	34	47	35	26

Source: Uganda Human Rights Commission



From the budget figures in Tables 3 and 4 above it is clear that the development partners cover the operational activities of UHRC while the Government of Uganda provides the capital development and wages. UHRC confirms that basket fund donors and other development agencies continued to fund the core activities of the commission including funding for some capital expenditure. This in effect means that without this funding the UHRC would not be able to run its core activities of promoting and protecting human rights in Uganda.

Kemigisha confirmed that with the assistance from development partners UHRC has been able to (1) establish 8 regional offices across the country (2) operate and conduct tribunal hearings (3) carry out human rights awareness and promotional activites and (4) carry out civic education. She noted that without development assistance UHRC would not function.

Kaggwa revealed that in 2010 the development partners did not provide UGX 800 million to UHRC and this almost crippled their operations. He noted that it was important that the Government of Uganda funded the UHRC 100% to protect it from the unpredictable development assistance. Kaggwa's view is the right approach, the Government of Uganda needs to provide adequate funding to the UHRC and not abdicate its obligation to development partners.

⁶⁷¹ Uganda Human Rights Commission 11 Annual Report (2008) 151.

RoseMary Kemigisha is a Senior Human Rights Officier with the Uganda Human Rights Commission and I interviewed her on 6 April 2011 in Kampala.

⁶⁷³ Kemigisha (see n 672 above).

Med Kaggwa is the Chairperson of the Uganda Human Rights Commission and he revealed this in a speech at a workshop organised by Global Rights Uganda on 20 January 2011 at Imperial Royale Hotel Kampala which I attended.

⁶⁷⁵ Kaggwa (see n 674 above).



The power and influence of development partners comes to the forefront in semi-annual joint reviews which are held mainly between the UHRC and its funders. For example between 2004 and 2005 there was a difference in opinion on what should be the priorities for the UHRC. The UHRC basket fund donors were of the firm view that the UHRC should concentrate on tribunal hearings, while the Commission thought it should focus on strengthening the regional offices. This standoff brewed for quite a while and in the end, it strained the relationship between the UHRC and the basket fund donors. Ultimately, a compromise had to be reached and funding was provided for both activities though emphasis was placed on tribunal hearings. 676 This standoff is quite typical of what sometimes happens between the recipient agency and the development partners and in most cases, due to the financial muscle they have, the development partners win thereby influencing priority areas of the recipient agency. Foster warns rightly that, pushing a strategy which government does not support leads to frustration and eventual rejection.⁶⁷⁷

Mwenda and Tangiri draw similar conclusion in regard to the health sector which deals with the right to health in Uganda by pointing out that:

Donors priorities are completely wrong. They have poured much more money into celebrity diseases like AIDS and forgotten that most Ugandans,

⁶⁷⁶ I was a member of the UHRC basket fund group from 2002- 2006, while a Governance Advisor with Embassy of Ireland which was a contributing member to the basket. These observations are based on my interaction within the group.

M Foster 'New Approaches to Development Co-operation: What can we learn from experience with implementing Sector-wide Approaches' Overseas Development Institute Working Paper No 140 (2000) 33.



are suffering from measles, from malaria, from tuberculosis, from cough and from flu and they do not have drugs for those. 678

In October 2007, one such review was held focusing on the death penalty, right to assembly/public demonstrations, the situation in Karamoja and the issue of sexual orientation.⁶⁷⁹ In these reviews development partners usually indicate what they believe should be the priorities of the UHRC in the coming year. It is this extreme financial power that places development partners in a very strong position to influence the direction of the UHRC.

It is therefore critical to ensure that the UHRC is able to maintain its independence and lead on what it deems a priority. This is also important in order not to undermine the Paris principles which *inter alia* call for the autonomy of national human rights institutions.⁶⁸⁰ The issue of autonomy is highly regarded though in practice it is hard to achieve when an agency has its budget covered by external assistance. Mwesigye states that the UHRC is independent and derives its mandate from both Constitution and the UHRC Act.⁶⁸¹ However he acknowledged that development partners do try in subtle ways to advance their own agenda.⁶⁸²

⁶⁷⁸ A Mwenda & R Tangiri. 'Patronage Politics, donor reforms and regime consolidation in Uganda'. (2000) 104 *African Affairs* 416, 449.

⁶⁸² G Mwesigye (see n 681 above).

⁶⁷⁹ The Uganda Human Rights Joint Donor Semi Annual review was held on 31 October 2007 and was attended by the UHRC and the basket fund donors like Denmark, Ireland, Sweden, Netherlands and Norway.

⁶⁸⁰ Office of the United Nations High Commissioner for Human Rights. Principles relating to the Status of National Institutions (The Paris Principles) 1993. Available at http://www.ohchr.org/english/law/parisprinciples.htm (accessed on 29 November 2007).

⁶⁸¹ G Mwesigye is the Secretary to the Uganda Human Rights Commission and he revealed this in an interview I held with him on 20 January 2011 at the UHRC offices in Kampala.



When one look's further afield it is noted that several African countries have established national human rights institutions. Ghana's Commission on Human Rights and Administration of Justice (CHRAJ) is among the first commissions in Africa established in 1993.⁶⁸³ Though, as Nderitu notes, it is said to have perennially been confronted with problem of under-funding notwithstanding that, the CHRAJ is widely recognised and has earned some degree of public legitimacy.⁶⁸⁴

The Kenya National Commission on Human Rights (KNCHR) is the national human rights institution for the Republic of Kenya. It was established by the Kenya National Commission of Human Rights Act. The Commission replaces the former Standing Committee on Human Rights (K) of 1996, whose institutional and structural weaknesses it is expected to remedy. KNCHR has a similar composition, functions and powers to the UHRC in Uganda. KNCHR also has a tribunal that hears human rights cases. Nderitu of KNCHR

⁶⁸³ Ghana Commission on Human Rights and Administration of Justice, http://www.chrajghana.org/index?articleId=0001 (accessed on 1 July 2008).

⁶⁸⁴A Nderitu 'National Human Rights Institutions: What are they?' (unpublished), Presentation. Slide number 25. She highlights some achievements of the Ghana's Commission on Human Rights and Administration of Justice (CHRAJ) which include: It has on many occasions stood against the powerful public officials in cases related to corruption and abuse of office, breaking public perceptions that ruling elites are above the law. Its accessibility to the communities at local levels even among the furthest outlying districts have helped resolve issues related to violations of human rights. Successfully intervening in cases relating to harmful cultural practices such as Trokosi – a form of sexual servitude and forced labor mainly practiced in the Volta region. Many children and women – "slaves of the fetish" were released after its intervention. Effectively handling of complaints especially those, which were believed to be beyond its jurisdiction like private employers e.g. Ashanti Goldfields Corporation. Education and training for public officials and rural communities such as the Upper East and Volta regions.

⁶⁸⁵ Kenya National Commission of Human Rights Act No 9 of 2003, section 3.

⁶⁸⁶ See note 685 above. Article 16 outlines the mandate of the KNCHR. The primary mandate of KNHCR includes, promotion and protection of human rights, monitoring and assessment of the observance of human rights by the citizens and the Government, promotion of respect for human rights through research, education and information, enhancing respect of human rights and ensuring the government's compliance to its obligations on international instruments. More on the KNCHR can be found at http://www.knchr.org/.



notes that one of the primary challenges facing the commission is inadequate finances and lack of adequate financial independence.⁶⁸⁷

KNCHR is advocating for a separate vote in the national budget. It currently receives its grant via the Ministry of Justice and Constitutional Affairs. This threatens the independence of the Commission since the Ministry is potentially one of the institutions the Commission may be called upon to investigate, a position recognised by KNCHR itself. KNCHR reports that in 2004/2005, the Commission received Ksh 80m only although it presented a budget in excess of Ksh 174 million, while in 2005/2006 the grant was Ksh 90 million. The inadequacy of the government grant has meant that the Commission cannot hire adequate staff or open more offices in the rural areas. The target was one regional office each year and so far they have only managed to open up one. ⁶⁸⁸

KNCHR is very clear about funding and the influence it might bring. It provides in its draft accounts and procurement manual, that the Commission may receive grants and donations from any source. However, such grants or donations shall not be made or received for purposes of influencing the decision or ability of the Commission.⁶⁸⁹ This is an attempt to shield the commission from external influence based on financial support. Of course, it is one thing to have this reflected in an accounts and procurement manual and quite another thing in practice.

7 Ndaritu (saa n 684 ahova)

⁶⁸⁷ Nderitu (see n 684 above) Slide 22.

Kenya National Commission of Human Rights 2006. Public Acountability Statement: Achievements and Challenges- 2003-2006 15, Available at http://www.knchr.org/dmdocuments/PAS.pdf (accessed on 1 July 2008).

Kenya National Human Rights Commission. 2004 Accounts and Procurement Manual (draft) section 6, available at http://www.knchr.org/dmdocuments/Finance.pdf (accessed on 1 July 2008).



In South Africa, the South Africa Human Rights Commission (SAHRC) was founded in 1995 to mainly monitor government compliance with the post-apartheid constitution. The South African Human Rights Commission (SAHRC) derives its powers from the Constitution and the South African Human Rights Commission Act of 1994. The SAHRC is a national institution established, to entrench constitutional democracy through the promotion and protection of human rights by addressing human rights violations and seeking effective redress for such violations, monitoring and assessing the observance of human rights, raising awareness of human rights issues and educating and training on human rights. The SAHRC works with government, civil society and individuals, both nationally and abroad, to fulfil its constitutional mandate.

The SAHRC is rather unique, compared to other national commissions such as the UHRC and KNHRC, in that it is funded almost 90% by the government. For example, in 2006 the SAHRC received a government grant of 41,774,000 rands and only 49,265 rands as donations. This clearly reflects that the SAHRC relies mainly on internal as opposed to external funds. Of course, the fact that it relies on internally derived funds in itself does not mean that it acts independently. However, it is our contention that the chances of having their independence compromised is lessened by relying more on resources from

⁶⁹⁰ Nderitu (see note 684 above) slide 24.

⁶⁹¹ Republic of South Africa, The Constitution of the Republic of South Africa 1996, articles 181 and 184 and the South African Human Rights Commission Act of 1994, No 54 of 1994 create the South Africa Human Rights Commission. See

http://www.sahrc.org.za/sahrc cms/publish/cat index 88.shtml for more details (accessed on 1 July 2008).

⁶⁹² South African Human Rights Commission, 2006. Report of the Chief Executive Officer for the year ended 31 March 2006,76, also available at http://www.sahrc.org.za/sahrc_cms/downloads/Finances.pdf (accessed on 2 July 2008).



within rather than from outside. You may have to touch on the political economy of South Africa to legitimately arrive at this conclusion. This is based on the assumption that relying on domestic resources allows SAHRC to be driven by its own priorities rather than those of external actors such as donors. It also bodes well for the long term sustainability of the SAHRC and its programmes, since it depends on domestic sources as opposed to unpredictable and volatile external development assistance.

From the above it is evident that with the exception of the South African Human Rights Commission, which is almost reliant on its government budgets, most African Commissions are under-funded by their governments. Some, like the UHRC, rely heavily on development assistance to run their affairs. One questions whether this does not threaten the autonomy of these agencies. One important plank of this includes financial autonomy. ⁶⁹³ It could be said that whether it is the national Ministry of Finance or the development partners that control the resources of an agency, it is most likely that the agency's autonomy will be seriously compromised. So, as in the case of the UHRC, which is dependent on development assistance for its development budget, or the KNHRC which has no vote, one could envisage a scenario of a de facto breach of the principle of autonomy.

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⁶⁹³ United Nations Principles relating to the Status of National Institutions GA Res. 48/134 of 20 December1993(The Paris Principles)Available at

http://www2.ohchr.org/english/law/parisprinciples.htm (accessed on 1 July 2008). It is provided in principle 3(2) that the national institution shall have an infrastructure which is suited to the smooth conduct of its activities, in particular adequate funding. The purpose of this funding should be to enable it to have its own staff and premises, in order to be independent of the Government and not be subject to financial control which might affect its independence.



5.6.2. The Justice, Law and Order Sector (JLOS)

There are a number of agencies within JLOS that play a central role in promoting and protecting human rights. These include the Uganda Police Force, Uganda Prisons and the Judiciary. These agencies as discussed below have received development assistance. Piron observes that donor assistance to promote justice sector reform in sub-Saharan Africa has increased significantly over the last 10 years, from an estimated USD 17.4 million in 1994 to over USD110 million in 2002. This is quite a significant amount of money which can 'buy' alot of influence in poor countries like Uganda.

Ireland, Austria, the Netherlands, Germany, Norway, Denmark, the European Commission all support JLOS.⁶⁹⁶ Their support is pegged to the priorities set out in the JLOS SIP II⁶⁹⁷. Overall, JLOS does not receive a lot of resources from the national budget. It gets little below 5% of the overall budget as indicated below in Table 5. The development partners, outlined above, provide about USD 15m per year which goes to the development budget of the sector. It is therefore questionable how critical agencies under JLOS can deliver on their human rights mandate with such limited resources.

⁶⁹⁴ For more about the Justice, Law and Order Sector (JLOS) see http://www.jlos.go.ug/ (accessed on 17 October 2007).

⁶⁹⁷ Gadeya (see n 696 above).

⁶⁹⁵ Piron (see n 59 above) 1.

⁶⁹⁶ P Gadeya is the Senior Technical Advisor with the Justice, Law and Order Secretariat and he revealed this in an interview I held with him on 4 April 2011 in Kampala.



Table 5: Government budget allocations to JLOS

Financial Year	Total National Budget (Shs billions)	Total JLOS Budget	% Share of the National Budget
2003/2004	2,990.1	203.16	6.80
2004/2005	3,274.7	177.22	5.40
2005/2006	3,548.7	181.88	5.10
2006/2007	4,289.0	212.67	4.95
2007/2008	4,734.4	234.56	4.95
2008/2009	5,239.3	240.57	4.60

Source: Ministry of Finance Approved Estimates Book

This under-funding of the justice sector and reliance on development partners is not unique to Uganda. For example, according to the Open Society Foundation, the justice sector in Malawi is heavily dependent on multilateral and bilateral donors. OSF notes that in the case of non judicial oversight institutions such as the Ombudsman and the Law Commission, aid agencies provide as much as 80% of the funding for core activities. OSF Most of the external aid provided to the justice sector between 2000 and 2005 was given by DFID, USAID and the Norwegian Embassy, OSF reveals. OSF further points out that on the multilateral side UNDP, the EU, IMF and African Development Bank were major contributors.

Table 6 below indicates contributions to JLOS by various development partners from 2000-2007. It is clear that JLOS is not one of the priority areas for most donors and the interest in JLOS is bound to lessen with the new harmonisation agenda discussed above. The reality is that a number of donors are going to withdraw from JLOS and this will have an impact on the available

⁶⁹⁸ Open Society Foundation Malawi Justice Sector and the Rule of Law. A review by AfriMap and Open Society Initiative for Southern Africa (2006) 151-52

⁶⁹⁹ Open Society Foundation (see n 698 above) 151-52.

⁷⁰⁰ Open Society Foundation (see n 698 above) 151-52.

Open Society Foundation (see n 698 above) 151-152.



resources and ultimately the human rights agenda. Already the Netherlands, which is a major player, withdrew from JLOS in 2009, with Germany doing the same in 2011.⁷⁰² It is therefore important that the JLOS agencies fully understand and internalise the implication of the specialisation and harmonisation agenda, currently being undertaken by the development partners.

Table 6 also indicates that the largest share of the national budget is spent on infrastructure (roads and works) and public administration. Sectors which promote the right to education, food and health receive on average about 4%, 5% and 10% of the budget. This clearly shows what the priorities of government are. It must be noted that the figures below are what are budgeted and do not reflect what the sectors actually receive, which in reality is less than what is budgeted for. It is therefore essential that sectors which are critical for the promotion and protection of human rights, like JLOS, education, health and agriculture, are provided with adequate resources. A caveat is placed on this, additional resources in itself will not translate into greater promotion and protection of human rights. The resources have to be used effectively by, for example strengthening the capacity of UHRC and the relevant JLOS agencies.

⁷⁰² This was revealed in the JLOS Development Partner Group meeting of 27 June 2008, which I attended.



Table 6 :Summary of donor disbursements by sector 2000/01 – 2006/07 (USD Millions)

SECTOR	2000/01	% Share	2001/02	% Share	2002/03	% Share	2003/04	% Share	2004/05	% Share	2005/06	% Share	2006/07 ⁷⁰³	% Share
BECTOR	2000/01	70 511410	2001/02	70 Blaire	2002/02	/o Bliare	2000/01	70 Blace	2001.00	Share			2000/07	70 211110
Security	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	0.0	0	0.0	0
Roads and Works	112.78	13.42	93.63	9.78	52.91	6.38	113.85	10.75	105.70	10.17	41.14	5.64	122.01	11.78
Agriculture	48.82	5.81	45.59	4.76	56.58	6.82	29.92	2.83	35.53	3.42	33.82	4.64	35.34	3.41
Education	26.57	3.16	29.64	3.09	37.33	4.50	33.30	3.15	30.84	2.97	33.27	4.56	18.78	1.81
Health	90.08	10.72	76.23	7.96	100.79	12.15	78.93	7.46	112.76	10.85	147.71	20.24	141.22	13.64
Water & sanitation	61.07	7.27	50.31	5.25	24.41	2.94	29.89	2.82	28.77	2.77	31.85	4.37	34.48	3.33
Justice/Law & Order	2.90	0.35	3.07	0.32	6.19	0.75	4.71	0.44	4.07	0.39	0.7	0.10	2.0	0.19
Accountability	0.54	0.06	0.48	0.05	22.69	2.74	25.27	2.39	16.17	1.56	37.30	5.11	29.29	2.83
Econ. Fun. / Soc. Services	71.45	8.50	68.11	7.11	66.18	7.98	119.16	11.26	87.80	8.45	58.70	8.05	63.20	6.10
Public Administration	96.70	11.51	68.39	7.14	33.30	4.01	27.99	2.64	19.71	1.90	19.03	2.61	20.08	1.94
Budget Support	255.16	30.36	451.21	47.11	335.98	40.50	486.93	46.00	473.30	45.55	238.20	32.65	517.49	49.97
GRAND TOTAL	840.46	100.00	957.7	100.00	829.49	100.00	1058.59	100.00	1039.01	100	729.63	100	1035.51	100

Source: Ministry of Finance, Planning and Economic Development

 $^{^{703}}$ 2006/07 figures are based on the available data as at 30 June 2007.



One reason that government allocates mearge resources to these human rights agencies, it could be argued is because they know that development partners will fund them. This in effect removes any pressure or incentive on government to fund these agencies. Taking into account that development assistance is not permanent this is a short sighted strategy. Once development partners reduce or stop their funding, these agencies will most likely face serious operational constraints.

What has been the outcome or impact of the development assistance provided to JLOS? The study will provide some empirical data to illustrate the impact of the support provided by the various development partners.

Development partners can be credited with being the force behind the creation of JLOS.⁷⁰⁴ Following the establishment of JLOS, the International Human Rights Network found that JLOS had been successful in establishing the 3 C's that is the practice of coordination, cooperation and communication through established mechanisms.⁷⁰⁵ These far reaching changes have contributed to a range of positive results e.g an increased appreciation of each other's problems combined with an atmosphere conducive to peer review and constructive self-criticisms.⁷⁰⁶

⁷⁰⁴ S Wairagala is the Technical Advisor, Monitoring and Evaluation JLOS and he revealed this in an interview I held with him on 4 April 2011.

⁷⁰⁵ International Human Rights Network Justice, *Law and Order Sector Strategic Investment Plan Medium Term Evaluation* 2001/2-2005/6 Final Report 2004 iv.

⁷⁰⁶ International Human Rights Network (see n 705 above) vi.



In addition to the 3 C's mentioned above, development partners played an important role in lobbying together with JLOS for an increase in the budget allocations for the sector. As a result of this lobbying JLOS saw its budget increase from UGX 120 billion in 2004/2005 to UGX 550 billion in 2010/2011. This represents a significant resource increase which would not have been realised without development partner support.

With support from development partners JLOS has been able to reform a number of laws with for example 44 commercial laws passed.⁷⁰⁹ Some of these laws include, the Contracts Act⁷¹⁰, the Partnership Act⁷¹¹, the Mortgage Act⁷¹², Domestic Violence Act⁷¹³, International Criminal Court Act⁷¹⁴ In addition the EU provided funding for a purpose built Commercial Court which is now operational.⁷¹⁵

Furthermore JLOS has been able to carry out physical decongestion of justice services. For example DANIDA had built 23 courts for the sector across the country. In addition with support from USAID, JLOS constructed 4 courts, 4 DPP offices and 3 police stations all with staff accommodation in Northern Uganda As a result of this physical access to justice has been

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Wairagala (see n 704 above).

⁷⁰⁸ Wairagala (see n 704 above).

Wairagala (see n 704 above).

The Contract Act Cap 73.

⁷¹¹ The Partnership Act Cap 114.

⁷¹² The Mortgage Act Cap 229.

⁷¹³ Domestic Violence Act.

⁷¹⁴ The International Criminal Court Act.

⁷¹⁵ Gadeya (see n 696 above).

⁷¹⁶ Wairagala (see n 704 above).

Wairagala (see n 704 above).

⁷¹⁸ Republic of Uganda. Justice, Law and Order Sector *Annual Performance Report* 2009/2010 (2010) above) 25-27.



enhanced. However a recent evaluation noted that while physical deconcentration has happened this has not always been followed by deconcentration of services and proper rationalisation sometimes occasioned by bilateral support from development partners.⁷¹⁹ JLOS itself acknowledges this disconnect between physical and service deconcentration.⁷²⁰

JLOS through support from development partners has been able to reduce congestion in prisons in Uganda.⁷²¹ The average stay on remand has been reduced from 45 months in 2001/2002 to now less than 15 months in 2010/2011.⁷²² This has been achieved through the support provided to the Chainlinked Pilot Project and the Casebacklog Programme under JLOS over the years since 2000.⁷²³ In addition the remand/convict ratio in the prisons has reduced from 75/25 in 2001/2002 to 53/47 in 2010/2011.⁷²⁴

JLOS over the years through *inter alia* support from development partners has been able to increase the number of officers. Over 330 judicial officers at different levels have been recruited.⁷²⁵ In addition JLOS has been able to provide housing to some of its officers especially in the Uganda Police and

⁷¹⁹ Republic of Uganda *An Independent Mid Term Evaluation Report of the Second Sector Strategic Investment Plan (SIP II)* 2010 11.

⁷²⁰ Republic of Uganda (see n above 718 above) 25.

⁷²¹ E Muhumuza is the Acting Commissioner Planning in the Uganda Prisons Service and he revealed this during an interview I held with him on 4 April 2011 in Kampala.

Honourable Dr. Khiddu Makubuya, Attorney General and Ministrt of Justice and Constitutional Affairs. Presentation made at the Retreat of Ministers and Permanent Secretaries on the Government Semi Annual Performance Report 2010/2011, March 16, 2011, 5.

Muhumuza (see n 721 above).

⁷²⁴ Republic of Uganda (see n 718 above) 18. This was also confirmed by Muhumuza (see n 723 above). ⁷²⁵ Wairagala (see n 704 above).



Uganda Prison Services.⁷²⁶ JLOS reveals that it was able to in 2009/2010 to provide basic accommodation for 66% of the entitled officers.⁷²⁷

The EU supported the Uganda Police and Uganda Prisons under the Human Rights and Governance Programme.⁷²⁸ The EU provided EUROS 700,000 to Uganda Police over a three year period 2007- 2010.⁷²⁹ In this period the Uganda Police was able to (1) establish 4 regional complaints desks that strengthened the one desk that was in existence ⁷³⁰ (2) training for officers at various levels as indicated in table 7 below.

Table 7: Human Rights training in Uganda Police under the EU Human Rights and Good Governance Programme

	Cateogory	Men	Women	Total
1	Senior Police Officers (trainers of	46	5	51
	trainers)			
2	Senior Police Officers, District	117	18	135
	Police Commanders			
3	Former Local Government Police	126	51	177
4	Community Liasion Officers	_	-	70
			Total	433

Source: Uganda Police Force

From the above example it is clear that the Uganda Police Force was able train 433 officers at various levels and also build in-house capacity for further training through the trainers. The Uganda Police acknowledges that through

Republic of Uganda (see n 719 above)12.

⁷²⁶ Makubuya (see n 722 above).

⁷²⁸ European Commission-Republic of Uganda (see n 584 above)

European Commission- Republic of Uganda (see n 584 above).

⁷³⁰ European Union Final Evaluation Report of the Human Rights and Good Goverance Programme December 2010.



the trained community liaison officers there has been a reduction in cases of defilement in Mayuge district and reduced conflicts between the pastoralists and the farmers leading to peaceful co-existence of the two categories of people.⁷³¹

Uganda Prisons Services with the EURO 600,000 provided by the EU was able over the three period to (1) have 50 trainers trained who in turn trained 1500 other staff members (2) a resource centre was stocked (3) information, education and communication material was produced and distributed (4) upgrading and equipping two prison clinics with basic laboratory equipment (5) purchase and installation of 20 water storage tanks in selected prisons and (6) system for monitoring Human Rights violations.⁷³² UHRC acknowledged that there has been a significant improvement in the human rights suitation in prisons and attributed this to both the leadership in prisons and the human rights training done.⁷³³

5.6.3. Civil Society

The Uganda human rights arena is dotted by a number of civil society organisations (CSOs), both of an international and local flavour. The human rights related non-governmental organisation (NGO) community is quite vibrant and works relatively free from government interference. Among the notable NGOs are the Foundation for Human Rights Initiative (FHRI),⁷³⁴

⁷³¹ European Commission (see n 584 above) 29.

⁷³² European Commission (see n 584 above) 30.

733 Uganda Human Rights Commission 10 Annual Report (2009) 15.

The Foundation for Human Rights Initiative (FHRI) is an independent, non-governmental, non-partisan and not-for-profit human rights organisation established in December 1991. It seeks to remove impediments to democratic development and meaningful enjoyment of the fundamental freedoms



Human Rights Network Uganda (HURINET-U),⁷³⁵ Federation of Women Lawyers Uganda (FIDA)⁷³⁶ and Uganda Joint Christian Council (UJCC).⁷³⁷ At the international level, there is Amnesty International which has an office in Kampala.⁷³⁸ Others, such as HRW, cover the country from their headquarters in the United States of America.⁷³⁹ It can be said that the NGOs tend to focus more on civil and political rights, often at the expense of the equally important economic, social and cultural rights. This might, in part, be due to the political, socio-economic environment of the country. In contemporary times, political issues like elections have taken center stage and most NGOs therefore tend to

enshrined in the 1995 Uganda Constitution and other internationally recognized human rights instruments. FHRI addresses the entire range of human rights: Civil and political as well as economic, social and cultural as defined in international human rights covenants. More details about the mandate and operations of FHRI can be found at, http://www.fhri.or.ug/aboutus.html.

The Human Rights Network Uganda (HURINET-U) was established in 1993 by a group of eight human rights organisations and was formally registered as an independent, non-partisan and not for profit organisation in 1994. The identity of HURINET-U lies with its diverse membership of 32 NGOs. Membership is drawn from organisations that are committed to a wide range of human rights issues which are complementary in terms of areas of focus including, civil and political rights, economic social and political rights, child rights, gender and women's issues, peace building and conflict resolution, prisoners' rights, refugee rights and labour rights. Members range from purely Ugandan NGOs to international organisations. The vision, mandate and activities of HURINET –U can be found at http://www.hurinet.or.ug/index.php?option=com_content&view=article&id=88&Itemid=86.

736 The Federecion International De Abogadas (FIDA)-U is a premier women's rights organisation and leading spokes-organisation on all human rights, governance, legal and policy issues pertaining to women as enshrined in international treaties especially the Convention on the Elimination of Discrimination Against Women (CEDAW). For more details on FIDA and its operations see http://www.fidauganda.org/index.php?option=com_content&task=view&id=12&Itemid=28.

⁷³⁷ Uganda Joint Christian Council (UJCC) is an Ecumenical Organisation whose membership at present is: The Roman Catholic Church, the Uganda Orthodox Church and the Church of Uganda. As a fellowship of Churches, UJCC provides a platform for its members to work towards greater mutual understanding and unity of purpose. UJCC provides a forum to articulate and address issues of common concern including peace building, health, education, social and economic justice. See http://www.civilsocietyforum.org/uganda-joint-christian-council-ujcc.

Amnesty International is a worldwide movement of people who campaign for internationally recognised human rights for all. Its supporters are outraged by human rights abuses but inspired by hope for a better world - so they work to improve human rights through campaigning and international solidarity. See http://www.amnesty.org/en/who-we-are. Also see Civil Society Handbook East Africa. 2008. It lists over 500 civil society organisations operating in the East African Region.

Human Rights Watch is one of the world's leading independent organisations dedicated to defending and protecting human rights. By focusing international attention where human rights are violated, they give voice to the oppressed and hold oppressors accountable for their crimes. Their rigorous, objective investigations and strategic, targeted advocacy build intense pressure for action and raise the cost of human rights abuse. For 30 years, Human Rights Watch has worked tenaciously to lay the legal and moral groundwork for deep-rooted change and has fought to bring greater justice and security to people around the world. See http://www.hrw.org/en/about for more details.



focus on political and civil rights, like the right of association and assembly. It can only be hoped these latter rights can gain more attention and prominence.

In addition, the NGOs suffer from being 'tied in' or restricted to donor interest areas that is to say they can only focus on issues that foreign donors are interested in and consequently willing to fund, for example women's rights and children's rights. The donors' agendas therefore dicatate the local NGOs agendas.

It nonetheless can be said that the civil society movement in Uganda is gaining strength and it is hoped that they will in the future, begin to place more emphasis on the second generation rights (economic, social and cultural rights), and also to some extent begin taking advantage of the various complaint mechanisms available both at the regional and international level.⁷⁴⁰ FHRI and FIDA deal with economic, social and cultural rights as indicated above. However it is essential that more NGOs follow their example.

FHRI held donor round table meetings in 2007 and 2009.⁷⁴¹ These round table meetings act as a fundraising forum in which FHRI solicits funding from potential development partners. Sweden and HIVOS (Netherlands) are the core donors that provide institutional support to FHRI while other donors provide project support. The primary purpose of the meeting was to present

NGOs.

⁷⁴⁰ It can be noted that no human rights organisation has taken on human rights cases at the regional and international level. Most of the NGOs in Uganda are focusing on human rights awareness campaigns and not human rights litigation. This is in part due to lack of expertise on the part of the

⁷⁴¹ I attended these meetings on 29 August 2007 and 17 October 2009 at the Foundation for Human Rights Initiative Offices in Kampala.



the 2007 progress report based on the activities outlined in FHRI's strategic plan 2006-2008. In addition, fundraising options were on the agenda. FHRI presented a progress report highlighting the key activities carried out in 2007. These included, (1) rights monitoring and policy advocacy, (2) access to justice, (3) penal reform, education and training focus on Northern Uganda, (4) paralegal advisory services project (PAS), (5) Uganda national elections assessment and monitoring project (UNELAMP) 2006, (6) Northern Uganda legal defense for war affected children project, (7) paralegal training for Ssese islands (8) right to life project, and (9) right to reparation project.⁷⁴²

It was noted that FHRI has a funding gap of about USD 582,496.⁷⁴³ Consequently, it was agreed that FHRI would be invited to present its progress report to the members of the Human Rights Working group.⁷⁴⁴ At this presentation FHRI would be able to ascertain which development partners would be able to fund it. It was evident that that most of the project initiatives had their themes decided by the respective donor and in most cases FHRI might have been 'convinced' to go down a path that it might have not really wished to go. This convincing really amounts to being politely forced to adopt a programme that was not planned for or a priority. This was acknowledged by Mr Ssewananya of FHRI.⁷⁴⁵ In the 2006 annual report of FHRI, it is reported that of the UGX 1,757,361,466 budgeted for in 2006, UGX 1,509,118,370 was provided by development partners.⁷⁴⁶ This reflects the almost complete

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⁷⁴² See n 741 above.

⁷⁴³ See n 741 above.

⁷⁴⁴ See n 741 above.

⁷⁴⁵ This was revealed at an interview I held with Mr Livingstone Ssewanya the Executive Director of FHRI on 29 August 2007.

⁷⁴⁶ Foundation for Human Rights Initiative Annual Report 2006, 93.



reliance on development assistance. In 2009 FHRI undertook a number of activities that were crucial for the promotion and protection of human rights in Uganda with support from development partners. These included (1) several reports on the human rights situation in Uganda⁷⁴⁷ (2) trained 284 paralegals (137 men and 147 women⁷⁴⁸ (3) 14, 2 day mobile legal aid camps in six districts in Uganda⁷⁴⁹ (4) legal support to 18 victims of torture ⁷⁵⁰ (5) run a para legal advisory services programme⁷⁵¹ (6) filed a public interest litigation case challenging the lengthy stays on remand before trial⁷⁵² and (7) carried out leadership development programmes for human rights defenders in Uganda. 753 Since FHRI is funded close to 100% by development partners like the EU it can be concluded that without this assistance, FHRI would not exist or be able to run this much needed programmes. Muwanga confirms this conclusion. 754

The Human Rights Network of Uganda (HURINET) is another leading human rights NGO in Uganda. Kamusiime of HURINET reveals that HURINET is 100% funded by development assistance and just like in the case of FHRI, some partners tend to want to set the agenda while others are more liberal.⁷⁵⁵ HURINET runs an annual budget of about UGX 800million (equivalent to USD 350,000). 756 He singled out Danida as one of those that constantly want to shape the agenda, while SIDA Sweden and the Ford Foundation as those

⁷⁴⁷ Foundation for Human Rights Initiative (see n above 746 above) 19-20.

⁷⁴⁸ Foundation for Human Rights Initiative (see n above 746) 26.

⁷⁴⁹ Foundation for Human Rights Initiative (see n above 746) 26.

⁷⁵⁰ Foundation for Human Rights Initiative (see n above 746) 29.

⁷⁵¹ Foundation for Human Rights Initiative (see n above 746) 31.

⁷⁵² Foundation for Human Rights Initiative (see n above 746) 33.

⁷⁵³ Foundation for Human Rights Initiative (see n above 746) 43.

⁷⁵⁴ Sheila Muwanga is the Deputy Director of FHRI and she revealed this in an interview I held with her on 6 April 2011 in Kampala.

⁷⁵⁵ I held an interview with Kamusiime Thomas of HURINET on 3 June 2008 in Kampala

⁷⁵⁶ Kamusiime (see n 755 above).



that allowed HURINET to set the agenda.⁷⁵⁷ He noted that in the case of Danida, it would want to decide on activities to be supported.⁷⁵⁸ This paternalistic approach to development assistance and donorship as adopted by Danida, even with its noble objectives, may be posing a set back for the growth of the NGOs because it does not allow them to organically mature, thrive and set own agenda, suiting the contextual and situational analyses made by the NGOs themselves⁷⁵⁹. In other words, it may be perpetuating the structural dependency weaknesses and depreciating their role and capacity as NGOs.

Nifunda acknowledges that without support from development partners like Denmark and Sweden HURINET in 2010 would not have been able to (1) hold an international conference to review the International Criminal Court Statute in which over 101 countries attended. The Policy During the review conference actual victim of the war in Northern Uganda were met (2) carry out training of about 200 police offices in human rights and accountability. In addition a complaint form which members of the public could use to register their complaints against the police was developed and is being used (3) built capacity of civil society organisations to use the Access to Information Act. Information Act. Nifunda further stressed that development assistance was critical to the operations of HURINET and without it; it would not be able to run most of its operations.

⁷⁵⁷ Kamusiime (see n 755 above).

⁷⁵⁸ Kamusiime (see n 755 above).

⁷⁵⁹ Kamusiime (see n 755 above).

⁷⁶⁰ I held interview with Mohamed Nifunda Executive Director of HURINET on 5 April 2011.

⁷⁶¹ Nifunda (see n 760 above).

Nifunda (see n 760 above).



Reverend Kaiso of the Uganda Joint Christian Council (UJCC), yet another leading human rights NGO, identifies with the above pattern. Kaiso reveals that UJCC is 100% reliant on development assistance to run its programmes. He notes that while UJCC has developed a strategic plan, some development partners want to come in with their own agenda and interests, while others are willing to align their support to the UJCC priorities. Kaiso further notes that the relationship with the development partners also largely depends on the personality and the background of the individuals. One may even add that experience and exposure too are significant in shaping the choices and quality of partnerships. He noted that some individuals in the development agencies had strong views and would want to influence the direction of certain programmes.

This situation of being reliant on development assistance is not unique to Uganda. In Kenya, for example, the leading human rights NGO is the Kenya Human Rights Commission (KHRC) which was set up in 1993. According to Kantai of KHRC, the Commission is 100% dependant on development partners. She reveals that in 2003 KHRC received Kenya Shillings (KC) 55 Million, in 2004 KC 83 Million, in 2005 KC 74 Million, in 2006 KC 97 million, and in 2007 100 million. The support is channelled via both budget support/institutional support and through basket funding. She points out that

⁷⁶³ Reverend Grace Kaiso is the Executive Secretary of Uganda Joint Christian Council and I held an interview with him on 9 November 2007 in Kampala.

⁷⁶⁴ Kaiso (see n 763 above).

⁷⁶⁵ Kaiso (see n 763 above).

⁷⁶⁶ Kaiso (see n 763 above).

⁷⁶⁷ More details on the Kenya Human Rights Commission can be obtained from www.khrc.or.ke.



development partners do assert their influence in jointly implemented activities. 768

Wallace et al. recognise the problem of CSOs being dependent on aid. ⁷⁶⁹ They note that those with power can promote the approaches they prefer and rightly point out that it is not possible to ignore the dynamics of 'he who calls the piper plays the tune', that are so evident in the development aid chain. ⁷⁷⁰ They further say that there is reluctance among donors and United Kingdom NGOs to get to grips with the issue of their power over funding and funding conditionalities.⁷⁷¹ The authors argue that the reality of donor power and the urgent need of local NGOs to access scarce funding means that most people at every level have an interest in buying into the dominant paradigm of how to manage development in 'aid land'. 772

The authors make very valid observations when they reveal that almost all the Ugandan NGOs interviewed in their study said that serious dependency on external donor funding for NGO activities continued, with few opportunities and little effort to fundraise locally. 773 The deep dependency of southern NGOs mirrored the dependence of the government on foreign aid, which placed Uganda in a weak negotiating position.⁷⁷⁴ They further note that many Ugandan NGOs raised the issues being hotly debated in the media, concerning

⁷⁶⁸ L Kantai is with the outreach department of the Kenya Human Rights Commission and she revealed this in an email of 15th February 2008 responding to questions sent to her by myself..

⁷⁶⁹ Wallace *et al.* (see n 57 above) 38.

⁷⁷⁰ Wallace *et al.* (see n 57 above) 38.

⁷⁷¹ Wallace et al. (see n 57 above)38.

⁷⁷² Wallace et al. (see n 57 above) 38.

⁷⁷³ Wallace et al (see n 57 above) 39.

⁷⁷⁴ Wallace et al (see n 57 above) 39.



the role of aid and whether it is undermining local democracy and perpetuating a government agenda, of being more responsive to donor demands than local needs.⁷⁷⁵ They in addition note that there is a tendency of many development partners to undervalue indigenous organisations and cultural forms.⁷⁷⁶

ODI observes that donors play important roles in providing funding to CSOs who otherwise struggle to access resourcing, in part because of difficulties in accessing or accepting funds from the government.⁷⁷⁷ ODI goes on to rightly conclude that:

As support is often provided in an ad hoc and uncoordinated manner they have contributed to a context in which CSOs effectively compete for funding (and profile) rather than cooperate to deepen their impact. ⁷⁷⁸

5.7. The practice

5.7.1. Principles of partnership

The relationship between development partners and the Government of Uganda has been described as a partnership.⁷⁷⁹ As in most partnerships, this relationship is governed by some form of agreement or understanding. In the case of Uganda, this understanding is reflected in the partnership principles between the Government of Uganda and its development partners.⁷⁸⁰ A number of development partners have signed up to these principles.⁷⁸¹ It could

⁷⁷⁵ Wallace et al (see n 57 above) 82.

⁷⁷⁶ Wallace *et a*l (see n 57above) 82.

⁷⁷⁷ Overseas Development Institute (see n 38 above) 22.

⁷⁷⁸ Overseas Development Institute (see n 38 above) 22.

⁷⁷⁹ The Republic of Uganda (see n 30 above)2.

⁷⁸⁰ Ministry of Finance, Planning and Economic Development (see n 318 above) 3.

F Twesiime is the Aid Liason Officer with the Ministry of Finance, Planning and Economic Development and he revealed this in an interview I held with him on 4 April 2011 in Kampala. He confirmed that all Uganda's main development partners have signed up to these principles and they include, Ireland, Netherlands, Denmark, Germany, Norway, Sweden and the United Kingdom.



be argued that these principles create legally binding obligations to the parties that sign up to them, in this case Uganda and its development partrners.

The partnership principles set out general principles, government's preferred modalities of support from development partners, undertakings by Government of Uganda, the need to reflect development assistance in the budget, global funds, working more effectively at sector level, joint sector reviews and missions and consultative group meetings. It is interesting, but perhaps not surprising, that in section three, which contains government undertakings, there is no reference to promotion, protection and respect for human rights. Reference is made; *inter alia*, to fighting corruption. In addition, while there is a section on undertakings by Government of Uganda as a partner, there is none for the other partners, the development partners.

One of the general principles embedded in the partnership principle is local ownership.⁷⁸⁶ It is stated that 'the delivery of financial assistance (aid) by development partners must be fully compatible with the national budget process and with government's ownership of the budget'.⁷⁸⁷ One could, on the basis of this, claim that there is local ownership. However, development partners are permitted within the same principle to participate in the process of

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⁷⁸² Ministry of Finance, Planning and Economic Development (see n 320 above) 1-5.

⁷⁸³ Ministry of Finance, Planning and Economic Development (see n 320 above) 3.

⁷⁸⁴ Ministry of Finance, Planning and Economic Development (see n 320 above) 3.

⁷⁸⁵ Ministry of Finance, Planning and Economic Development (see n 320 above) 3.

⁷⁸⁶ Ministry of Finance, Planning and Economic Development (see n 320 above) section 3.

⁷⁸⁷ Ministry of Finance, Planning and Economic Development (see n 320 above) section 3.



formulating government budgets. This, in effect, means that the Government of Uganda ceded some of its sovereignty to development partners in the budget formulation process.

It is hard to discern a situation where Uganda would be allowed to take part in the formulating of the national budget of Ireland, United Kingdom or Germany. This situation has been occasioned by the fact that development partners fund the budgets of poor developing countries like Uganda. The participation of development partners in the budget formulation process does give them enormous leverage in determining the agenda, especially since the Government of Uganda officials are all too aware of who has the money and therefore the power.

The principle of local ownership is re-echoed in the Paris Declaration on Aid Effectiveness.⁷⁸⁹ The Paris Declaration is underpinned by the common objective of building stronger, more effective partnerships to enable partner countries achieve their own development goals.⁷⁹⁰ In order for this to happen, there is need that the partner/recipient countries own and lead the development agenda. This is a position fully acknowledged by the OECD Development Assistance Committee (DAC).⁷⁹¹ In a survey on monitoring the Paris Declaration, it is recognised that strengthening country ownership of development efforts is the first priority and aid is effective only when it

⁷⁸⁸ Ministry of Finance, Planning and Economic Development (see n 320 above) 25.

⁷⁸⁹ Paris Declaration on Aid effectiveness (see n 81 above) article 14.

⁷⁹⁰ Paris Declaration on Aid effectiveness (see n 81 above) articles 3,14..

⁷⁹¹ Development Assistance Committee 2008 Survey on Monitoring the Paris Declaration. Effective Aid by 2010? What it will take? (2008) 27.



enables partner countries to achieve their own economic, social and environmental goals.⁷⁹² Developed and developing countries recommitted themselves to allowing developing country governments to take stronger leadership of their own development policies, and engage with their parliaments and citizens in shaping those policies.⁷⁹³ Donors committed, in turn, to support them by respecting countries' priorities, investing in their human resources and institutions, making greater use of their systems to deliver aid, and increasing the predictability of aid flows.⁷⁹⁴

The DAC survey goes on to make the valid point, that the onus is on developing country governments to enhance their ownership of development efforts, in consultations with their parliaments, citizens, civil society and the private sector. However, while this point is valid, in practice developing countries consult more with the development partners than with their parliaments or citizens, mainly because the development partners fund their budgets. Governments in developing countries have no incentive to consult with their parliament or citizens, since their budgets are funded mainly by external funds. This position would change if national budgets where funded mainly through taxes from the citizens. Mwenda and Tangiri make a potent argument on this dynamic, saying that aid distorts development in developing

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⁷⁹² Development Assistance Committee (see n 791 above) 27.

⁷⁹³ 3 High Level Forum on Aid Effectiveness. September 2-4 Accra Ghana. Accra Agenda for Action (2008) 1 Available at http://siteresources.worldbank.org/ACCRAEXT/Resources/4700790-1217425866038/AAA-4-SEPTEMBER-FINAL-16h00.pdf (accessed on 25 October 2008).

⁷⁹⁴ 3 High Level Forum on Aid Effectiveness (see n 793 above).

⁷⁹⁵ Development Assistance Committee (see n 791 above) 27.



countries, by altering the structural incentives to be accountable to their citizens who have been emasculated through non-payment of taxes.⁷⁹⁶

Within section two of the principles, government's preferred modalities of support from development partners are set out.⁷⁹⁷ The government goes ahead to rank, in descending order of preferences, donor support modalities which include:

- 1. General Budget Support
- 2. Budget Support earmarked to the Poverty Action Fund
- 3. Sector Budget Support
- 4. Project Aid⁷⁹⁸

However, it must be pointed out that several government officials across most government ministries are not even aware of these principles and their provisions.⁷⁹⁹ The officials in the Ministry of Finance, Planning and Economic Development who deal with the budget and donor projects are usually the ones that know about them.⁸⁰⁰ This indicates that indeed the partnership is not anchored across the length and breadth of government but rather, restricted to a few officials.

The principles of equality and local ownership are also reflected in the Cotonou Agreement. Article 2 is quite explicit in this regard and provides for the following:

⁷⁹⁶ A Mwenda & R Tangiri (see n 678 above) 449.

⁷⁹⁷ Ministry of Finance, Planning and Economic Development (see n 320 above) section 2.

⁷⁹⁸ Ministry of Finance, Planning and Economic Development (see n 320 above) section 2. A glossary defining these key terms has been provided in Annex 7.

⁷⁹⁹ Twesiime (see n781 above).

⁸⁰⁰ Twesiime (see n 781 above).



Equality of the partners and ownership of the development strategies: For the purposes of implementing the objectives of the partnership, the ACP States shall determine the development strategies for their economies and societies in all sovereignty and with due regard for the essential elements described in Article 9, the partnership shall encourage ownership of the development strategies by the countries and populations concerned.⁸⁰¹

It could argued that in practice, as noted above, there is hardly equality between the EU and the ACP countries like Uganda. Furthermore, there is rather limited local ownership of the development process. Degnbol-Martinussen and Engberg-Pedersen rightly point out that:

The great and difficult challenge is to unite, on the one hand, donor priorties, and on the other, genuine respect for recipient country ownership and for the priorities of the relevant authorities. Paradoxically enough, uniting these two general considerations can prove to be more difficult to achieve in connection with sector assistance than with traditional aid forms such as project aid ⁸⁰²

The human rights international normative standards also provide for international cooperation and one could argue that human rights development assistance should be anchored on these standards. The UN Charter obliges member states 'to develop friendly relations among nations based on respect for the principle of equal rights...' The UN Charter further enjoins them to:

Achieve international cooperation in solving international problems of an economic, social, cultural, or humanitarian character, and in promoting and encouraging respect for human rights and for fundamental freedoms for all, without distinction as to race, sex, language, or religion.⁸⁰⁴

European Union (see n 527 above) article 2.

⁸⁰² Degnbol- Martinussen and Engberg-Pedersen (see n 66 above) 271.

Charter of the United Nations (see n 147 above) article 1 (2).

Charter of the United Nations (see n 147 above) article 1(3).



The ICESCR goes further to provide for international assistance and cooperation by stipulating that:

Each State Party to the present Covenant undertakes to take steps, individually and through international assistance and cooperation, especially economic and technical, to the maximum of its available resources, with a view to achieving progressively the full realiszation of the rights recognised in the present Covenant by all appropriate means, including, particularly, the adoption of legislative measures. ⁸⁰⁵

The ICESCR goes ahead to suggest that such international assistance should be through technical assistance. One could therefore conclude that indeed, human rights development assistance is rooted in international human rights standards. However, it is essential that in applying this assistance, space is provided for local ownership.

5.8. Assistance modalities

Development partners use a number of assistance delivery modalities as outlined above. The Government of Uganda has indicated its preference for general budget support. It should be noted that while some development partners may opt for one of the modalities, some use a mixture of these modalities with a view to shield themselves against inefficacy, maximise effectiveness and mitigate risks that accompany the main modality of choice. Domestic constituencies also affect the choices or combination of modalities chosen. For instance, there are strong moral and political arguments against provision of budget support where official corruption is rampant and

International Covenant on Economic, Social and Cultural Rights (see n 174 above) article 2.

International Covenant on Economic, Social and Cultural Rights (see n 174 above) article 29.

Ministry of Finance, Planning and Economic Development (see n 320 above) 1-5.

⁸⁰⁸ See table 2 above.



supported by impunity and lack of results to show for the investments made by their tax payers. ⁸⁰⁹ It therefore becomes legitimately and increasingly difficult for any one donor to defend the most preferable budget support modality amidst outcry to cut aid. It is crucial to understand the modalities through which development partners channel their resources and why and how they do so. Overall, the modalities used in many ways reflect or give an indication on not only the possible role a development partner can play in shaping the human rights agenda, but also the service delivery efficiency and whether the donor is in for the short, medium or long haul, in the receipt country or agency. Some modalities, as will be argued below, open more leverage space than others, for development partners to shape the human rights agenda in Uganda.

The use of projects, as a method of delivering aid, was the traditional way adopted by several development partners up until the late 1990s in Uganda. Apart from balance of payments support almost without exception aid was disbursed in terms of individual projects almost without exception. Development partners were forced to go that route because of, *inter alia*, weak legal and institutional government structures and systems.

The net effect of this project approach iss that the local human rights institutional environment has become completely 'honey combed' with donor

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AR Menocal & A Rogerson 'Which Way the Future of Aid? Southern Civil Society Perspectives on Current Debates on Reform to the International Aid System' (2006) 5-6 Overseas Development Institute Working paper 259.

⁸¹⁰ P Amis 'Uganda A Country Case Study' (2002) 6, prepared for the OCED/ DAC task force on Donor Practices in 2002 (14).

⁸¹¹ Amis (see n 810 above)14.



projects, which was also had the impact of further weakening the existing administrative system especially of the NGOS and the UHRC. Individuals in projects often received very generous salaries by local standards. This created a host of problems, ranging from closing down the project or what Amis calls the exit nightmare, 812 to limiting the processes of institutional reform and a lack of sustainability by the UHRC. The same applied to projects in the NGO arena.

It was common practice, and still is to some extent, both in Uganda and other developing countries, to find projects adhering to financial, accounting and even audit procedures of the development partner. Thus the development partner closely monitors expenditure of disbursed funds. This was one way of mitigating losses to corruption and vulnerability to structural and systemic weaknesses. A number of development partners, such as the United States of America and Denmark, still use projects as a vehicle of aid delivery in Uganda.

Uganda, at the end of the 1990s, embarked on a journey of moving away from project support and adopting sector wide approaches (SWAPS).⁸¹³ The first SWAPS in Uganda were in the health and education sectors.⁸¹⁴ The Justice, Law and Order Sector has also developed a SWAP in 1999.⁸¹⁵ A sector is defined as a coherent set of services and/or activities relating to a specific function which can be relevantly distinguished in terms of policies, institutions

Amis (see n 810 above) 17.

⁸¹² Amis (see n 810 above) 14.

⁸¹⁴ Amis (see n 810 above) 18.

International Human Rights Network (see n 693 above).



and finances, and which need to be looked at together, in order to make a meaningful assessment.⁸¹⁶

The provision of general budget support is at cutting edge of aid delivery systems. Budget support therefore entails development partners supporting directly the budget of GoU by committing (or rather transferring) funds directly to the recipient country's consolidated fund and it is not earmarked at all. This is to say that once the development partners' funds (EUROS, USD or British Pounds) enter the consolidated fund they become part and parcel of GoU funds and thereafter become fungible. Ordinarily, according to the OECD/DAC, this modality has three characteristics – added to the recipient country's treasury and administered by its Ministry of Finance, it is mixed with the recipient country's own funds and, it is spent and accounted for, in accordance with recipient country's rules and procedures.

The main advantage of budget support is that in principle it allows for greater local ownership of the development process. In principle budget support has the potential to let the recipient country determine its priorities, which are supported by development partner. However in practice, development partners through budget support are involved at strategic levels in the process

⁸¹⁶ G Handley 'Sector budget support in practice' (2009) report prepared for the Overseas Development Institute.4. Available at http://www.odi.org.uk/resources/download/4578.pdf (accessed on 15 June 2010).

⁸¹⁷ OECD-DAC 'Harmonising Donor Practices for Effective Aid Delivery: Budget Support, Sector-Wide Approaches and Capacity in Public Financial Management' DAC Guidelines and Reference Serices OECD (2006) 26.

⁸¹⁸ OECD-DAC (see n 817 above) 26.

Ministry of Finance, Planning and Economic Development (see n 320 above) article 8.



of policy formulation and implementation, thereby eroding the local ownership idea.

Stroh notes that, budget support does have the inherent vulnerability in the sense that if there is no respect of the budget and the resources channelled through it, this modality is subject to gross abuse. It is therefore essential that there is strict budget discipline and oversight to ensure that the money provided is used for the intended purpose. In a bid to mitigate against this problem, development partners closely follow and take part in the budget formulation and execution. In addition, they support the strengthening of oversight agencies, like the office of the auditor general, in a bid to reduce on the potential for abuse of resources. A number of development partners like the Netherlands, Sweden and Denmark are beginning to seriously think of either stoping or reducing budget support due to concerns over corruption and are reverting back to projects. S21

Sector budget support is another modality used. This type of budget support allows for notionally earmarking funds for a particular sector. Some donors are providing sector budget support (earmarked/notionally earmarked budget support), which essentially refers to providing support to specific sectors such as justice, law and order, education and health. The same concerns that

 820 Justine Stroh was the Economist with the Embassy of Ireland 2002- 2007 and she revealed this in an interview I held with her on 30 April 2011 in Kampala

⁸²¹ Stroh (see n 820 above).

⁸²² S Lister, T Williamson, J Steffensen, W Baryabanoha *Uganda Country Report: Joint Evaluation of General Budget Support 1994- 2004* (2005) S3.Available at http://www.dfid.gov.uk/Documents/publications1/evaluation/gbs-uganda.pdf (accessed on 14 April

⁸²³ Lister *et al.* (see n 822 above) 15-16.



apply to general budget support apply here. Lawson and Booth view this as a less strict definition of sector budget support. Sector budget support is in essence therefore budget support, as once the money is remitted to the government accounts it becomes fungible. It can be said that the concept of notionally earmarking funds for a particular sector is really a matter of smoke and mirrors. Sector budget support is a concept that was developed to give development partners some form of assurance and comfort that their money was earmarked for sectors of their choice and interest. In reality, it amounts to budget support.

The use of a basket fund, or what is also sometimes known as a joint partnership fund, is an emerging trend. In this situation, various development partners under the lead of one, or supported by an implementation secretariat/unit, pool funds into one fund. Development partners also use these mechanisms as a joint operational coordination feature, especially with NGOs. In addition, NGO networks with national coverage are more and more being favoured for assistance. While the operational advantages of this approach are clear there is sometimes a feeling that the development partners are ganging up or forming a 'development cartel'.

Within this cartel, development partners will collectively choose which agency or thematic areas to support. This, in some respects, does not augur well for several NGOs which, hitherto, would receive core funding from one

⁸²⁴A Lawson, D Booth 'Evaluation Framework for General Budget Support' (2004) 20. Report to Management Group for the Joint Evaluation of General Budget Support, February 2004.

Stroh (see n 820 above).

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development partner. In addition, there is a tendency to focus on funding activities and not the operation/administrative side of the programme. This has left many NGOs crippled without the ability to go out and run their activities. It can be contented that there is need for development partners to strike a balance between funding the operational costs and the activities.

Credit is also used. The World Bank is the primary player in the provision of credit to the GoU. Record to the WB has been offering the GoU a credit facility to the tune of USD 150 million per year. The Bank's poverty reduction support credit (PRSC) mechanism has inbuilt benchmarks relating to corruption, among others. A number of other development partners had until recently, before the introduction of the Joint Budget Suppor Facility (JBSF), signed up to this mechanism. The GoU and the World Bank agree on a series of actions, with benchmarks and outputs to be carried out in a sequence in order for GoU to gain access to credit.

In addition, a number of development partners, mainly those from the European Union, have under the DAC of the OECD subscribed to the harmonisation principles.⁸³¹ The primary objective of this initiative as stated is to:

826 Twesiime (see n 781 above).

Twesiime (see n 781 above).

See World Bank Uganda website for more details at

³²⁹ Stroh (see n 820 above).

⁸³⁰ Stroh (see n 820 above).

⁸³¹ DAC Guidelines and Reference Series: Harmonising Donor Practices for Effective Aid Delivery. OECD, available at http://www.oecd.org/dataoecd/0/48/20896122.pdf (accessed on 7 November 2005



Harmonise operational procedures and the highest standard so as to reduce transactions costs and make ODA disbursements and delivery more flexible taking into account national development needs and objectives under the ownership of the recipient country.⁸³²

Governance indicators including some on human rights have been developed by the DAC network on Governance (GOVNET)'. 833 The concept of harmonisation and specialisation entails that development partners remain in sectors where they are deemed to have comparative advantage from the view point of human capacity and financial contribution. 834 In addition, development partners would reduce the number of sectors they engage in. 835 This new concept will have ramifications for the human rights agenda in Uganda. Civil society organisations globally are already weary of the harmonisation approach noting that an excessive rigid application of these principles to CSOs could stifle initiative, hamper innovation or divert energies to other pursuits. 836 Lister and Nyamugasira also shared this concern. 837

5.9. Relationship/ working modus

The partnership between the GoU and its development partners is underpinned by a number of coordination mechanisms.

Lister and Nyamugasira (see n 337 above) 94.

⁸³² DAC Guidelines and Reference Series (see n 831 above).

⁸³³ GOVNET an international forum that brings together practitioners of development cooperation agencies, both bilateral and multilateral, as well as experts from partner countries. Areas of work include: The fight against corruption, public sector reform, capacity development, human rights, democracy, the rule of law, assessing governance development, and fragile states. For more details see www.oecd.org/dac/governance) (accessed on 7 November 2005).

⁸³⁴ DAC Guidelines and Reference Series (see n 831 above).

⁸³⁵ DAC Guidelines and Reference Series (see n 831 above).

⁸³⁶ Advisory group on Civil Society and Aid Effectiveness. Synthesis of Findings and Recommendation ,2 presented at the 3rd High Level Forum on Aid Effectiveness. September 2008, Accra Ghana.



5.9.1. Joint government/donor reviews

It is now common practice for the GoU and the development partners in a specific sector to hold either biannual or annual joint reviews. This is done in the Justice, Law and Order, Health decentralisation, Education and Water sectors. These reviews are attended by a cross-section of development partners and the GoU. The design and architect of these reviews can be summed up in their titles, 'Joint Government of Uganda/donor reviews'. The original ideal was that the reviews would provide a platform and space for the government to account to its primary funders, the donors. However, of late, the civil society and the private sector are now also invited to these joint reviews. While the uptake by civil society has been slow, they are beginning to increasing occupy the space available to them and engage with government on key policy issues.

At these reviews, both narrative and financial progress reports are discussed and undertakings of key issues to be carried out over a six months or one year period are agreed. These are then evaluated at the subsequent joint review. To some donors, the reviews are an important moment that becomes the point of determining whether or not to release their next tranches to the sector under review. 843

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⁸³⁸ International Human Rights Network (see n 693 above). The report provides a discussion of donor interaction with JLOS. In addition I attended these reviews while a Legal/Governance Advisor with the Embassy and also as Programme Manager of the Human Rights and Good Governance Programme of the European Union from 2000- 2009.

⁸³⁹ International Human Rights Network (see n 693 above) 12.

⁸⁴⁰ International Human Rights Network (see n 693 above)12.

⁸⁴¹ International Human Rights Network (see 693 above) 12.

⁸⁴² International Human Rights Network (see n 693 above) 12.

⁸⁴³ International Human Rights Network (see n 693 above) 15.



The rationale for having these joint reviews, which are favoured by general budget support and sector budget support partners, is that it reduces the number of missions and transactions costs. He is believed that through the use of joint reviews, there will be reduced repetitive missions. Of course, the problem here lies with project partners who are not part of this system and still have their separate missions. This means that in reality, the number of missions has not significantly been reduced. The ideal situation would be where all development partners attend the reviews and use the outcomes of the reviews. The OECD DAC notes that there has been a modest trend in increasing joint missions from 18% in 2005 to 20% in 2007. It is of the view that despite this progress, clearly significant efforts are still needed.

During these reviews progress reports and future directions of a sector are determined. The development partners are closely involved in this process and in some cases, determine the direction that a sector will take. The development partners are involved in drafting the undertakings and since their future releases are pegged to these, they have immense influence on what is finally agreed. It however must be pointed out, that experience varies from sector to sector—in some, and development partners have more say than in others.

5.9.2. Development partner groups

The development partner coordination architecture in Uganda is welldeveloped with several development partner groups in place. Table 8 below

⁸⁴⁴ Ministry of Finance, Planning and Economic Development (see n 320 above) section 7.

⁸⁴⁵ Amis (see n 810 above) 4.

⁸⁴⁶ OCED-DAC (see n 817 above).



which I have developed highlights the key groups in the governance and human rights area.

Table 8: Donor coordination groups in governance and human rights (as of December 2009)

Name of Group	Frequency	Chair		
Partners for Democracy and	3 rd Wednesday every	The Netherlands		
Governance (PDG)	month			
Human Rights Working Group	Once a month	Sweden		
Accountability Working group	Once a month	DfID		
Peace and Conflict Working	Ad Hoc	Denmark		
Group				
Democratisation Working Group	Once a month	Denmark		
JLOS Development Partner Group	Last Friday of every	The Netherlands		
	month			
Amnesty Working Group	Ad hoc	Amnesty		
		Commission		
Procurement Working Group	Once a month	Procurement		
		Authority		
Uganda Human Rights Basket	Ad hoc	DANIDA		
Fund Donor Group				
Donor Coordinating Group on	Once a month	DANIDA		
Gender				
Local Donor Partner Group		The Word Bank		
(LDPG)				

The above said groups meet at least once a month to discuss and keep abreast with the key issues in a sector. They mainly monitor and analyse developments relevant, to or affecting the sectors, and follow up on them with the relevant channels of dialogue. The chairmanship of the group rotates annually among the membership and terms of reference have been developed



for each group. The chairperson in turn keeps in close contact with the sector agencies.

Experience has shown that some chairpersons tend to want to micromanage and direct sector agencies and this has led to a lot of friction between the partners and the government or CSO agencies. In fact, some partners develop 'a father christmas syndrome' where they call the tune in return for treats in form of money. This syndrome is very similar to Christmas time when children are given gifts by Father Christmas for being nice. This in practice also happens between development partners and the recipients of their assistance. There are times when an agency will be rewarded for being nice and given assistance 'treats' and times when the assistance will not be given due to bad behaviour.847

Polman believes that development assistance sometimes props up bad governments and in effect helps maintain the status quo. 848 She goes as far as noting that in some cases it is necessary to withdraw assistance especially if it is propping up bad governments.⁸⁴⁹ The Overseas Development Institute (ODI) while agreeing in part with Polman points out that development assistance does asssit poorer countries especially in the area of service delivery. 850 Polman is right, which she says that, governments which violate

⁸⁴⁷ I participated in a meeting in June 2006 where it was agreed that a government institution would be given a vehicle as an incentive to work better. 848 Polman (see n 78 above) 88.

⁸⁴⁹ Polman (see n 78 above) chapter 5.

⁸⁵⁰ Overseas Development Institute (2010). The Humanitarian's Dilemma: collective action or inaction in international relief? Background Paper Note 1. Available at http://www.odi.org.uk/resources/details.asp?id=4757&title=humanitarians-dilemma (accessed on 20 August 2010).



human rights should not receive development assisitance even if they act 'a little bit' good.

This is further compounded by the fact that some development partners who are as junior as possessing less than two years experience, have unprecedented access to dialogue with senior ranking government officials, who in some cases try not to 'offend' the deep pocketed benefactors. In fact, a good number of these officials from development agencies have limited experience in dealing with senior government officials and do not know the first thing about how governments operate. Most have a background working with NGOs and related development agencies. This situation sets the scene for potential clashes. For instance, an official from one of the leading development agencies in Uganda wrote an official letter to a ministry addressed to the permanent secretary and copied to the Minister. 851 This was in breach of government protocol as the letter should have been addressed to the Minister as a political head of the Ministry and then perhaps copied to the permanent secretary. In another instance, during a high level accountability sector meeting, a junior female representative from one of the development agencies addressed a very senior civil servant as 'that man over there'. The senior civil servant was so offended that he left the meeting shortly after the incident. The meeting was, among other things, looking at setting up the accountability sector, which would be the focal sector for the anti-corruption drive in Uganda. 852 President Museveni, who is sometimes critical of development partners, is reported to have told development partners that he did not want their advice on how to

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⁸⁵¹ I witnessed this while I was the Governance Advisor with the Embassy of Ireland 2004 -2006.

⁸⁵² I witnessed this while I was a Governance Advisor with the Embassy of Ireland 2004 - 6.



govern Uganda. 'How can a young man teach me about governance? I cannot accept this', Museveni told development partners at a meeting. Museveni's view could stem from the issue discussed above, where inexperienced junior officials are sent to missions abroad, perceivably to lecture African leaders. Sometimes inexperienced as they are, the junior officials, it can be said, are given audience simply because they control the assistance purse.

An evaluation of JLOS observed that some of the donor representatives did not have the technical competency and recommended that they build their capacity. Hancock, in consonance with the above position, writes that the aid personnel who consume these resources (aid) come in all shapes and sizes, all kinds and variations. Some are very good indeed and undoubtedly earn their pay. Others are extraordinarily bad, their motivation is questionable and their input is negligible or even harmful. All too often during third world disasters, staff, experts and consultants are not subjected to any kind of scrutiny before they are sent into the field, as common sense gets abandoned in the rush to help. Hancock further tells of how he came across a bronzed globe trotter in charge of a highly reputable British voluntary agency whose only qualification was that he had an African wife.

It should, however, be noted that the study is not taking the position that all development agencies have inexperienced or questionably qualified staff. It is

853 'Museveni rebukes donors' *The Daily Monitor* Thursday October 9, 2008.

⁸⁵⁴ International Human Rights Network (see n 693 above) 90.

⁸⁵⁵ Hancock (see n 58 above) 8.

⁸⁵⁶ Hanock (see n 58 above) 8.

⁸⁵⁷ Hanock (see 58 above) 8.

⁸⁵⁸ Hanock (see n 58 above) 8.



an issue that does occur and on several occasions, most government and CSO officials resent the fact that they have to deal with these officials over whom, in most cases, they have more experience and qualifications. The incentive and motivation to hang in there and deal with them is the fact that they provide the much needed development assistance.

It can be argued that the budget support modality has afforded development partners greater leverage in the policy development and implementation in the recipient countries and this, in some cases, can be a point of great tension. Olukoshi in support of this position takes the view that 'the donorisation of the domestic policy processes amounted to a capture of the state by external forces and the donorisation of the system of accountability'. There is little doubt that with the budget support modality, development partners have been given unprecedented access to the development planning process. They now sit as equal partners on the table and agree on development plans, strategies, priorities and key result areas. This does not bode well for the independence of developing countries.

ODI boldly notes that there are persistent challenges where donors do not 'practice what they preach' in relation to Paris and Accra commitments to aid effectiveness. ODI observes that while Uganda is recognised as displaying strong ownership (for example of its National Development Plan) donors still operate according to their own priorties.⁸⁶⁰

859 Olukoshi (see n 55 above) 19.

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⁸⁶⁰ Overseas Development Institute (see n 38 above) 27.



The Open Society Institute (OSI) agrees with the above position and notes that donor institutions and governments have become important stakeholders in the formulation and implementation of government policies. Such involvement is often seen as a threat to democratic accountability, since the government may be pressured to take decisions that go against popular opinion or are not subject to debate in Parliament. OSI asks a very pertinent question: How does the government manage the delicate act of balancing donor conditionalities with the public interest? Most African governments find themselves having to pander to the interests of those picking the bill. This is almost inevitable as those with the financial muscle have the power and therefore wield enormous influence and leverage. It is imperative that African governments take deliberate efforts to reverse this dependence on assistance and begin to rely more on domestically mobilised resources. In addition, these governments need to rethink their spending priorities.

At present Uganda spends over 20% of its national budget on public administration. There is need to ask: Does Uganda need such an expensive administration or can this money be rechanneled to more deserving sectors? To further illustrate this point, Uganda has in recent years spent UGX 80 billion on a new state of the art presidential jet and another whopping sum

⁸⁶¹ Open Society Institute. Ghana. Democracy and Political Participation (2007) 125. A review by AfriMap and Open Society Initiative for West Africa.

⁸⁶² Open Society Institute Ghana (see n 861 above) 125.

Uganda Bureau of Statistics Function Classification of Central Government Recurrent Expenditure 2005/06 – 2009/10 (2010) 1 Available at

http://www.ubos.org/onlinefiles/uploads/ubos/pdf%20documents/TGF32010.pdf (accessed on 30 April 2011).

M Tebajjukira 'Museveni's Old Plane Sold for US 10m' *The New Vision* 23 February 2010, 1 and Xan Rice 'MP's back Uganda Presidents plea for 24 Million Pounds Jet Upgrade' *The Guardian* 20 December 2007, 3.



on furnishing a newly refurbished state house ⁸⁶⁵, not to mention the purchase of fuel guzzling 4X4's for numerous public officials. ⁸⁶⁶ How many primary health centres, schools or teachers can this money pay for, one wonders. Does a poor agroeconomic country, like Uganda, really need such lavish consumptive expenditure such as the stated amounts spent on a Presidential jet while children, some with jiggers in their bodies walk miles, hungry, barefooted to school and health centres remain without drugs? It certainly does not. Some writers, like Mwenda and Tangiri, have attributed the reason for this state of affairs, to the effect of budget support, which distorts domestic accountability by making the national leadership less accountable to its taxpayer. ⁸⁶⁷ There is need, therefore, to introduce a new dynamic that can propagate and instigate domestic accountability to focus on priorities that will enhance the rights and dignity of the people.

Samura makes a valid observation, which resonates with one of the main themes in this chapter that with dependence on assistance comes less of independence and ownership. He notes that many sub-Saharan African countries have had high levels of aid dependence in excess of 10% of Gross Domestic Product, or half of government spending for decades. When half the government budget comes from aid, African leaders find themselves less inclined to tax their citizens. As a result, governments that are highly

⁸⁶⁵ New Vision reporter 'State House Repairs to cost UGX 25 billion' *The New Vision* 3 May 1999 1.

⁸⁶⁶ The Republic of Uganda *The Uganda Public Service Standing Orders* (2010) Rule F-(1) 15 provides that public servants from the position of Head of Department are entitled to an official vechile.

⁸⁶⁷ Mwenda & Tangiri (see n 678) 24.

⁸⁶⁸ S Samura 'Addicted to Aid', a documentary aired on *BBC Panorama* programme on 23 November 2008. Available at http://news.bbc.co.uk/1/hi/programmemes/panorama/7738297.stm (accessed on 5 January 2009).

⁸⁶⁹ Samura (see n 868 above).



dependent on aid pay too much attention to donors and too little to the actual needs of their own citizens.⁸⁷⁰ And unfortunately, donors have their own objectives, which are not always the same as those of the citizens of African countries.871

The African Peer Review Panel (APR panel) established that Uganda is one of the most aid-dependent countries in Africa. 872 The APR panel acknowledges the role that development assistance has played to redress capital deficiencies (financial, physical and human) and that it has been used to meet the shortfalls in resources aimed at various investments. The panel attributes the massive improvements in education and health care mainly to aid. The panel goes on to note that there is a danger that external aid can create a dependence syndrome that weakens the receipient government and its people. The panel recommended that the Government of Uganda undertake an orderly transition, from the current high dependence on foreign aid for financing economic and social development to building up leadership in the political citizenry and civil society arena.⁸⁷³ It is clear the APR panel is worrying about the effects of depending on foreign aid such as weakening the government. It could therefore be concluded that Uganda is addicted to aid.

It is therefore essential that recipient governments take the necessary steps to insulate themselves from external influence and wean themselves of this addiction. One such way is to reduce the level on dependency of development

⁸⁷⁰ Samura (see n 868 above).

⁸⁷¹ Samura (see n 868 above).

⁸⁷² African Peer Review Panel (see n 1 above) 37.

⁸⁷³ African Peer Review Panel (see n 1 above) 37.



assistance and rely more on domestically-mobilised resources. Once recipient governments are able to rely less on development assistance, they should be able to set their own agenda.

Another way is to have well-thought out development plans, which they present to development partners and take full charge of the planning and implementation. At the moment, there seems to be a willingness to cede this function to consultation and development partners. It is essential therefore that recipient government officials are well-prepared to take on the development partners in planning meetings. It would be preferable that all senior government officials are taken through negotiation skills training in order to equip them with much needed negotiating skills.

An issue related to aid dependency is how much of this aid or assistance reaches the intended beneficiaries. There is hardly any data available that can authoritatively answer this question in the case of Uganda. There is no doubt that some of the development assistance is lost to corruption. Uganda is ranked by Transparency International as one of those countries with rampant corruption.⁸⁷⁴

Kapoor makes a very revealing point, whe he points out that the real aid money that is actually made available for funding development in the poorest countries, is running only at about USD 30 billion a year or only about 40% of

⁸⁷⁴ Transparency International ranked scored Uganda on its corruption perception index, with less than 3 over the last 8 years which is indication that there is rampant corruption. See http://www.transparencyinternational.org (accessed on 19 August 2010).



the total aid volume. 875 Administrative costs, technical assistance, accounting for debt relief, tying aid to purchases from the donor country, and aid to geostrategically important but less needy countries, are some of the reasons that more than 60% of the current aid volume is not available as money that can be spent on real and urgent development needs, such as meeting the MDGs.⁸⁷⁶ This exists within a broader context of insufficient aid volumes which, despite promises, are currently running only at about 0.3% of the GNI of donor countries.⁸⁷⁷ Kapoor's findings mean that about 40% of the aid is spent on development and this in effect means that the biggest percentage of this assistance does not reach the intended beneficiaries.

This then leads to the questioning of whether development assistance is really relevant or reaching its intended targets. Samura has raised this question as well, in his various documentary productions.⁸⁷⁸ Has the development assistance industry become a self-perpetuating game that has lost its direction? It would appear that with 60% of the aid not reaching its target, the answer to this question is in the affirmative.

5.9.3. Joint assessments

In chapter 1, it was pointed out that those development partners that provide general budget support carry out annual joint assessments. To this end, ten development partners have agreed with the Government of Uganda to provide

⁸⁷⁵ S Kapoor 'Exposing the myth and plugging the leaks'.in "Impossible architecture" Social Watch (2006) 10- 20 available at http://www.socialwatch.org/en/informesTematicos/99.html (accessed on 14 December 2009).

⁸⁷⁶ Kapoor (see n 875 above)10. 877 Kapoor (see n 875 above)10.

⁸⁷⁸ Samura (see n 868 above).



budget support under a Joint Budget Support Framework (JBSF). 879 Under the JBSF, the Government of Uganda and Development Partners developed a Joint Assessment Framework (JAF), endorsed in October 2009, which provides indicators and actions against which Government performance is judged on an annual basis, which thereafter lays the basis for donor disbursement decisions. 880 Human rights, rule of law and access to Justice are some of the underlying principles for the provision of budget support by the development partners. 881 The development partners come to the conclusion that, while there is regression in some areas of governance which needs to be urgently addressed, overall the Government of Uganda continues to show a sufficient level of commitment to the underlying principles to enable the JBSF development partners to continue with the provision of budget support. However, if the current trend continues it may have serious consequences for future disbursement of budget support.

With respect to human rights, the development partners note that:

There are continued challenges in terms of the protection of people's basic freedoms and human rights, including the rights of free assembly and free expression, as well as the freedom of the media to report. Some important progress was registered in the recent period in a few selected areas. The passing of the Domestic Violence Bill by Parliament was a positive step forward when it comes to the securing of women's rights and gender equality. Another significant achievement was the passing of legislation

Joint Budget Support Framework (2009). Appraisal of Performance of the Government of Uganda against the joint framework assessment 1 December 18, 2009, Kampala. The World Bank, European Union, African Development Bank, and the Governments of United Kingdom, Netherlands, Germany, Sweden, Denmark, Norway and Ireland all provide budget support to Uganda and are part of this joint assessment modality.

⁸⁸⁰ Joint Budget Support Framework (see n 879 above) 11.

Joint Budget Support Framework (see n 879 above) 11.

⁸⁸² Joint Budget Support Framework (see n 879 above) 11.



outlawing female genital mutilation. However, overall the period under consideration was characterisd by stagnation and regression in some key areas.

Development partners are very concerned about reports detailing continued arbitrary arrests, illegal detention and complaints of torture by police, as well as the excessive use of force by security forces during the September 2009 riots. Moreover, the development partners are very worried by the tabling of the Anti-Homosexuality Bill in Parliament in October 2009. This Bill has attracted considerable international attention, including in development partner capitals. The passing of the Bill into law in its present, or even a moderated form, would have serious negative human rights implications, not only with regard to the LGBTI community, but civil society and the general population at large. Finally, while the media is perceived to be allowed to operate relatively freely in Uganda in comparison to many of its neighboring countries, development partners are concerned about restrictions on media freedom that occurred throughout 2009, especially during the September riots. These included the revoking and suspending of media licences. Furthermore, individual journalists and editors were arrested, detained and charged, and equipment was damaged. We also note the lack of professionalism in some media outlets and the effects this might have had on political tensions. While there is a case for revising and consolidating the legislation that impinges on the freedom of the media, no progress has been made in this area. We urge the Government to take seriously the UHRC's recommendations in this regard.⁸⁸³

From the above, it is quite clear that development partners do pay attention to human rights and take into account whether Uganda is progressing positively in this area when making their funding decisions. One issue that will be examined further in this study is how development partners use their finance leverage to advocate for certain rights which may not be a priority for Uganda such as the rights of lesbian, gays and transsexuals (LGBT).

Joint Budget Support Framework (see n 879 above) 11-12.

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5.9.4. Use of consultants, technical assistance (T/A)

The use of highly paid consultants and/or T/A is a fairly entrenched practice. This involves the use of experts, who are either in projects or placed within an agency to provide capacity building. The vast majority of consultants or T/A are paid for by the development partners and in many respects owe their allegiance to them. This gives credence to the adage 'he who pays the piper calls the tune'. More often than not, these consultants are deeply involved in drafting major policies and strategic plans for the agencies. The consultants wield a lot of power and influence over what gets in or gets out (washed out) of the policies and reports they write.

In many respects, it can be concluded that affairs of these institutions have been privatised or outsourced to consultants. This in effect seriously raises the question of whether there is locally-owned and led development. One primary reason for this outsourcing is the fact that public servants are paid very meagre salaries and have no motivation to write these polices or reports dedicatedly. When they do, they want the terms applicable for their work to be synchronised with those of expatriates and to provide the service as private consultants. This, in effect, could amount to privatising the State. So it can asked, if major polices including the UHRC corporate plan are written by consultants paid for by development partners, where is the local ownership?



A few examples can be cited to illustrate the power of consultants. These examples are drawn from the author's experience. He first is in respect of the PEAP of Uganda. During the revision process of the PEAP in 2004, a British consultant was commissioned by DFID to be the lead consultant. Several working groups were established in accordance with the pillars of the PEAP. These groups were supposed to take the lead in developing sector papers that would eventually form the revised PEAP. One such group was the governance rights working group. This group, *inter alia*, had the mandate to come up with the human rights priority areas to be included in the PEAP. Representatives from the UHRC, supported by development partners such as Ireland, Denmark and the Netherlands, included the reference to adopting human rights-based approach to the development process. This was the agreed position of the group.

It subsequently reflected in the draft PEAP that was submitted to the lead consultant. However, to many of the group members' surprise, the reference to the HRBA was washed out of the final version of the PEAP, by presumably the lead consultant who was a macroeconomist. A vital opportunity to have the HRBA integrated into the main development blue print of Uganda was lost due to the power of the lead consultant with his laptop in a Kampala hotel.

⁸⁸⁴ I was was from 2000-2009 working with the Embassy of Ireland and European Union programme as a Legal/Governance Advisor and Programme Manager respectively. The examples provided are from first hand experience.

⁸⁸⁵ I was at the time in 2004 a Governance Advisor with the Embassy of Ireland was a member of the governance working group. The Poverty Eradication Action Plan (PEAP) draft of 20 March 2004 makes reference to the rights based approach on pages 135-136. However in the final December 2004 version of the PEAP this was removed. Chapter 6 on Good Governance does not contain the section on the rights-based approach.



Yet another example is a technical advisor to the chair of the UHRC in 2005. The basket fund donors of the UHRC paid for an institutional/technical advisor. The mandate of this advisor was to assist the chair of UHRC. However, this advisor was viewed with a lot of suspicion and seen as more as a representative of the donors. Since he was paid by the donors he was seen as accountable to them. This situation led to a lot of friction between the advisor and the staff of UHRC. Several of the ideas put forward where not easily accepted. To this end, when his contract came to an end, it was not renewed despite funds being available from the basket fund. 886

On a positive note, consultants can be a useful tool in promoting and protecting human rights. In 2004 Irish Aid and the Netherlands commissioned consultants from the International Human Rights Network and Nordic Consulting Company to carry out a mid-term review of JLOS. The purpose was to take stock of what had been achieved under SIP I together with the challenges faced. The consultants were also tasked to suggest possible priority areas for SIP II. While it was not the intention of either Irish Aid or the Netherlands, that the consultants, who had a strong human rights background, make ground breaking advances in pushing for a human rights agendum in JLOS, it was a welcome unintended consequence. They were able, albeit with initial resistance from the JLOS officials to include a key result area on fostering a human rights culture across JLOS into SIP II. In addition, the

⁸⁸⁶ I was a member of the UHRC basket fund donor group from 2002- 2006 and during meetings with officials of UHRC where this view was expressed on several occasions.



HRBA was embedded into SIP II.⁸⁸⁷ This is indeed an example of the positive role consultant can play. However, it must be borne in mind that whether all JLOS institutions are really committed to fostering a human rights culture is questionable.

Edroma takes the view that consultants who are engaged to fill in capacity gaps of agencies can be helpful in providing the much needed expertise to fill the gap. See These, she notes, are mainly those consultants commissioned to assist with developing policies. However, she takes issue with some consultants who are brought in to do external evaluations. See She points out that most of these consultants tend to think for the agencies and end up prescribing solutions that are not applicable or accepted by the implementing agencies. See Barrie agrees with Edroma when he observes that the problem with the so-called development aid is that it is very difficult for the European and American consultants to understand the problems of these people of Sierra Leone.

It is therefore critical to ensure that the right type of consultant is used, together with ensuring that the agency for whom the work is to be done are on board. In the alternative, combining international and local expertise can be another option allowing both types of consultants to cross-pollinate their

⁸⁹⁰ Edroma (see n 888 above).

⁸⁸⁷ I was the Governance Advisor with Irish Aid/Embassy of Ireland in 2004 and was involved in selecting the consultants. The JLOS Strategic Investment Plan (SIP II) has as one of its key result areas, fostering a human rights culture across the sector.

⁸⁸⁸ E Edroma is the former Senior Technical Advisor to the Justice, Law and Order Sector and Edroma revealed this during an interview I held with her on 3 July 2008 in Kampala.

⁸⁸⁹ Edroma (see n 888 above).

⁸⁹¹ M Barrie is a medical doctor in Sierra Leone quoted in 'Addicted to Aid' by Sorious Samura aired on *BBC Panorama* programme on 23 November 2008. Available at http://news.bbc.co.uk/1/hi/programmemes/panorama/7738297.stm (accessed on 5 January 2009).



experiences and expertise, ultimately strengthening their product for the implementing or beneficiary institutions. 'Cut and paste' consultants should therefore be avoided. These are consultants that use previous work without any original or contextual research. This would avert most reports being shelved, as is the case now.

Related to the issue of ownership and buy- in, some development partners have been known to commission studies or evaluations, without involving the government agencies, only to later request that the government agencies adopt the studies or evaluations. Two examples of this include the Embassy of Ireland and the Netherlands in 2004. They jointly commissioned the mid-term evaluation of JLOS as an internal study. However, later they wanted JLOS to adopt it as a sector evaluation. This was resisted, though in the end some of its recommendations were taken on board. 892

The second example is when the World Bank in 2005 commissioned a consultant to undertake a justice sector assessment. Following the completion of the study, the World Bank requested JLOS to adopt it as a sector assessment, a request that Edroma reveals was roundly rejected. In fact, she notes, that there was no work done in so far as the assessment was concerned and no one in the sector was consulted. The information in the assessment was outdated and it lacked analysis of the data. It is therefore critical to use consultants in a careful manner and have clarity as to what the

⁸⁹² I was the Governance Advisor with the Embassy of Ireland in 2004 and was closely involved with the commissioning of the mid term evaluation of JLOS study.

⁸⁹³ World Bank Justice Sector Assessment Study (2005). This study was commissioned by the World Bank to assess the Justice, Law and Order Sector of Uganda.

⁸⁹⁴ Edroma (see n 888 above).



nature of their assignment covers, especially within the framework of the donor-government partnership. It is sometimes wrongly assumed that since development partners are in partnership with the recipient countries, their actions and intentions mutually complement each. There is need to share information and ensure that sides of the partnership are singing from the same hymn sheet. In the above stated examples this was clearly not the case.

5.9.5. Dialogue with government

Development partners mainly through their ambassadors and heads of mission hold regular high level meetings with senior government officials both at formal and informal levels. These meetings are used as avenues to discuss pertinent human rights and governance issues and can prove to be quite effective on getting some issue on the agenda and pushing the agenda. Under Cotonou Agreement, article 8 provides for such modalities as outlined above. Several meetings have been held and demarches presented on issues such as the death penalty and the question of torture in Uganda. This rather questionable whether these meetings have contributed to advancing the human rights agenda in Uganda. While there is no doubt that there is an open and frank dialogue, in most cases the situation is hardly remedied. For example the death penalty remains applicable in Uganda and security agencies continue to detain people in safe houses, despite several high level meetings over these issues.

Aine (see n 244 above).

⁸⁹⁶ European Union (see n 527 above) article 9.

⁸⁹⁷ IIIing (see n 595 above).

⁸⁹⁸ I from 2000 to 2010 attended several such meetings.



At the informal level, it is quite usual for an ambassador to host senior government officials to discuss an issue informally. For example, the Norwegian Ambassador hosted two high level informal meetings to discuss the issue of domestic violence which is quite rampant in Uganda. Following the breakfast meeting in March 2008, President Museveni in his Women's Day speech raised the issue of domestic violence. This is in part attributable to the breakfast meeting held with senior ministers, who brought this to his attention. These informal meetings are quite useful in getting issues on the agenda which are later followed up. One main draw back is the ad-hoc nature and possible lack of sustained follow up.

5.9.6. Diplomatic pressure and presence

In addition to dialogue with government officials, there have been instances where ambassadors and personnel from embassies have, through their presence and actions, put pressure on government to observe human rights. Several instances illustrate this point. The first is the case of retired Colonel Kizza Besigye who was one of the key opponents to President Museveni in the February 2006 Presidential elections in Uganda. Besigye was arrested on 14 November 2005 and subsequently charged together with 22 others with three counts: (1) treason, (2) concealment of treason and (3) rape and remanded to Luzira maximum prison. The High Court of Uganda on 25 November 2005 granted Besigye interim bail pending the outcome of a reference to the Constitutional Court on the question whether bail is a right. In the process of

⁸⁹⁹ The Norwegian Ambassador H. E. Bjorg Leite hosted a high level working lunch on 15 July 2008 that brought together some of the key JLOS stakeholders to discuss the issue of domestic violence in Uganda. The meeting was a follow up to a similar high level working breakfast at which the former President of Ireland Mary Robinson and the former Norwegian Prime Minister H.E Kjell Bondvik on 7 March 2008 I attended both meetings.



the criminal trial before the High Court, Besigye was charged before the general court martial. During the various court hearings, several ambassadors attended the hearing sessions, which in many ways was unprecedented, but it was a way of putting pressure on government to ensure that the rule of law was respected. In fact, when the High Court was raided by security agencies and a special military unit (popularly known as the 'Black Mambas') several heads of mission were caught up in the standoff between the black mamba troops and the accused persons who had been granted bail by the court, with the security agencies refusing to respect the court decision.

In respect of the military invading the High Court, the Principal Judge referred to the incident as 'the most naked and grotesque violation of the twin doctrines of the rule of law and the independence of the Judiciary'. He went on to refer to it as the 'raping' of the Judiciary. The position of the Principal Judge is re-echoed by a public statement issued by the Judiciary, which strongly condemned the deployment of military and other security personnel and calls upon the executive arm of government to abide by its constitutional obligation to uphold and promote principles of the rule of law and Judicial independence. This case, on the other hand, illustrates the limited effect ambassadors can have when the state is bent on violating human rights. Despite having several EU ambassadors at the High Court, it was attacked and the suspects' bail disrespected despite having been granted by the court. See picture 1 below.

⁹⁰⁰ I was a Governance Advisor with the Embassy of Ireland and witnessed these events first hand. I attended both High Court session and the military court martial sessions in 2006.

^{901 &#}x27;Uganda military rapes the temple of Justice' *Sunday Monitor* 20 November 2005, 28.

⁹⁰² See full statement 'A statement by the Judiciary on the recent siege of the High Court by Security Personnel' *The New Vision* 23 December 2005 21.



Picture 1: Sigurd Illing former head of the EU Delegation at the High Court.



Source: The East African Newspaper, November 21-27 2005

Another case involves two prominent members of parliament from the opposition who were charged with murder in May 2005. Again the ambassadors attended court and in fact, in rather a surprise decision, the MPs were granted bail within two months, which was and is not the case in murder trials. This could be explained by the presence of the ambassadors. The main fault line with this approach is that it is very selective. There are hundreds of ordinary people languishing in jail awaiting trial with no ambassadors to put pressure on the system for them.

In recent times development partners and the Government of Uganda have been hotly engaged over the issue of LBGT. In Uganda, it is against the law to commit acts against nature that could be committed by anyone irrespective of

⁹⁰³ I was the governance advisor with the Embassy of Ireland and attended the High Court sessions of this case on a regular basis in 2005 and 2006.

⁹⁰⁴ At present the prison system in the country is grappling with overcrowding, with about 19,000 prisoners incarcerated in structures built in the 1930s for less than a third of the present population. And 59% of these are on remand awaiting trial and with the majority not having access to legal representation. See Uganda Prisons Service. (2007) prisoner census. It was reported that as of September 2007, there was a prisoner population of 19,149 of which 58.9% were on remand and 41.4% convicted.



sexual orientation. The Penal Code Act of Uganda outlaws this. 905 For a number of years several development partners were very concerned about this situation. It was however agreed that the development partners would take up their concerns with the Government including the Uganda Human Rights Commission silently and behind closed doors. 906 This was the position from 2000-2009. In 2009, the situation changed drastically. This was occasioned by the submission of the Anti-Homosexual Bill 2009 by Honourable Bahati (Member of Parliament). 907 The object of this Bill is to establish a comprehensive legislation to protect the traditional family by prohibiting (i) any form of sexual relations between people of the same sex, and (ii) the promotion or recognition of such sexual relations in public institutions as healthy, normal or an acceptable lifestyle, including in the public schools, through or with the support of any government entity in Uganda or any non-governmental organisation inside or outside the country. 908

The Bill seeks to declare homosexuality illegal in Uganda and goes even further to propose the death penalty for any person who commits the offense of aggravated homosexuality with another person who is below the age of 18 years, (1) where the person against whom the offense is committed is below the age of 14, (2) where the offender is infected with HIV, (3) where the offender is a parent or guardian or a person in authority over the person against whom the offence is committed, (4) where the victim of the offence is

⁹⁰⁵ The Penal Code Cap 120 Section 145 provides for unnatural offences.

⁹⁰⁶ In my role as a Governance Advisor with the Embassy of Ireland Uganda from 2000- 2007 I attended several meetings that discussed the possible response and strategies that development partners should take in respect of the abuse of the human rights of LBGT people.

The Anti-Homosexuality Bill, 2009 was presented as a private member's bill by Honourable David Bahati. MP, Ndorwa County West Kabale.

⁹⁰⁸ The Anti - Homosexuality Bill (see n 907 above) preamble.



a person with a disability, or (5) where the offender is a serial offender. ⁹⁰⁹ This Bill has attracted a lot of heated debate within and outside Uganda. Several development partners have threatened to cut development assistance if this law is passed by parliament. Buturo, the Minister of Ethics and Integrity, is reported to have told the development partners that Uganda will not bend over for aid. ⁹¹⁰

Hillary Clinton in response to this Bill said that the United States expected governments to be vigilant in preventing law from becoming an instrument of oppression as bills like the one under consideration in Uganda would do to criminalise homosexuality. Clinton's view is supported by several development partners who are putting pressure on Uganda to withdraw this Bill. In an apparent about-turn, President Museveni and some of his ministers, citing international pressure, have indicated that the Bill is not sanctioned by the government and that they were to review some of it clauses. Honourable Bahati (Member of Parliament), the mover of the Bill, is also reported to have indicated that he is willing to amend the Bill. The debate and reaction by the development partners over the Anti-Homosexuality Bill reflects the leverage they can have when they opt to follow up on a matter. While the author does not agree with the Bill, the action of the development partners is rather suspect. Why do we not see development partners and foreign capitals reacting the same way to other human rights in Uganda such as torture, child sacrifice

⁹⁰⁹ The Anti - Homosexuality Bill (see n 907 above) article 4.

⁹¹⁰ 'We will not bend over for aid, Buturo tells donors' *Daily Monitor* Friday December 4, 2009 1.

Hillary Clinton speech, on the Human Rights agenda for the 21 Century made at Georgetown University on December 14 2009. Available at

http://www.state.gov/secretrary/rm/2009a/12/133544.htm (accessed on 15 December 2009)

Government could stop Gays bill – Minister' Daily *Monitor* Friday 8 January 2010 3.

^{913 &#}x27;Bahati says he is willing to amend gays bill' Daily *Monitor* Thursday 21 January 2010 1.



and the thousands stuck in prisons across the country awaiting trial? This selective interest in certain rights does not bode well for the promotion and protection of human rights in Uganda.

It must be said that while development partners do play an important role in shaping the human rights agenda, mainly in the area of policy formulation, they have limited influence in the implementation arenas as discussed above. For example: In addition, in 2006, it was revealed by the Ambassador of Denmark that the state was running a safe house right next to his official residence in Kampala. In fact, a suspect who alleges to have been tortured managed to jump over the fence and run into his house. This shows the limited influence development partners may have on shaping actual human rights implementation, especially if the state is the main perpetrator of human rights violations.

5.10. South-South assistance - towards African development assistance

So far the discussion and arguments have been premised on a development assistance model with the rich northern countries giving assistance for human rights programmes to the under developed countries of the south. However, it is also possible to look at another possible model of south- south cooperation. This would entail countries from the south providing assistance to fellow countries in the south.

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⁹¹⁴ In 2006 Ambassador Stig Barling of Denmark revealed this both in the media and several meetings which I attended.



This African development assistance model borrowing from NEPAD would see Africa own, lead and manage development. This would entail relying entirely on African resources and cooperationand it would mean that development assistance from the north would be stopped over time. In the draft Convention on the Right to Development Assistance (see Annex 6) the author is suggesting that development assistance should be time bound and have an 'opt out' clause. In short, development assistance should not be viewed as a long term or permanent modality. In this model Africa should take on very limited strategic assistance from the north. Assistance that for example will help build its capacity to be self-reliant. Why for example should we in the 21st Century still have long-term technical assistance or lead consultants drafting our major development plans like the NDP.

In addition, apart from inter-south cooperation, we could also have intra-south cooperation. That is to say that within a given underdeveloped country, assistance for human rights programmes could be solicited from within as opposed to, or to complement, north-based assistance. This could come from the private sector or even wealthy individuals, experienced retired civil servants and public experts with long experience from comparably similar contexts and challenges. Of course, one of the possible drawbacks is to avoid getting captured by these powerful entities, though the same argument can be used against the rich powerful northern states.

The study here is calling for African development assistance for human rights.

It is often assumed that no African communities had/have internal



development assistance systems worth talking about. This is based on the notion that because Africans were generally illiterate (in the formal education sense). It automatically followed that they had no body of knowledge and culture to pass on from one generation to another. African communities have managed to persevere through many decades faced with severe challenges.

The African norms and practices of communalism are precious mines of traditional development assistance practice. For example in times of famine or poor harvest, most African communities had mechanisms in place where those families with food would give to those without. In addition, among the Banyankore of Uganda, it is still common for a wealthy family to 'lend' (referred to as to 'okugaruriza') a less fortunate person a cow whose offspring would be used by that person (the 'lender'). Interestingly, in the unfortunate event that the cow died, another one would be given as compensation ('okushumbusha'). This was a form of re-capitalisation. The same practice is use by the Tonga in Zambia and is known as 'Kiesisa'. This in many ways amounts to a form of African microfinance.

In Kenya, it is common practice for family and friends to fundraise for a child to go abroad and pursue undergraduate and postgraduate studies.⁹¹⁹ This is

⁹¹⁵ This was revealed in an interview I held with Mr Francis Gureme on 29 June 2009 in Kampala. Gureme is a senior elder with vast knowledge if Kinyankore culture.

⁹¹⁶ Gureme (see n 915 above).

⁹¹⁷ Gureme (see n 915 above).

⁹¹⁸ Hansungule (see n 222 above).

A Munene is a lecturer at the Kenya School of Law and familiar with the Kenyan practice of Harambee. He noted that harambee was an African socialist idea by Jomo Kenyatta which means 'lets pull together; in Kiswahilii. In practice it became the idea of pooling funds together for a development project to assist communities eg. to build schools, hospitals and so forth. He agrees that it is a form of social development assistance. He confirmed this in an telephone interview I held with him on 3 May 2011.



referred to as 'Harambee'. 920 This could be seen, as a form of African social welfare. The question here stands: Why can we not have an African Harambee at state level? We would have inter-African development assistance and also have it within the country. Some African countries can provide assistance to fellow African countries. Countries like South Africa, Botswana, Libya and Nigeria come to mind as potential African development partners. In early 2010, Haiti was devastated by a massive earthquake that destroyed the infrastructure of the entire country and left over one hundred seventy thousand people dead. 921 Uganda, in the spirit of solidarity with the people of Haiti, donated UGX 190 million which is close to USD 98,000. In addition, the Government of Uganda opened up bank accounts and called upon ordinary Ugandans to contribute to the Haiti cause. 922 While USD 98,000 may not be a significant amount of money, Uganda's action demonstrates that south-south assistance in principle can happen. Of course it is acknowledged that in the case of Haiti, this is humanitarian assistance, but nonetheless it does reveal that countries from the south could mobilise money for development assistance.

In addition, they are several wealthy individuals who could easily put together 100,000 EUROS per year for example, to assist a community health clinic thereby ensuring the right to health. 100,000 EUROS could fund several health centres across Uganda. A health centre in Uganda receives about UGX 50,000,

⁹²⁰ Munene (see 919 above).

⁹²¹ On January 12 2010, Haiti was struck by a massive earthquake that left the entire country in ruin.

^{922 &#}x27;Government donates Shs 190m to Haiti' *The New Vision* Tuesday 26 January 4.



which is equivalent to about 19 EUROS a month to run. 100,000 EUROS therefore can provide much needed medicines and basic medical equipment to carry out malaria tests, which would ensure the right to life.

In view of this, the challenge that African States face is to devise relevant ways and means of promoting and encouraging Africanisation of development assistance or south-south cooperation. It should be carefully noted, however, that such a renaissance should not be blindly undertaken. We should not, of course, put aside the development assistance from the north but rather compliment it with the view to self-reliance in the long run.

This African development assistance model finds expression in the African Charter on Human and Peoples' Rights, which clearly states that 'every individual shall have duties towards his family and society.'924 The Charter further provides that:

The individual shall also have the duty to preserve the harmonious development of the family and to work for the cohesion and respect of the family, to respect his parents at all times, to maintain them in case of need. 925

It is evident that the drafters of these clauses had in mind the African system or culture of assisting. It is also important to keep in mind that the African concept of family is much wider than the European version. It, in essence, means the extended family as opposed to the nuclear family. While the

⁹²⁵ African Charter on Human and Peoples' Rights (see n 5 above) article 27.

⁹²³ This was revealed by Charlotte Mwesigye Bageogoza, National Coordinator of INFOC Uganda during an interview I held with her on 2 February 2009 in Kampala.

⁹²⁴ African Charter on Human and Peoples' Rights (see n 5 above) article 27.



extended family goes beyond the father, mother and biological children, the nuclear family is restricted to these categories.

5.11. Conclusion

This chapter establishes that indeed development partners, through the provision of development assistance, do play a role in shaping the human rights agenda. With development budgets of national institutions such as UHRC and JLOS funded to the tune of 80%, it is clear that their support is critical for the promotion and protection of human rights in Uganda. In the case of human rights CSOs, the support is 100%, meaning that without development assistance they cannot operate. One area, in which development partners have a rather limited ability to shape the agenda, is that of implementation of the human rights agenda. However it is absolutely essential that any human rights agenda should be locally-owned and nationally-led. Development assistance should be used to advance a national human rights agenda which is premised on national, regional and international human rights instruments.