

APPENDIX 1

COMPONENTS OF COLTS

The "All Teachers and All Learners" component

- All teachers to teach a full day, a full five-day week and a full term.
- All teachers to prepare for all their classes and mark all their student's work.
- All learners to attend school for a full day, a five-day week, and a full term.
- All learners to complete all their homework assignments.

The "We Make Our Schools Work For Us" component

- All governing bodies elected and working.
- All governing bodies receive capacity building.
- All governing bodies dedicate themselves to the improvement of learning.
- All governing bodies actively support All Teachers and All Learners component.
- All governing bodies commit themselves to care for and improve their schools.

The "Basic Resource Package" component

All schools to be guaranteed at least the minimum package of learning resources, furniture and equipment to facilitate effective teaching and learning.

The "Education Charter" component

All school governing bodies, teacher organisations and student organisations adopt the South African Education Charter.

The "No Crime in Schools" component

- All schools ban weapons and build solidarity to enforce the ban.
- All schools ban drugs and build solidarity to enforce the ban.
- All schools ban rape and sexual harassment and build solidarity to enforce the ban.
- All schools ban trashing and vandalism and build solidarity to enforce the ban.
- All schools ban all other forms of violence and build solidarity to enforce the ban.
- All schools build and implement conflict-resolution processes.
- All schools build commitment to human rights for all.



APPENDIX 2

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UNIVERSITY OF PRETORIA PhD INTERVIEW SCHEDULE FOR TEACHER UNIONS AND ORGANISATIONS

THE ROLE OF TEACHERS IN THE ESTABLISHMENT OF A CONDUCIVE ENVIRONMENT FOR THE CULTURE OF LEARNING AND TEACHING

AIMS OF THE INTERVIEW:

- To emphasise the important role of teachers in order to enhance the academic achievement of learners in schools;
- 2. To determine those factors which have led to the teachers' lack of motivation to perform their duties effectively;
- 3. To determine the role of the Department of Education, teacher unions and organisations and principals in the motivation and professionalism of teachers;
- 4. To provide guidelines for teacher motivation and for the establishment of a positive learning and teaching culture.

Instructions

1. Please answer the questions as objectively and truthfully as possible.

SECTION B: UNION/ORGANISATION'S POLICIES

2. The information will be treated confidentially.

			For	office us	e only
	SECTION A: GENERAL INFORMATION				
1	Respondent number		v1		1-2
2	Name of union/association		. v2		3
3	Person interviewed (status/post)		v3		4
4	Majority of membership	black 1 white 2 coloured 3 Indian	v4		5
5	Give percentage		v5		6



Instructions

1	Answer all	the	questions	in	this	section
	Taib it of all	LIIC	questions	ш	ums	Secti

Circle a number which is your appropriate response The following scale has been used

Very important	1
Important	2
Not important	3
Not applicable	1

v important are your policies with regards to Teachers' working conditions				
 i) safety and protection against violence 	e 1	2	3	4
ii) benefits e.g. pension, housing allow		2	3	4
iii) salaries	1	2	3	4
iv) the new workload resolution	1	2	3	4
i) Are teachers professionals?	Ve	s	no	
ii) Motivate your answer	<u> 7 -</u>		110	
of conduct for its members? iv)Is the teachers' performance satisfactors	ory or unsat	is-		-
factory?v) Motivate your answer				
factory?				



(c)		her motivation: Has the union/organis ollowing with the aim to motivate the te		sed			
	i)	Seminars/conferences	yes	no	v17	П	18
	ii)	School visits	yes	no	v18		19
	iii)	Competitions	yes	no	v19		20
	iv)	Prize-giving/rewards for teacher of					
		the year (provincially, district or nationally)	yes	no	v20		21
(d)		is the most important?					
		eachers' professional status; or		V	- 21		22
	the	e working conditions?			v21	10	22
	ii) M	lotivate your answer	W				
	1				v22 v23		22 25
	2						1 77
	3 CTION	C: TEACHER MOTIVATION vates teachers? Mention 5 factors			v24	163	27
	3 CTION	C: TEACHER MOTIVATION rates teachers? Mention 5 factors					29 31 33 35
Wha 1 2 3 4 5	3 CTION t motiv		ntion 5 facto	rs	v24 v25 v26 v27 v28 v29		29 31 33 35 37
Wha 1 2 3 4 5 Wha 1	3 CTION t motiv	rates teachers? Mention 5 factors	ntion 5 facto	rs	v24 v25 v26 v27 v28		29 31 33 35 37
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SECTION D: COLTS

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In 1997 the government launched the Culture of Learning, Teaching and Services Campaign (COLTS). The Campaign focuses on three major interventions: Curriculum 2005, school management training and support, and senior Secondary school education aimed at improving the matric results. For Curriculum 2005 to be implemented and for the matric results to improve, teachers play an important role.

This section will look at what the unions and organisations can do to improve COLTS in the schools to increase teacher motivation and professionalism.

Instructions

- 1 This section must be completed in full
- 2 Circle the appropriate response

1 The following scale has been used:

[Private] Highly satisfactory	1
Satisfactory	2
Unsatisfactory	3
Highly unsatisfactory	- 4
Uncertain/ do not know	5

	[Private] Highly satisfactory	Satisfactory	Unsatisfactory	Highly unsatisfactory	Uncertain/ do not know
The union has a code of conduct which is observed by all its members	1	2	3	4	5
The union encourages teachers to set positive examples to learners and the community	1	2	3	4	5
The union cares about the teachers' and learners' rights equally	1	2	3	4	5
The union emphasises the professiona- lism, dedication and motivation of teachers	1	2	3	4	5
The union has a plan of action/activities to help restore COLTS in schools	1	2	3	4	5
The union cares about the qualifications of its members and encourages those lacking behind to further and improve theirs	1	2	3	4	5
The union prefers negotiations, mediation and arbitration rather than industrial actions	1	2	3	4	5

2 Mention other union/organisation activities which can help to improve COLTS

v35	П	49
v36		50.
v37		51
v38		52
v39		53
v40		54
v41		55

56-57

58-59

v42

v43



1	
2	
3	
ow has the union/organization interpreted the following in far as teachers are concerned?	
the promulgation of the South African Schools Act of 1996	
) the establishment of the South African Council of Educators. Is it functioning?	
the function of the Education Labour Relations Council (ELRC) in line with professionalism?	
(221C) in the war professionalism.	
) Rationalisation and Redeployment process	
The implementation of the workload resolution 7/1998.	
Is the union for or against it?	
i) Motivate your answer	
1) Workate your answer	
	Fd e use on
ii) How does this resolution influence COLTS?	
	v51 69-70
	- V31



Has your organisation ever organised or participated in an industrial action?	yes	no	-	
What was the major complaint?				

Do you think that going on strike, chalk-down and class-boycotts by teachers is degrading the teaching profession?	yes	no	•	
Motivate your answer				3
	•			
Do teachers ever make up for the lost time?	yes	no	Processor Proces	

6	These are some	perceptions about unions:	

a) Unions provide refuge for incompetent teachers	yes	no	***************************************	
Motivate				
·			The state of the s	

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b)	Unions are established to protect teachers' interests and neglect learners' rights to education	yes	no
Mot	ivate		

v60	82

83-84



those with white/coloured membership	ore active in industrial actions than white/coloured membership
Motivate	

THANK YOU FOR YOUR CO-OPERATION!!!



APPENDIX 3

UNIVERSITY OF PRETORIA PhD QUESTIONNAIRE

THE ROLE OF THE TEACHERS IN THE ESTABLISHMENT OF A CONDUCIVE ENVIRONMENT FOR THE CULTURE OF LEARNING AND TEACHING

The aims of the research is:

- To emphasise the important role of teachers to enhance the academic achievement of learners in schools
- To determine the factors which have contributed to the teachers' lack of motivation to perform their duties effectively
- To determine important factors that can assist teachers to keep up their morale and professionalism as expected
- To provide guidelines for teacher motivation and establishment of a positive learning and teaching culture

Instructions

1

2

3

- Please complete the questionnaire as objectively and truthfully as possible
- 2 Do not write your name on the answer sheet
- 3 The given responses will be treated with utmost confidentiality
- This questionnaire must be completed by teachers (post level 1) only and principals

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SECTION A: BIBLIOGRAPHICAL DATA	ONLY

Respondent number		v1	1-4
What is your present position?		10	
Principal		v2	5
Teacher (post level 1)	2		
My experience in teaching is years		v3	6-7
What is your highest qualification? (mark ONE only	/)		
Education diploma – two years or less	1	v4	8
Further diplomas (more than 2 years)	2		
B-degree (3 or 4 years)	3		
B-degree and Education Diploma	4		
Honours degree	5		
Masters degree	6		
Doctoral degree	7		
Other qualifications (mention)	8		
In which province is your school situated?			FFICE USE NLY
Gauteng province	1 1	ν5 Γ	7 9



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lem in priority order from 1-3. important. Only state the v24 1	1 2
teaching profession	day? List them in priority order from 1-3. d no.3 least important. Only state the sentences v24
v27	
v28	v27
1/20	
v2	hoosing the teaching profession v2



This section determines those professional characteristics of teachers which can help to enhance the academic achievement of learners in schools

Instructions

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Strongly agree		1
Agree		2
Disagree		3
Strongly disagree	2	4

2 Circle the appropriate response

	Strongly agree	Agree	Disagree	Strongly disagree
I have a satisfactory knowledge of the subject I teach	1	2	3	4
I have an up-to-standard teaching qualification	1 -	2	3	4
I vary my teaching methods and use teaching aids, demonstrations and excursions so as to improve my teaching	- 1	2 .	3	4
There is co-operation between teachers, principal, parents and learners	1	2	3	4
I prepare (a lesson plan) for the content and activities of every lesson	1	2	3	4
I teach to perform a valuable service to society, not for money	1	2	3	4

Mention other professional characteristics of teachers:

1	X &	
2		
3	÷	

b) POSITIVE TEACHER CHARACTERISITCS





	Strongly agree	Agree	Disagree	Strongly disagree			
I am a role-model to learners	1	2	3	4			
I am a role-model to the society	1	2	3	4			
I am warm, understanding, stimulating and imaginative	1	2	3	4			
I praise and reward learners when they perform well	1	2	3	4			
I encourage and counsel those who struggle with their school work	1	2	3	4			
The atmosphere in my class is relaxed, enjoyable and I am always in control	1	2	3	4			
I give clear instructions and learners can easily follow the flow of the lesson	1	2	3	4			
I am motivated to teach	1	2	3	4			
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v48



Regular attendance of classes by teachers	1	2	3	4
Dedication to do their work	1	2	3	4
Good preparation of work to be taught	1	2	3	4
Teachers self-discipline	1	2	3	4
Ability to discipline learners	1	2	3	4
Ability to motivate the learners	1	2	3	4
Positive Teacher-learner relationships	1	2	3	4
Healthy Teacher-teacher relationships	1	2	3	4
Assessment of learners e.g. class-tests and assignments are given to the learners	1	2	3	4
Marking done of given tests and learners are given feedback	1	2	3	4
Set positive example for learners	1	2	3	4
Overall motivation of teachers to do their work	1	2	3	4
Collaboration with parents	1	2	3	4

2 Indicate if you think the following factors may be a reason why teachers have lost the culture of teaching. Circle your selected answer

2.1 Factors within teachers (intrinsic)

	Strongly agree	Agree	Disagree	Strongly disagree
A feeling that teaching is a wrong choice of a profession for me	1	2	3	4
Lack of occupational prestige	1	2	3	4
Fear of being re-deployed, forced to resign or take an early package	1	2	3	4
I do not feel motivated to teach or to do my best	1	2	3	4
Teachers do not feel that their work is fruitful because learners continue to fail their exams, drop-out or repeat classes	1	2	3	4
There is little praise or reward even if a teacher performs well	1	2	3	4
Teachers lack confidence because of poor subject knowledge	1	2	3	4
Teachers fear for their lives – there is violence and killings of teachers	1	2	3	4

2.2 Factors outside teachers (extrinsic)

	Strongly agree	Agree	Disagree	Strongly disagree
Teacher training is poor	1	2	3	4

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v66

v67

v68

v69

82 83

84



Teachers' salaries are low and unsatisfactory	1	2	3	4
There is high levels of crime and violence in schools	1	2	3	4
The influence of the struggle against apartheid has a negative impact on teachers	1	2	3	4
There is poor administration and management of schools	1	2	3	4
Some irresponsible teachers have a bad influence on who are motivated to work	1	2	3	4
The abolishment of corporal punishment left teachers with nothing to discipline learners	1	2	3	4
Unions provide refuge for incompetent teachers	1	2	3	4
The poor infrastructure and facilities makes teaching to be a difficult task	1	2	3	4
Give more reasons that have led to the current situ	ation	J.		I
2	40			
3				

SECTION C: GUIDELINES FOR IMPROVING THE SITUATION

This section will focus on what the Department of Education and Teacher Training institutions, principals, teachers and the wider community can do to help to restore the culture of learning and teaching in schools.

Instructions

2.3

Circle your selected answer.



						ONLY	Y
	Strongly agree	Agree	Disagree	Strongly disagree			
Provision of in-service and induction programmes which focus on teachers' problems, fears, aspirations and experiences	1	2	3	4	v78		97
The DOE needs to explain to teachers clearly how the re-deployment and rationalisation process works	1	2	3	4	v79		98
Provide teachers with salaries and career opportunities comparable to other professions	1	2	3	4	v80		99
Competitions between schools and provinces for each subject can boost teachers' morale	1	2	3	4	v81 v82		100 101
Improve working conditions	1	2	3	4	v82		101
In-service training on subject related topics	1	2	3	4	V 63		102
3				1	v85		105-106
					v86		107-108
Teacher Training institutions	-				v86		107-108
Teacher Training institutions	Strongly agree	Agree	Disagree	Strongly disagree	v86		107-108
Introduction of programmes which can help beginner teachers to adjust in the field and the	1 Strongly agree	N Agree	ω Disagree	A disagree	v86		107-108
Introduction of programmes which can help beginner teachers to adjust in the field and the new school Entry requirements into teaching have to be of the	1		Disagn				
Introduction of programmes which can help beginner teachers to adjust in the field and the new school Entry requirements into teaching have to be of the same standard and quality as in other professions Introduction of courses which look into the commitment of teachers in pursuing the teaching	1	2	ω Disagn	4	v87		109
Introduction of programmes which can help beginner teachers to adjust in the field and the new school Entry requirements into teaching have to be of the same standard and quality as in other professions Introduction of courses which look into the	1 1 1	2 2	w Disagn	4	v87 v88		109 110



1					v91	113
		-	-		00	1
2					v92] 115
3					v93] 117
Principals						
	Strongly agree	Agree	Disagree	Strongly disagree	es (3	
Principals and school governing bodies can raise funds which will be given to teachers according to merit	1	2	3	4	v94	119
Give recognition of teachers' hard work and dedication	1	2	3	4	v95	120
Make teachers feel important	1	2	3	4	v96	12
Principals can organise competitions amongst teachers of the same subject within the school and with other neighbouring schools	1	2	3	4	v97	12:
Principals can organise an award-giving celebration for the best teacher of the year	1	2	3.	4	v98	12:
Principals can organise and participate in a motivation forum whereby teachers can discuss their problems and successes	1	2	3	4	v99	12
Principals need to involve teachers in the decision-making process, so that they feel a part of the school	1	2	3	4	v100	12:
Delegate work	1	2	3	4	v101	12
Indicate other ways in which principals can help to situation	o impro	ve the	3		100	10
1					v102] 12



302 FOR OFFICE USE ONLY 1.7 **Teachers** Disagree Strongly disagree Strongly agree Agree v105 133 The relationship between teachers has to be healthy in order to improve the working conditions v106 134 1 2 3 4 Teachers have to view their profession positively 2 3 4 Teachers have to be disciplined and exemplary 135 v107 to learners and the community as a whole 4 Teachers have to view unions as structures to 1 2 3 136 v108 improve their professionalism, not a refuge for their incompetence v109 137 1 2 3 4 Teachers have a right to strike if they are not satisfied with their working conditions Indicate other ways in which teachers can help to improve the situation 1.8 1 138-139 v110 2 140-141 v111 3 142-143 v112 1.9 Parents and the community Disagree Strongly Strongly disagree Agree 3 4 The relationship between the principals, teachers, parents and community has to be v113 144 healthy and encourage co-operation amongst all the groups 1 2 3 4 Parents have to make positive contribution v114 145 towards the improvement of COLT e.g. help to discipline learners The community has to be involved and assist in 1 2 3 4 the problems of the school e.g. funding 146 v115 discipline, violence, etc. 1 2 3 4 The use of expertise from parents and the community in terms of subject knowledge and other matters can help to improve the school v116 147 1.10 Indicate other ways in which parents and the community can help to improve your school v117 148-149 150-151 v118



Unions				
	Strongly agree	Agree	Disagree	Strongly disagree
Unions have to help teachers to view the teaching profession positively and to teach for the love of teaching, not for money	1	2	3	4
Unions have to organise workshops, seminars and conferences in order to motivate teachers to work hard	1	2	3	4
Unions have to care about the learners rights and interest, as well as teachers' working conditions, professionalism and motivation	1	2	3	4
Unions have to organise activities/plan of action to help to restore COLTS in schools	1	2	3	4
Unions must organise labour actions to improve the situation for teachers	1	2	3	4
Indicate other ways in which unions can help to	improv	e you	r scho	ool.
1				
2			ian —	

THANK YOU FOR YOUR ATTENTION AND POSITIVE ATTITUDE. I HOPE THAT THIS RESEARCH MAY BE TO YOUR BENEFIT IN THE FUTURE!