



WOOLWORTHS  
the difference

# The Good Business Journey



CLOSE

# What is sustainability?

The Brundtland definition:

*“...to meet the needs of the present without compromising the ability of future generations to meet their needs.”*



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# Sustainability principle 1

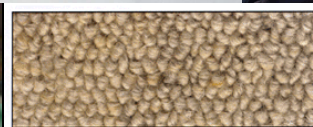
Minimize use of  
*natural substances*



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# Sustainability principle 2

Minimize use of *man-made substances* that harm life...



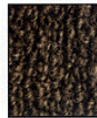
New Salaria II  
Pebblestone - 12'



Elymus



Aureg



Aureg



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# Sustainability principle 3

Minimize *physical degradation*...



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# Sustainability principle 4

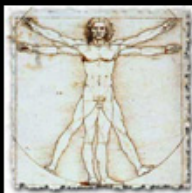
Avoid undermining *human needs*...

UNDERSTANDING



PARTICIPATION

IDENTITY



IDLENESS

FREEDOM



CREATION

AFFECTION



PROTECTION

SUBSISTENCE



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# The linear economy



extraction

production

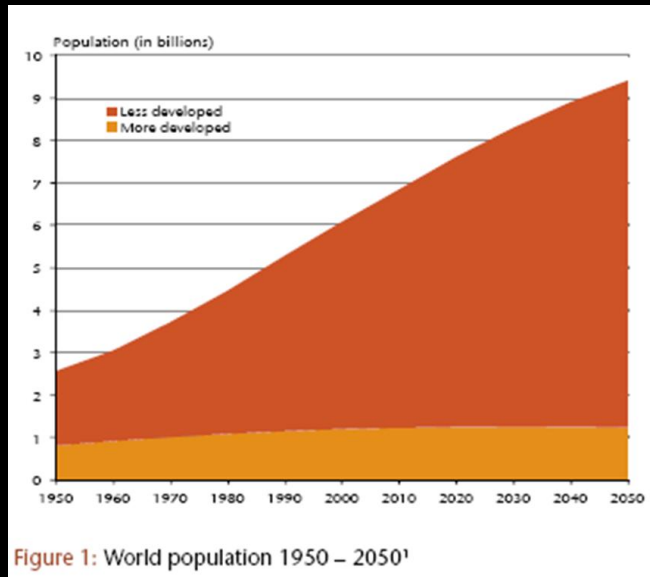
distribution

consumption

disposal

# Population growth

World population is projected to exceed 9 billion people in 2050 – how will we produce enough food to feed them?

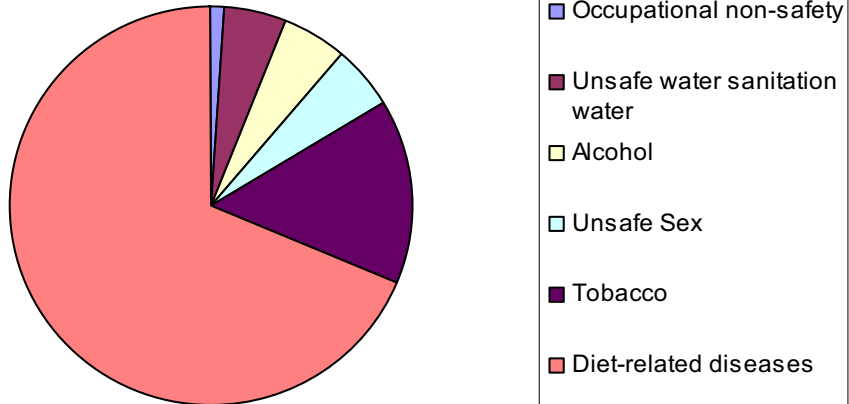




# The Health Issue

Causes of death (W.H.O. Report 2002)

## RISK FACTOR



# DECLINE IN FOOD NUTRIENTS

*By Donald Davis a biochemist at University of Texas at meeting of AAAS ( American Association for the Advancement of Science) in St Louis.*

In studies on Fruit, Vegetables and Wheat it was find that the concentration of Vitamins, Minerals and Proteins have declined by 5 to 35% in 50 years.

Antioxidant levels in the same crops declined by 30% in the same period.

Iron, in 15 different varieties of meat, decreased on average by 47% and in some products by 80%.

The iron in milk dropped by 60% in the same period.

Copper and magnesium, essential for enzyme functioning, declined by 10 to 60% over 50 years

# Waste



**500 000 000 items of packaging**  
**Reduce, recycle and compost**

# Climate Change

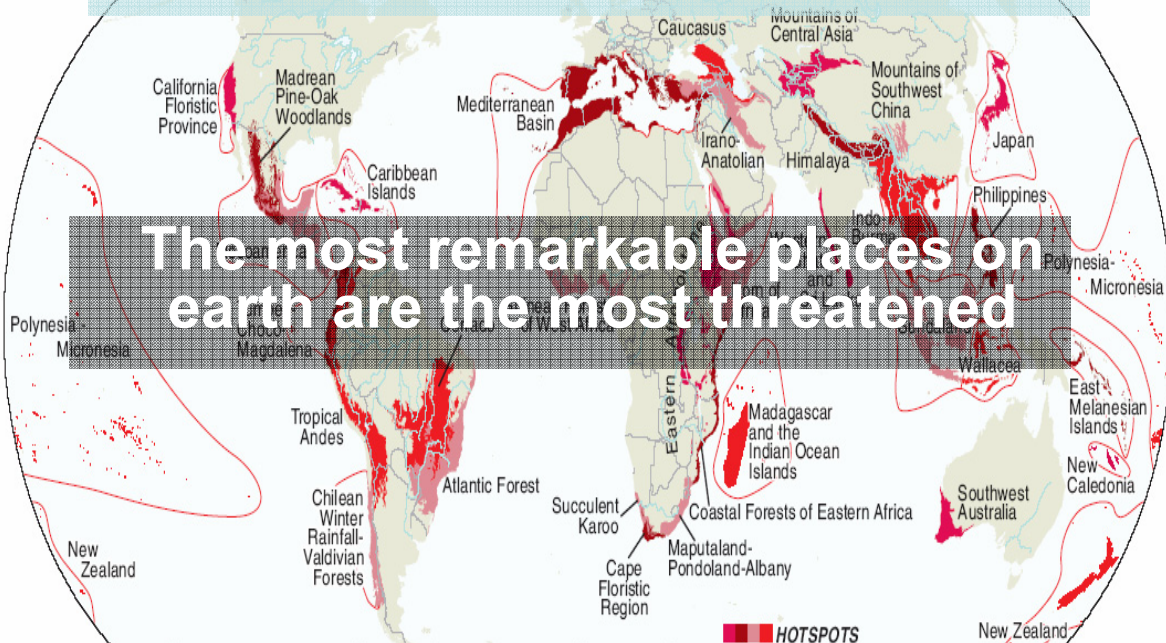


**300 000 tons of CO<sub>2</sub>**

**Energy use in production, processing,  
transport and display**



# Biodiversity Hotspots



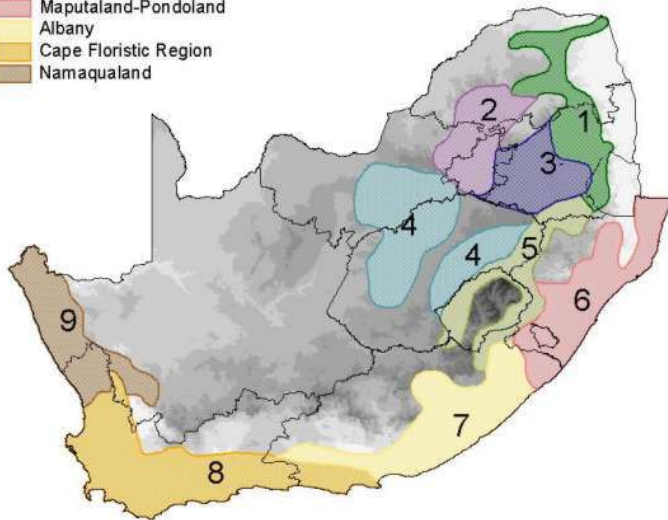
The most remarkable places on earth are the most threatened

Conservation International

February 2005

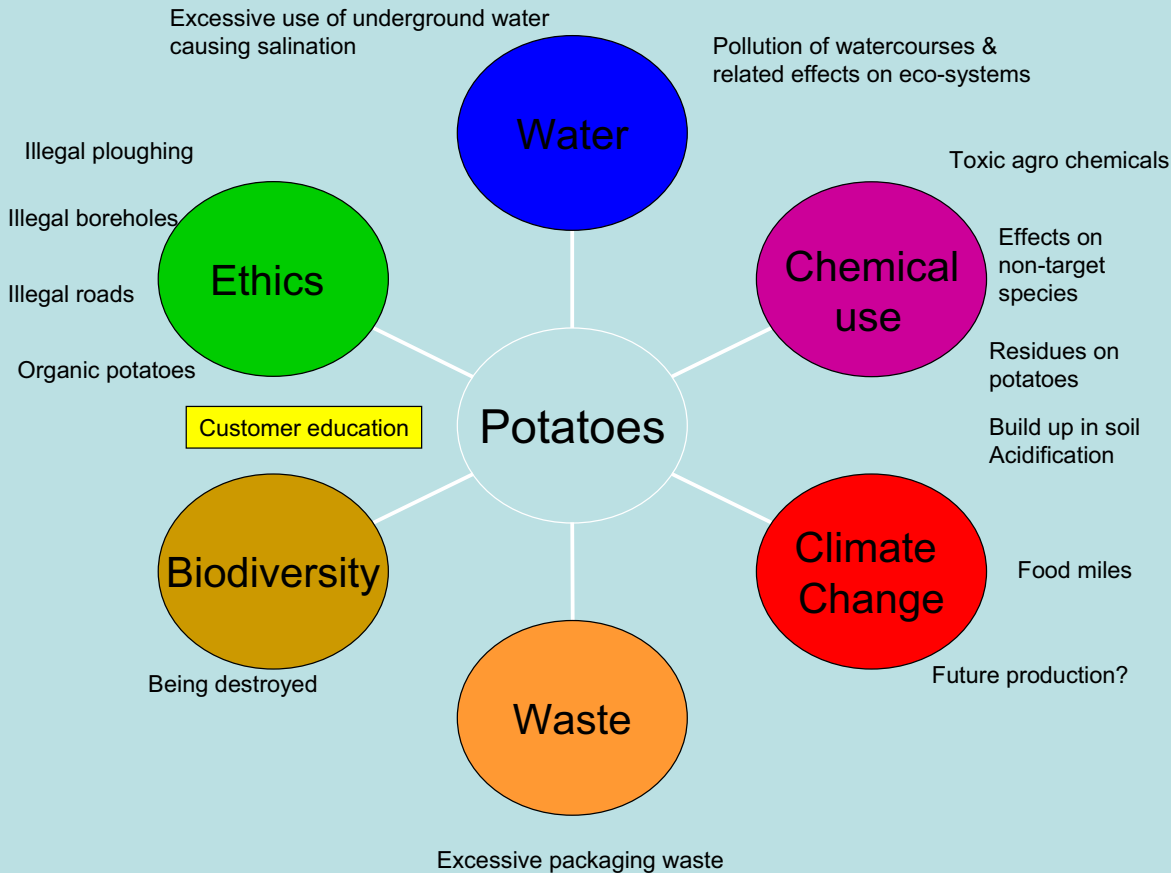
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- South Africa
- Priority areas
- Northern Eastern Escarpment
- Bushveld-Bankenveld
- Wet Grasslands
- Arid Grasslands
- Southern Eastern Escarpment
- Maputaland-Pondoland
- Albany
- Cape Floristic Region
- Namaqualand

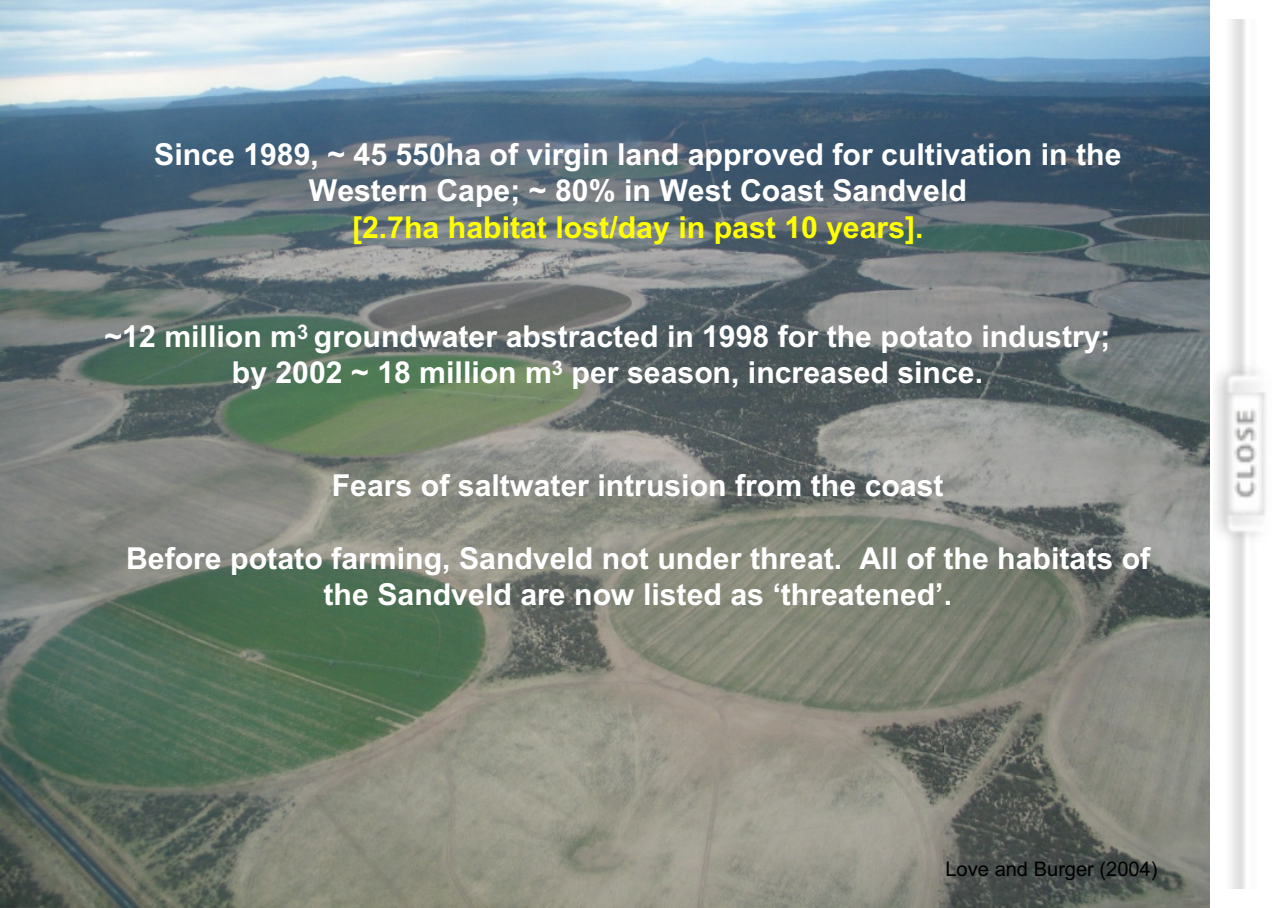


# PRODUCT ISSUES

- Potatoes
- Wine
- Ostrich
- Beef
- Lamb
- Fish







Since 1989, ~ 45 550ha of virgin land approved for cultivation in the Western Cape; ~ 80% in West Coast Sandveld  
**[2.7ha habitat lost/day in past 10 years].**

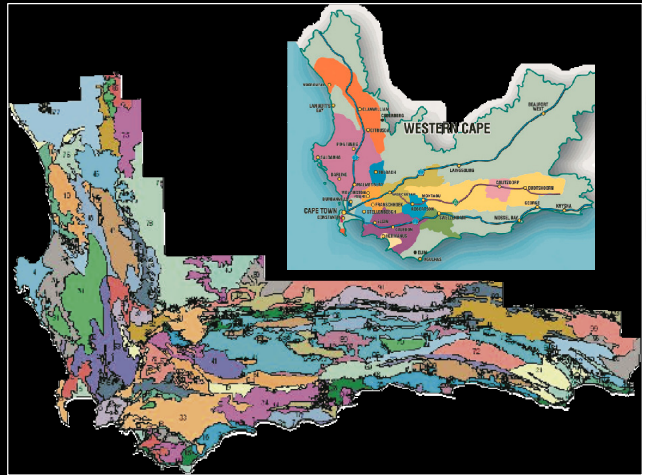
~12 million m<sup>3</sup> groundwater abstracted in 1998 for the potato industry;  
by 2002 ~ 18 million m<sup>3</sup> per season, increased since.

Fears of saltwater intrusion from the coast

Before potato farming, Sandveld not under threat. All of the habitats of the Sandveld are now listed as 'threatened'.

# Wine: Cape Floral Kingdom

- SA is 8th largest producer
- 90% production occurs in the CFK
- Matching footprints: terroir & habitat
- Boom in wine exports = expansion into CFK



# Ostriches: Succulent Karoo



# Beef: Grasslands



- The most threatened biome covering 30 % of SA
- Grazed by 6.4 m cattle and 13 m sheep
- Issues:
  - Winter burning on Highveld
  - Overgrazing
  - 30 % of land going into black hands
- 80 vegetation types





**Lamb: Wildlife  
conflict with  
farmers**



# Gintraps & Poisons



# Woolworths' Future Footprint

- Aggressive growth of our Foods business
- Doubling our ecological footprint
- Existing farms expanding
- Proactive planning for future farms

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# Virtuous or vicious circle?

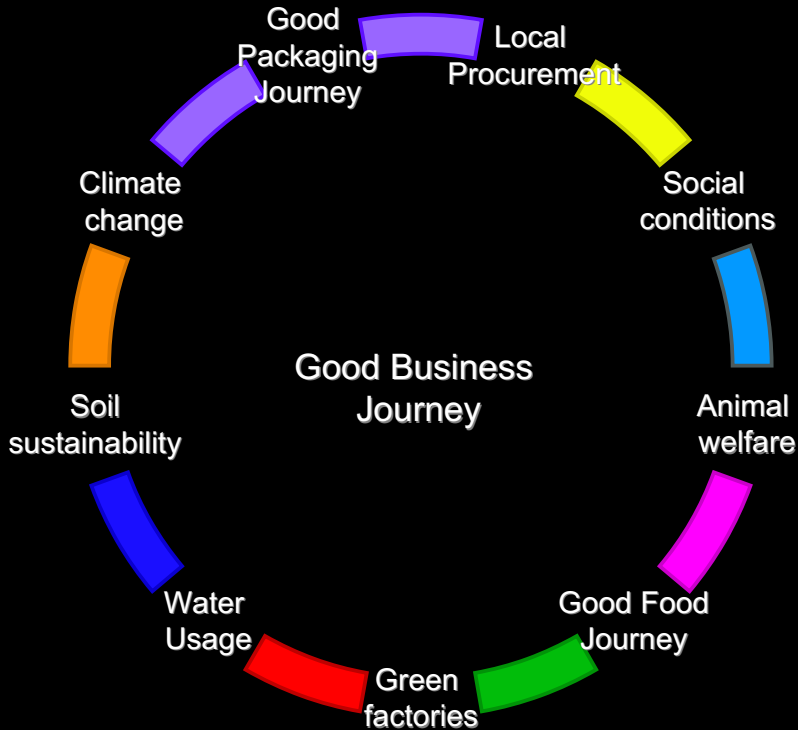
“The links between economic growth, transformation, poverty alleviation, the environment and climate change can either form a vicious or a virtuous circle”.



# 4 Pillars of Good Business Journey

- Accelerate transformation
- Drive social development
- Enhance environmental focus
- Address climate change





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# Restoring Balance



CLOSE

# SASSI

(The Southern African Sustainable Seafood Initiative)



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# SASSI



## GREEN

Species that can handle current fishing pressures:

Hake  
Yellowtail  
Anchovy  
Butterfish

## ORANGE

Increased demand for these could compromise sustainable supply.

Kingklip  
Kabeljou  
Swordfish  
Sole

## RED


Illegal to catch.

Galjoen  
White Steenbras  
Cape Stumpnose

# Introduction of Farming for the Future

## Sustainable vs. Un-sustainable Farming

- Un-sustainable farming often involves a reactive response based on fear.
- Farming for the Future is pro-active - working with nature rather than against her.
- Fear becomes fascination.
- Abuse and excuse become consideration and explanation.

- **Combining** the best *ideas* and *inputs* from everywhere to achieve the best possible *results*.
- Scientifically sound
- Measures continuous improvement
- Assessments done by independent & registered scientists (  Enviroscientific)

# What is Farming for the Future ?



**WOODWORTH**  
The difference

Farming For the Future is subdivided into eight management categories

**Soil Management**  
(Biology/Mineral/Physical, Climate & Crop)

Energy

Legal  
(DWAF, Agriculture & Environmental)

Water Management

Plant Management

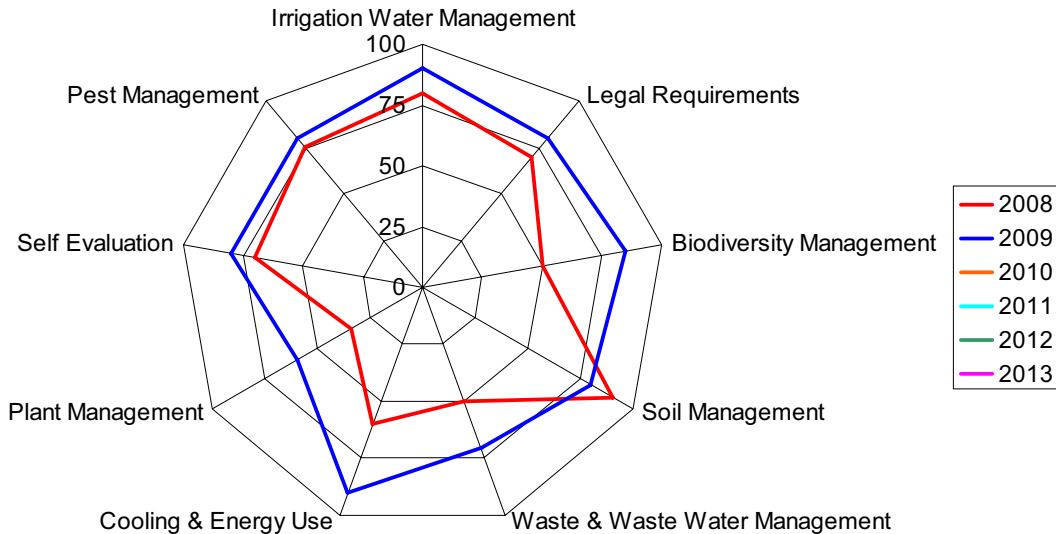
Biodiversity Management

Pest Management

Waste & Waste Water

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## Farming for the Future Score Chart



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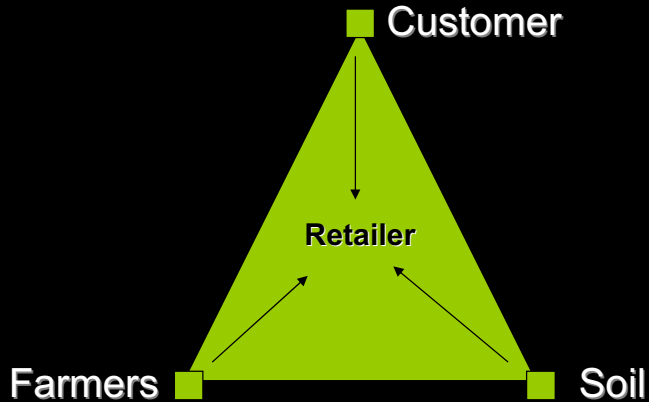


# Soil Sustainability

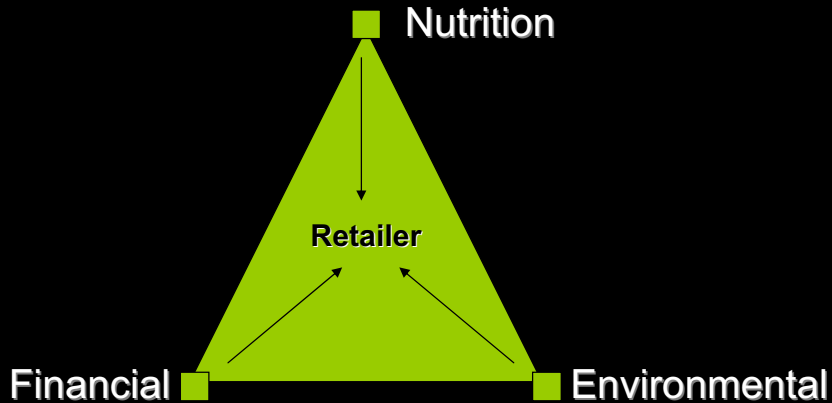


- Understanding soil quality means assessing and managing soil so that it functions optimally now and is not degraded for the future.
- By monitoring changes in soil quality, one can determine if a set of practices are sustainable.

# Soil sustainability



# Soil sustainability



# The problem .....

- Our **soils are** the primary source of human, animal and plant **nutrition**.
- **Most of the minerals in fruit and vegetables are available for uptake in your body**
- We can't bypass the plant as a source of minerals i.e. all sources of minerals comes directly or in-directly from our plants.
- *The problem is that our food-producing soils are depleted of minerals and the soil biology needed for optimal plant growth.*
- *Consequently, our food is mineral deficient, leading to a society which is malnourished with a full stomach.*
- **Disease** is directly related to **mineral** deficiencies, and well being is often a **nutritional** issue. Ultimately, **health** and **well being** are personal responsibilities.

**One solution is to regain control of the food you eat!**

**A healthy soil = Healthy food = Healthy people!**



**WOODFORKS**  
the difference

## Soil Management

|                                  | Full Score | Analyses | Score      |
|----------------------------------|------------|----------|------------|
| <b>Soil Chemical Composition</b> | <b>10</b>  |          | <b>6</b>   |
| pH                               | 4          | 5.1      | 3          |
| Salinity                         | 4          | 200      | 1          |
| Na                               | 2          | 0.68     | 2          |
| <b>Soil Nutrient Status</b>      | <b>10</b>  |          | <b>2</b>   |
| P (mg/kg)                        | 2          | 34       | 1          |
| K (mg/kg)                        | 2          | 424      | 0          |
| Ca (cmol/kg)                     | 2          | 9.47     | 1          |
| Mg (cmol/kg)                     | 2          | 4.96     | 0          |
| Micro-elements                   | 2          | 0        | 0          |
| <b>Fertilisation Practices</b>   | <b>10</b>  |          | <b>5</b>   |
| Fertiliser programme             | 5          | 2        | 2          |
| Organic products used & source   | 5          | 3        | 3          |
| <b>Org Carbon Content</b>        | <b>10</b>  |          | <b>0.5</b> |
| Texture vs C content             | 10         | 0.38     | 0.5        |
| <b>Soil Cover</b>                | <b>10</b>  |          | <b>8</b>   |
| Type of covering                 | 5          | 3        | 3          |
| Percentage covered               | 5          | 5        | 5          |

# Soil Management issues identified during Farming For the Future audits:

## How do we measure:

- The interaction between soil mineral management (fertilizer program) and soil microbe activity
- The interaction between soil mineral management and pesticide/herbicide applications
- The interaction between soil cultivation and soil microbe activity
- The interaction between irrigation and soil microbe activity

and

- The lack of norms on minor crops
- Existing norms uses one rule fits all
- The lack of scientific approach during fertilizer recommendations.
- No interaction between irrigation, pesticide and fertilizer companies and recommendations
- The lack of raw material for compost production
- Vermicompost?



**VOCIFORM**  
the difference



# FARMING FOR THE FUTURE

## Wastewater Management

| Process Wastewater                         | 26 |                              |                   |                           |                       |
|--|----|------------------------------|-------------------|---------------------------|-----------------------|
| Monitoring (quantity & quality)            | 3  | None                         | Partial           | Full Monitoring Program   | NA                    |
| Cleaning agents & disinfectants            | 3  | Poor                         | Average           | Good/Stored separately    | NA                    |
| Cleaner production strategies              | 3  | None                         | Partial           | Implemented               |                       |
| Scientific calculation of disposal options | 3  | Not done                     | Partial           | Scientific Options        |                       |
| Adequate treatment and winter storage      | 6  | None                         | Partial Treatment | Adequate Treatment        | Legal Compliance      |
| Disposal method                            | 6  | Indiscriminate land or water | Septic Tank       | Municipal/River (legally) | Beneficial Irrigation |
| Sludge storage & disposal                  | 2  | Indiscriminate land or water | Composting        | Composting / Analyses     |                       |

# FARMING FOR THE FUTURE

## Domestic wastewater

|                       |          |                    |              |                |      |
|-----------------------|----------|--------------------|--------------|----------------|------|
| <b>Sewerage Waste</b> | <b>3</b> |                    |              |                |      |
| Disposal method       | <b>3</b> | Indiscriminat<br>e | Soak<br>Away | Septic<br>Tank | WWTW |

# FARMING FOR THE FUTURE

## Solid waste management

| General waste                                   | 8 |                    |                   |                     |           |
|---|---|--------------------|-------------------|---------------------|-----------|
| Volumes vs Disposal (Offices & dwellings waste) | 2 | > 1 T/day, on Farm | < 1 T/dag on Farm | Municipal           |           |
| Waste Minimisation (Re-use & Recycle)           | 2 | None               | Average           | Good                |           |
| Disposal method                                 | 2 | Indiscriminate     | Burning           | Municipal / Recycle |           |
| Disposal site                                   | 2 | Site unsuitable    | Contained         | Site legal          | Municipal |

# FARMING FOR THE FUTURE

## Agri-wastes

| Agri- & Agri-industry waste           | 9 |                |                     |                      |       |
|---------------------------------------|---|----------------|---------------------|----------------------|-------|
| Waste Minimisation (Re-use & Recycle) | 3 | None           | Average             | Good                 |       |
| Disposal method                       | 3 | Indiscriminate | Burning / Recycling | Recycle / Composting |       |
| Composting & site                     | 3 | Unsuitable     | Polluting           | Contained            | Legal |

# Water efficiency values

| Crop         | Indicator | Variances indicate differences in climatic, soil, slope conditions, and irrigation practices. |
|--------------|-----------|---|
| Apples       | 9.09      |   |
| Apples       | 6.16      |   |
| Apples       | 4.17      |   |
| Strawberries | 3.92      |   |
| Strawberries | 1.45      |   |

## Water Management

|  |           |     |            |
|--|-----------|-----|------------|
| <b>Calculation of Irrigation Requirement</b> | <b>10</b> |     | <b>5</b>   |
| Method of calculating IR                     | 10        | 5   | 5          |
| <b>Measurement of Soil Water</b>             | <b>10</b> |     | <b>7</b>   |
| Regularity of measurement & depth            | 10        | 7   | 7          |
| <b>WUE</b>                                   | <b>5</b>  |     | <b>2</b>   |
| WUE  | 5         | 2   | 2          |
| <b>Water Chemical Composition</b>            | <b>20</b> |     | <b>9.7</b> |
| pH   | 3         | 5   | 1          |
| Conductivity (mS/m)                          | 5         | 150 | 2          |
| SAR  | 5         | 3   | 3          |
| Ca (mg/L)                                    | 0.5       | 20  | 0.5        |
| Mg (mg/L)                                    | 0.5       | 10  | 0.5        |
| K (mg/L)                                     | 0.5       | 50  | 0.5        |
| Na (mg/L)                                    | 0.5       | 30  | 0.2        |
| Cl (mg/L)                                    | 5         | 90  | 2          |
| <b>Water Health</b>                          | <b>5</b>  |     | <b>5</b>   |
| E. Coli                                      | 5         | 0   | 5          |

# FARMING FOR THE FUTURE

## Legislation: DEAT

| Environmental Management                    | 14 | None                       | Min                        | Med                     | Max   |    |
|---|----|----------------------------|----------------------------|-------------------------|-------|----|
| Development of virgin soil                  | 5  | >20 ha & no EIA            | 3>20 ha & no BA            | <3ha Sensitive          | Legal | NA |
| Development or enlargement of Agri-Industry | 3  | Indiscriminate Development | No EIA/BA (Area sensitive) | No EIA/BA not sensitive | Legal | NA |
| Conservation of ecological sensitive areas  | 3  | Not compliant              | Ad-Hoc                     | Partial- No M-Plan      | Legal | NA |
| Conservation of rare & endangered species   | 3  | Not compliant              | Ad-Hoc                     | Partial- No M-Plan      | Legal | NA |





# FARMING FOR THE FUTURE

## Legislation: DWAF

|                                     |           |               |                       |                            |       |    |
|-------------------------------------|-----------|---------------|-----------------------|----------------------------|-------|----|
| <b>Water Management</b>             | <b>17</b> |               |                       |                            |       |    |
| <b>Water uses registered</b>        | <b>4</b>  | No            | Partial               | Legal                      |       |    |
| Wastewater practices legalized      | 7         | Non-compliant | Monit. - no Treatment | Monit.- Inadequate Treatm. | Legal | NA |
| Restriction of water erosion        | 2         | Non-compliant | Partial               | Legal                      | NA    |    |
| Management of a waste disposal site | 2         | Non-compliant | Partial               | Legal                      | NA    |    |
| Management of sewerage              | 2         | Non-compliant | Partial               | Legal                      | NA    |    |



# FARMING FOR THE FUTURE

## Legislation: DoA

| Agricultural Management                       | 15 |               |         |           |    |
|---|----|---------------|---------|-----------|----|
| Ploughing permit for new developments         | 1  | No            | Yes     | NA        |    |
| <b>Permit for establishing new windbreaks</b> | 3  | No            | Partial | Yes       | NA |
| Combating weeds & Invader plants              | 3  | Non-compliant | Partial | Compliant | NA |
| Restriction of soil erosion                   | 2  | Non-compliant | Partial | Compliant | NA |
| Regulation of fertilizers farm feeds etc..    | 2  | Non-compliant | Partial | Compliant | NA |
| Use of registered chemicals                   | 2  | Non-compliant | Partial | Compliant | NA |
| Storage of hazardous chemicals                | 2  | Non-compliant | Partial | Compliant | NA |



# FARMING FOR THE FUTURE

## Legislation: Other

|  |          |    |             |       |     |
|--|----------|----|-------------|-------|-----|
| <b>Heritage Management</b>                       | <b>2</b> |    |             |       |     |
| Conservation of heritage and archeological finds | 2        | No | Partial     | Legal | NA  |
| <b>Property zoning</b>                           | <b>2</b> |    |             |       |     |
| Correct zoning of land (Agri-Industry)           | 2        | No | No evidence | Legal | N/A |

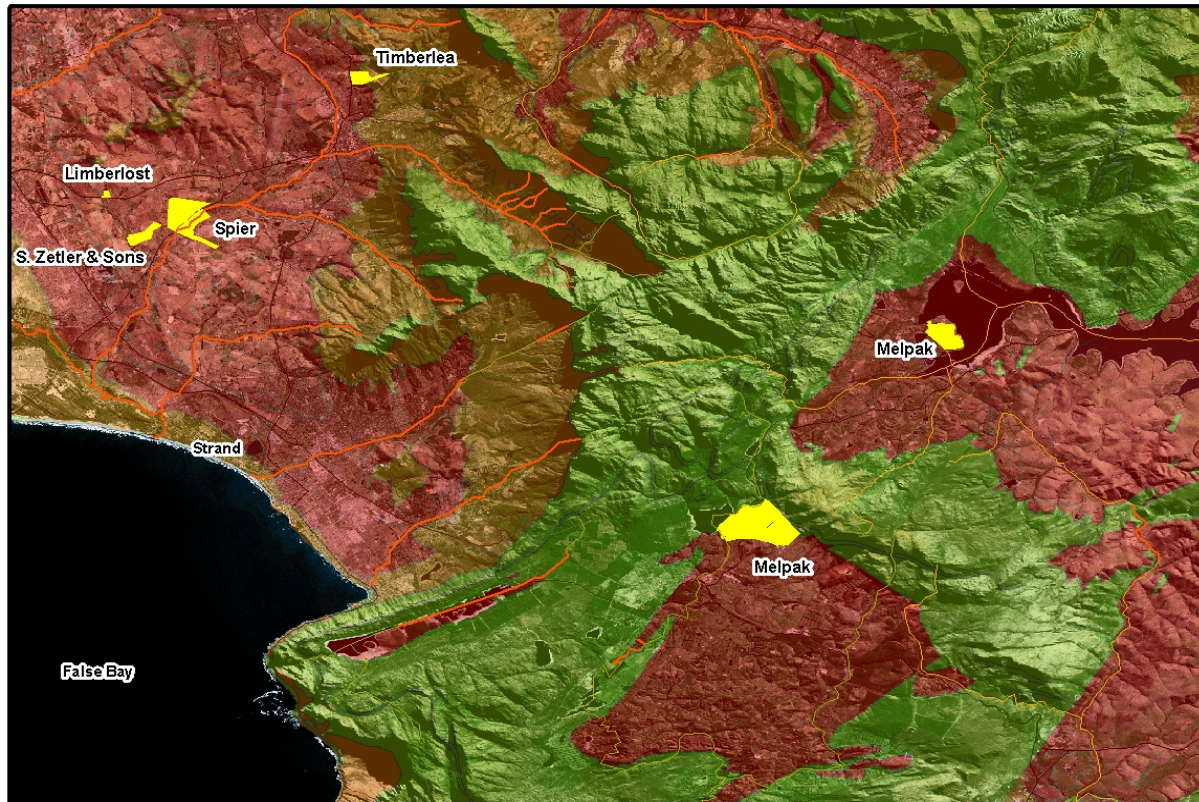


# FARMING FOR THE FUTURE

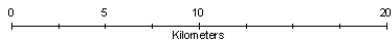
## Conservation of Ecosystems

| Conservation of ecosystems                 | 13 | None  | Min                         | Med                    | Max                   |
|--|----|-------|-----------------------------|------------------------|-----------------------|
| Remaining Natural veld, Rivers or Wetlands | 3  | < 3ha | 3>20 ha                     | > 20ha                 | >30<br>Endang<br>ered |
| Is it a threatened or vulnerable ecosystem | 2  | None  | LT                          | VU                     | EN / CE               |
| Overall condition of these features        | 2  | Poor  | Average                     | Good                   |                       |
| Buffer sones & adequacy                    | 2  | None  | < 30m /<br>Insufficien<br>t | > 30 m /<br>Functional |                       |
| Features protected & Management Plan       | 2  | None  | Ad-Hoc                      | Actively               | Active / M-<br>Plan   |
| Remaining natural corridors / adequacy     | 1  | None  | Insufficient                | Functional             |                       |
| Remaining corridors actively conserved     | 1  | None  | Ad-Hoc                      | Actively               | Active / M-<br>Plan   |





**Woolworths Supply Farms  
Stellenbosch/Grabouw Region**



**Legend**

- |                       |                |            |                       |
|-----------------------|----------------|------------|-----------------------|
| Critically endangered | Vulnerable     | Vulnerable | Critically Endangered |
| Endangered            | Not threatened | Endangered | Woolworths Farms      |
| Least Threatened      |                |            |                       |



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# FARMING FOR THE FUTURE

## Alien invasive plant management

|  |          |       |          |       |         |         |                  |
|--|----------|-------|----------|-------|---------|---------|------------------|
| <b>Alien invasive plant management</b>         | <b>7</b> |       | <b>0</b> |       |         |         |                  |
| Are there any declared weeds or invader plants | 2        | > 25% | 0        | > 25% | 5-25%   | 0-5%    |                  |
| Are there an active alien eradication program  | 3        | None  | 0        | None  | Ad-Hoc  | Program | Program & M-Plan |
| Herbicides used & stored correctly             | 2        | Poor  | 0        | Poor  | Average | Good    |                  |



# FARMING FOR THE FUTURE

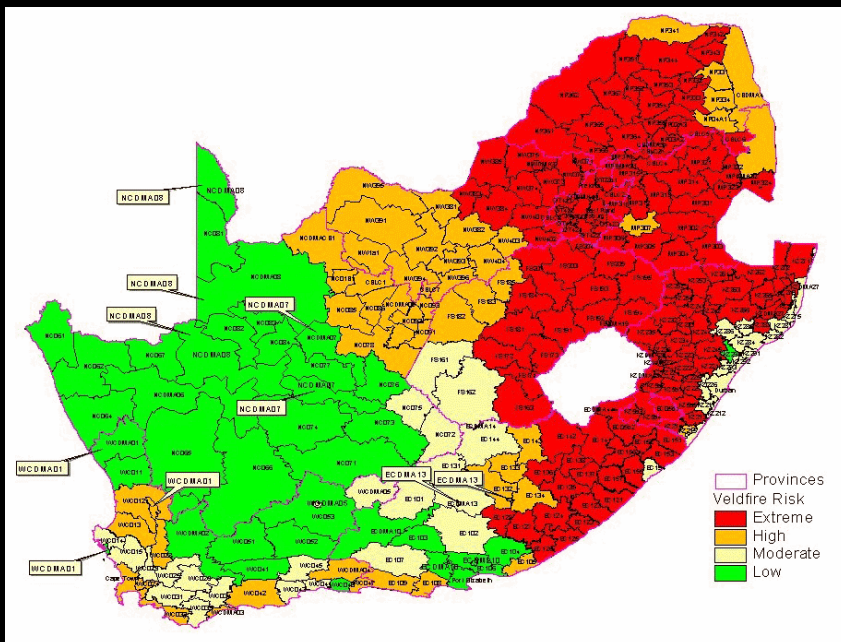
## Fire, Game and Erosion management

|  |          |            |          |            |            |          |    |
|--|----------|------------|----------|------------|------------|----------|----|
| <b>Fire Management</b>                         | <b>4</b> |            | <b>0</b> |            |            |          |    |
| Fire risk area & Member of FPA                 | 2        | H/E no FPA | 0        | H/E no FPA | L/M no FPA | FPA      |    |
| Adequate Fire equipment & Training             | 2        | Poor       | 0        | Poor       | Average    | FPA Req. |    |
| <b>Game &amp; Problem animal management</b>    | <b>4</b> |            | <b>0</b> |            |            |          |    |
| Are there an active game management program    | 2        | none       | 0        | none       | Ad-Hoc     | Good     | NA |
| Are there an problem animal management program | 2        | none       | 0        | none       | Ad-Hoc     | Good     | NA |
| <b>Erosion Management</b>                      | <b>2</b> |            | <b>0</b> |            |            |          |    |
| Erosion vs. control measures                   | 2        | No Control | 0        | No Control | Average    | Good     |    |



# FARMING FOR THE FUTURE

## Fire danger rating map



# Farming For The Future Targets



2007 / 8



2008 / 9



2009 / 10



2010 / 11



2011 / 12 (Jun)



# What does all this mean?

- Take full accountability
  - For example: Know and understand what your carbon footprint is.
- Become a good steward of the land.
- Use science but work with nature.
- Be ready to take advantage of the opportunities.
- Help us remake the marketplace before someone else does.

# The Journey begins .....

This is the beginning  
of a  
good business journey  
to a more equitable  
carbon-constrained  
water-scarce  
hyper-efficient  
pollution-free  
world.

**It's about living within limits.**

Thank you