#### **BIBLIOGRAPHY**

- Alexander, D. (2002). UK Government: Alexander challenges business "Social responsibility must not be just skin deep". Coventry: M2 Presswire.
- Allen, T. & Thomas, A. (2000). (Ed.). Poverty and Development into the 21<sup>ST</sup> century. Oxford: Oxford University Press.
- Anderson, C. W. (1971). Changing Concepts in Development Theory. *Growth and Change.*
- Anderson, K. (2002). Defining Entrepreneurship. http://www.celcee.edu/publications/digest/Dig02-09.html
- Argandona, A. (1998). The stakeholder theory and the common good. *Journal of Business Ethics.* 17 (9/10): 1093 1102.
- Arzeni, S. & Pellegrin, J. (1997). Entrepreneurship and local development. *The OECD Observer*. Paris.
- Arzeni, S. (1998). Entrepreneurship and job creation. *The OECD Observer*. Paris.
- Atkins, M. & Lowe, J. (1994). Stakeholders and the Strategy Formation Process in Small and Medium Enterprises. *International Small Business Journal.* 12 (3) 12 24.
- Audretsch, D. B. & Thurik, R. (2001). What is New about the New Economy? Sources of Growth in the managed and Entrepreneurial Economies. Industrial and Corporate Change. 10 (1), 267-315.
- Audretsch, D. B. (2002). Entrepreneurship: A Survey of the Literature. A report prepared for the European Commission, Enterprise Directorate General. London.

- Basu, K. Mintzberg, H. & Simons, R. (2002). Beyond Selfishness. http://www.henrymintzberg.com, (Date of access, 2003/03/11).
- Baumback, C. & Lawler, K. (1979). How to Organise and Operate a Small Business. 6<sup>th</sup> ed. New Jersey: Prentice-Hall.
- Bekker, F. & Staude, G. (1992). Starting and Managing a Small Business. Kenywyn: Juta.
- Besser, T. L. & Miller, N. J. (2000). The Importance of Community Values in Small Business Strategy Formation: Evidence from Rural Iowa. *Journal of small business management.* 38 (1): 68-85.
- Besser, T. L. (1999). Community involvement and perception of success among small business operators in small towns. *Journal of small business management*. 37 (4): 16-29.
- Bolton, B. & Thompson, J. (2001) Entrepreneurs, Temperament, techniques. Johannesburg: Butterworth Heinemann.
- Botha, C. J. & Visagie, J. C. 1998. Contextual and empirical approach to social change and social responsibilities. *Journal of Management Decision*. 36 (10): 694-705. London.
- Brown, M. R. Janney, J. J. Muralidhar, K. Paul, K. & Ruf, B. M. (2001). An empirical investigation of the relationship between change in corporate social performance and financial performance: A stakeholder theory perspective. *Journal of Business Ethics*. 32 (2): 92 113.
- Business for Social Responsibility. 2001. *Introduction to corporate social responsibility*, http://www.bsr.org/BSRResources/WhitePaper (Date of access: 7 September 2002).

- Buame, K. S. (2001). Entrepreneurship: A Contextual Perspective. Discourse and Praxis of Entrepreneurial Activities within the Institutional Context of Ghana. Lund: Lund University Press.
- Burstiner, I. (1979). The Small Business Handbook: A Comprehensive Guide to Starting and Running Your Own Business. Prentice-Hall. N.J.
- Byrd, M. J. Megginson, L. C. & Megginson, W. L. (1994). Small Business Management: An Entrepreneur's Guide to Success. Boston: Richard D. Irwin Inc.
- Camere, L. (1997). Poverty and corruption in South Africa: Government corruption in poverty alleviation programmes.
- Canadian Business for Social Responsibility (CBSR) (2003). What is CSR? Internet, http://www.cbsr.ca/what\_is\_csr/index.cfm. (Date accessed 2003/06/11).
- Canadian Co-operative Association. (2003). The mainstreaming of CSR. http://www.coopscanada.coop/newsletter/csr/winter2003/Printpages/ItemPrint02.html (Date accessed 2003/06/11).
- Cantillon, R. (1931). Essai Sur La Nature du Commerce en General, Ed. And Trans. Henry Higgs. London: Macmillan.
- Carroll, B. A. (1999). Corporate Social Responsibility. *Business and Society*.
- Carton, R. B. Hofer, C. W. & Meeks, M. D. (1998). The entrepreneur and Entrepreneurship Operational Definitions of their Role in Society. Paper presented at the annual International Council for Small Business conference,

  http://www.sbaer.uca.edu/Research/1998/ICSB/k004.htm (Date accessed 17/01/2003)

- Cassar, G. & Gibson, B. (2002). Planning behaviour variables in Small firms. *Journal of Small Business Management.* 40 (3): 171 186.
- Centre for Social Markets (CSM) (2003). "Giving Something Back". Social Responsibility and South Asian Business in the United Kingdom: An Exploratory Study. http://www.csmworld.org (Date accessed, 01/01/2004).
- Centre for Socio-legal Studies (CSLS). Poverty and Inequality in South Africa. http://www.csls.org.za/dw/art4b.html, (Date accessed, 2003/08/30).
- Chicagoland Chamber of Commerce (CCC). (2002). Small Business. Internet. http://www.chicagolandchamber.org/sub/small\_business.asp. (Date accessed, 2002/10/03).
- Clarkson, M. B. E. (1995). A stakeholder framework for analysing and evaluating corporate social responsibility. *The Academy of Management Review.* 20 (1): 143 156.
- Coetzee, J. K. Graaff, J. Hendericks, F. & Wood, G. (2001). (Ed.). Development: Theory, Policy, and Practice. Cape Town: Oxford University Press.
- Cole, A. H. (1946). An approach to the study of entrepreneurship: A tribute to Edwin F. Gay. *Journal of Economic History*. Supplement VI:1-15.
- Coleman, J. (1988). Social capital in the creation of human capital. *American Journal of Sociology.* 94: 96-120.
- Collis, J. & Hussey, R. (2003). Business Research. A practical guide for undergraduate and postgraduate students. Second Edition. Palgrave New York: Macmillan.
- Cooper, D. R. & Schindler, P. S. Business Research Methods. (2001). 7<sup>th</sup> Ed. Boston: Mcgraw-Hill.

- Cronje, G. J. J. du Toit, G. S. Motlatla, M. D. C. (2003). Introduction to Business Management. 5<sup>th</sup> ed. Cape Town: Oxford University Press.
- Cronje, G. J. J. Hugo, W. M. J. Neuland, E. W. & van Reenen, M. J. (Ed). (1994).

  Introduction to Business Management. 3<sup>rd</sup> ed. Johannesburg: Southern Book Publishers.
- Cronje, G. J. J. & Smit, P. J. (1992). Management Principles. Kenwyn: Juta.
- De Vos, A. S. Strydom, H. Fouche, C. B. & Delport, C. S. L. (Ed.) (2002).

  Research at Grass Roots: For the social sciences professionals and human service professions. Second Edition. Pretoria: Van Schaik.
- Department of Trade and Industry (DTI). (2003). Unlocking potential in an enterprising nation: The Integrated Small Business Development Strategy in South Africa.
- Dilts, J. C. & Prough, G. E. 1989. Strategic options for environmental management: a comparative study of small vs. large enterprises. *Journal of Small business Management*. 27 (3), 31-38.
- Dollinger, M. J. (1999). Entrepreneurship: Strategies and Resources. New Jersey: Prentice Hall.
- Donaldson, T. & Preston, L. E. (1995). The Stakeholder Theory of the Corporation:

  Concepts, Evidence, and Implications. *Academy of Management* Review.

  20 (1): 65 91.
- Dorrian, P. (1996). Intensive Customer Care: Competitive Strategies for South African Companies. Johannesburg: Zebra Press.

- Driver, A. Wood, E. Segal, N. Herrington, M. (2001). *Global Entrepreneurship Monitor*. South African Executive Edition.
- Drucker, P. F. (1982). Management: Tasks, Responsibilities, Practices. Abridged Version. London: Pan Books.
- Drucker, P. F. (2002). Innovation and Entrepreneurship: Practice and Principles.

  Oxford: Butterworth Heinemann.
- Drummond, J. & Bain, B. (1994). (Ed.). Managing Business Ethics. Oxford:

  Butterworth-Heinemann.
- Du Toit, J. (2002). The structure of the South African Economy. http://www.absa.co.za, (Date accessed, 2003/08/30).
- Economic Development Administration (2000). What is Economic Development?
- European Commission (EC) Green Paper (2001). Promoting a European Framework for Corporate Social Responsibility. Brussels: Commission of the European Communities.
- European Commission (EC), (2002). Corporate Social Responsibility: A business contribution to Sustainable Development.
- Fleury, R. E. (1994). Small Business Barriers and Battlefields: adding Reality to the American Dream. Illinois: Matahari Publishing.
- Fonseca, G. L. & Ussher, L. J. (Undated). Economic Development. http://www.cepa.newschool.edu/het (Date of access 2003/05/10).
- Formaini, R. L. (2001). The Engine of Capitalist Process: Entrepreneurs in Economic Theory. *Federal Reserve Bank of Dallas Economic & Finance Review.* Fourth Quarter.

- Foxcroft, M. Wood, E. Herrington, M. & Segal, N. (2001). South African Executive Report. *Global Entrepreneurship Monitor.*
- Foxcroft, M. Wood, E. Kew, J. Herrington, M. & Segal, N. (2002). South African Executive Report. *Global Entrepreneurship Monitor.*
- Garcia-Falcon, J. M. & Deniz, M. C. (200). Determinants of Multinational's Social Response. Empirical Application to International Companies Operating in Spain. *Journal of Business Ethics*, 38 (4): 339
- Gartner, W. B. (1988) "Who is the entrepreneur?" Is the wrong question. *Entrepreneurship Theory and Practice*, 13 (4): 47 – 68.
- Harper, M. (2002). The employment of Finance in Small Business. *Journal of Development Studies*. 366 375. EBSCO Publishing.
- Hisrich, R. D. & Peters, M. P. (2002). Entrepreneurship. 5<sup>th</sup> ed. New York: McGraw-Hill.
- Hobel, J. (2002). Should companies have a conscience? Canadian HR reporter.
- Hodgetts, R. M. & Kuratko, D. F. (2001). Entrepreneurship: A Contemporary Approach. 5<sup>th</sup> ed. Orlando: Harcourt College Press.
- Hodgetts, R. M. & Kuratko, D. F. (1998). Effective Small Business Management. 6<sup>th</sup> ed. Orlando: Dryden Publishers.
- Hodgetts, R. M. & Kuratko, D. F. (2004). Entrepreneurship: Theory, Process and Practice. 6<sup>th</sup> Ed. Ohio: South-Western Publishers.
- Hopkins, M. (2001). CSR, poverty and terror. http://www.mhcinternational.com.

- Human Sciences Research Council (HSRC), (2002). 'Ubuntu' as a Globalizing Concept: Dilemmas of 'Being Human' in South Africa Today. http://www.hsrc.ac.za. (Date accessed 2003/03/03).
- International Institute for Sustainable Development (IISD), (2002). Corporate Social Responsibility. http://www.bsdglobal.com/issues/sr.asp (Date accessed, 2002/11/21).
- International Labour Organisation (ILO). (2000). Micro and Small Enterprise Development and Poverty Alleviation in Thailand. Bangkok.
- Jennings, D. F. (1994). Multiple Perspectives of Entrepreneurship: Texts, Readings, and Cases. Cincinnati: South-Western Publishing.
- Jones, M. T. 1999. The Institutional Determinants of Social Responsibility. *Journal of Business Ethics*. 20: 163-179.
- Kakwani, N. (1993). Performance in Living Standards: An international comparison. *Journal of Development Economics*. 41.
- Kapp, K. W. (1978). The Social Costs of Business Enterprise. Spokesman. UK.
- Kesper, A. (2000). Failing or not aiming to grow? Manufacturing SMMEs and their contribution to employment growth in South Africa. A Paper presented at the Tips Annual Forum on "Paths to Growth and Employment in South Africa". Muldersdrift.
- Kilkenny, M. Nalbarte, L. & Besser, T. (1999). Reciprocated community support and small town small business success. *Entrepreneurship & Regional Development*. 11, 231-246.
- Kohers, T. & Simpson, W. G. (2002). The link between corporate social and financial performance: Evidence from the banking industry. *Journal of Business Ethics*. 35 (2): 97 109.

- Kohls, J. and Christensen, S. L. (2002). The Business Responsibility for Wealth Distribution in a Globalized Political Economy: Merging Moral Economics and Catholic Social Teaching. *Journal of Business Ethics*. 35: 223-234. Netherlands: Kluwer Academic Publishers.
- Kreitner, R. (1986). Management. 3<sup>rd</sup> ed. Boston: Houghton Miffling Company.
- Kyambalesa, H. (1994). Success in managing a small business. Hants: Avebury Ashgate Publishing.
- Laczniak, G. R. & Murphy, P. E. (1993). Ethical Marketing Decisions: The Higher Road. Boston: Allyn & Bacon Publishers.
- Longenecker, J. G. Moore, C. W. & Petty, J. W. 2000. Small Business Management: An Entrepreneurial Emphasis. 11<sup>th</sup> ed. Cincinnati: South-Western College Publishing.
- Manning, C. (1996). Market access for small and medium-sized and medium sized producers in South Africa: the case of the furniture industry, Unpublished Ph.D. dissertation, Brighton: University of Sussex.
- Martin, G. & Staines, H. (1994). Managerial Competences in Small Firms. *Journal of Management Development*. 3 (7): 23 34.
- Marx, S. Van Rooyen, D. C. Bosch, J.K. & Renders, H. J. J. (1998). (Ed.). Business Management. Pretoria: J. L. van Schaik.
- May, J. Govender, J. Budlender, D. Mokate, R. Rogerson, C. & Stavrou, A. (1998).
  Poverty and Inequality in South Africa. Report prepared for the Office of the Executive Deputy President and the Inter-Ministerial Committee for Poverty and Inequality. http://www.polity.org.za/html/govdocs/reports/poverty.html, (Date accessed, 2003/08/30).

- McCline, R. L. & Gilinsky, A. (1998). Socially responsible Entrepreneurial ventures as macroculture. http://www.babson.edu/entrep/fer/papers98 (Date accessed 2003/06/09).
- Metro Town Planners. (2001). Socio-economic and spatial analysis of the Greater Taung Municipality.
- Mintzberg, H. (1980). The Nature of Managerial work. New Jersey: Prentice Hall.
- Mohr, P. (2002). Economic Indicators. Revised Edition. Third Impression. Pretoria: University of South Africa (UNISA).
- Murphy, M. (1996). Small Business Management. London: Pitman.
- Nafziger, E. W. (1997). The Economics of Developing Countries. 3<sup>rd</sup> ed. New Jersey: Prentice-Hall.
- Nieman, G. & Bennett, A. (Ed.). (2002). Business Management: A Value Chain Approach. Pretoria: Van Schaik.
- Nieman, G. Hough, J. & Nieuwenhuizen, C. (Ed.). (2003). Entrepreneurship: A South African Perspective. Pretoria: Van Schaik.
- Ntsika Enterprise Promotion Agency. (1998). State of small Business in South Africa: Annual review.
- Ntsika Enterprise Promotion. (2000). State of Small Business Development in South Africa: Annual Review 2000. Pretoria.
- Ntsika Enterprise Promotion. (2002). State of Small Business Development in South Africa: Annual Review 2002. Pretoria.

- Orford, J. Wood, E. Fischer, C. Herrington, M. & Segal, N. (2003). South African Executive Report. *Global Entrepreneurship Monitor*.
- Orlitzky, M. (2001). Does firm size confound the relationship between corporate social performance and firm financial performance? *Journal of Business Ethics*. 33 (2). 167-180.
- Perry, C. S. (2001). The relationship between written business plans and the failure of small businesses in the U.S. *Journal of Small Business Management*. 39 (3): 201 208.
- Perry, C. S. (2002). A Comparison of Failed and Non-failed Small Business in the United States: Do Men and Women Use Different Planning and Decision Making Strategies? *Journal of Developmental Entrepreneurship.* 7 (4)
- Peyton, K. (2003). CSR: who needs it? http://www.cbsr.bc.ca (Date accessed 2003/03/29).
- Pretorius, M. & van Vuuren, J. (2002). The contribution of support and incentive programs to entrepreneurial orientation and start-up culture in South Africa.

  A paper presented at the South Africa Entrepreneurship and Small Business association conference.
- Reed, D. (2002). Employing Normative Stakeholder Theory in Developing Countries. *Business & Society.* 41 (2).
- Reinecke, G. (2002). Small Enterprise Big Challenges. Working Paper. ILO. Geneva.
- Richards, R. W. (1999). Of Entrepreneurship: Its Nature and Nurturing. A Presentation to the Search Committee for the Chair in Youth-Focused Technological Entrepreneurship at Memorial University of Newfoundland.

- Rieck, R. & Hall, P. L. (1998). The Effect of Positive Corporate Social Actions on Shareholder Wealth. *Journal of Financial and Strategic Decisions.* 11 (2): 83-89.
- Rogerson, C. M. (1997). SMMEs and Poverty in South Africa. Input Report for the National Project on Poverty and inequality. Internet. http://www.gov.za/reports/1998/poverty/micro-enterprise.pdf. (Date accessed, 2004/02/02).
- Rue, L.W. & Byars, L. L. (1995). Management: Skills and Application. 7<sup>th</sup> Ed. Chicago: Irwin.
- Ruf, B. M. Muralidhar, K. Brown, R. M. Janney, J. & Paul, K. (2001). An empirical investigation of the relationship between change in corporate social performance and financial performance: A stakeholder theory perspective. *Journal of Business Ethics.* 32 (2): 143 – 156.
- Saunders, M. Lewis, P. & Thornhill, A. (2000). Research Methods for Business Students. 2<sup>nd</sup> ed. Harlow: Prentice Hall.
- Say, J. B. (1803). *Traite d'economie politique: ou simple exposition d la maniere don't se forment, se distribuent et se consomment les richess*, Translated in English by Kelley, Treatise on Political economy: On the Production Distribution and Consumption of Wealth. New York: (1964).
- Schelm, M. M. (1999). Managerial Competence & Economic Development:

  Challenges Facing Brazilian Entrepreneurs. A Paper presented at a workshop on "Management Training for Small and Medium-sized Enterprise: Focus on Latin America".
- Schermerhorn, J. R. (1996). Management. 5<sup>th</sup> Ed. New York: John Willey & Sons.

- Schollhammer, H. & Kuriloff, A. (1979). Entrepreneurship and Small business management. New York: John Wiley & Sons.
- Schumpeter, J. A. (1934). The theory of economic development. Cambridge: Harvard University Press.
- Seers, D. (1969). The meaning of development. Paper presented at the 11<sup>th</sup> World Conference of the Society for International Development, New Delhi India.
- Sekaran, U. (1992). Research Methods for Business: A Skill Building Approach. Second Edition. New York: Wiley.
- Smallbone, D. & Welter, F. (2001). The Role of Government in SME Development in Transition Economies. *International Small Business Journal*.19 (4) 63 77. London.
- Smith, H. L. & Thompson, J. K. (1991). Social Responsibility and Small Business: Suggestions for Research. *Journal of small business management,* 29 (1): 30 44.
- South Africa. (1995). White Paper on National Strategy for the Development and Promotion of Small Business in South Africa. Cape Town: Government Printer.
- South Africa. (1996). National Small Business Act Number 102 of 1996. Pretoria: Government Printers.
- South Africa. (2003). National Small Business Amendment Bill. Pretoria: Government Printer.
- South African Chamber of Business (SACOB). (1999). Developing the Small Business Sector in South Africa: A Review of Regulatory and Other Obstacles.

- Stevenson, H. H. & Jarillo J. C. (1990). A paradigm of entrepreneurship: Entrepreneurial management. *Strategic Management journal*. 11:17 – 27.
- Storey. D. J. (1996). Understanding the Small Business Sector. London: Routledge.
- Taylor-Gee, G. 1999. Sustainable development and corporate reporting: Progress towards social performance indicators.
- Terre Blanch, M. & Durrheim, K. (2002). (ED). Research in practice: Applied methods for the social sciences. Cape Town: UCT.
- Thompson, J. K. & Hood, J. N. (1993). The Practice of Corporate Social Performance in Minority Versus Nonminority-Owned Small Businesses. *Journal of Small Business Ethics*, 12:197-206.
- Todaro, M. P. & Smith, S. C. (2003). Economic Development. 8<sup>th</sup> ed.. New York: Adison-Welsley.
- Tredoux, C. & Durrheim, K. (Ed). (2002). Numbers, Hypotheses & Conclusions: A course in Statistics for the Social Sciences. Cape Town: UCT Press.
- Tutu, D. (2000). A gift from Archbishop Desmond Tutu. *Today.* http://www.cyc-net.org/today/todat000328.html. (Date accessed 2003/03/29).
- UNESCO, (2000). Corporate Social Responsibility. Sources, 119. Paris.
- United Nations Development Programme (UNDP) (1999). Synthesis of Lessons Learned: Small and Medium Enterprise Development. *Essentials*.
- UNIDO (United Nations International Development Organisation). (2002). Corporate Social Responsibility and Developing Country SMMEs.

- http://www.unido.org/doc/330817.htmls (Date accessed 7 September 2002).
- University of Pretoria. Department of Business management. Chair in Entrepreneurship. (2002). Study Information for PhD and Mphil Entrepreneurship students.
- Van Eeden, S. Viviers, S. & Venter, D. (2001). An Exploratory Study into Selected Problems Encountered by Small Businesses in the South African Context. http://www.sbaer.uca.edu/Research/2001/ICSB/A-51.pdf (Date accessed, 07/09/2002).
- Visagie, J. C. (1997). SMME's challenges in reconstructing South Africa. *Management Decisions*, 35: 656 663.
- Vyakarnam, S. Bailey, A. Myers, A. & Burnett. (1997). Towards an Understanding of Ethical Behaviour in Small Firms. *Journal of Business Ethics*, 16: 1625-1636.
- Webb, R. J. (1998). Micro enterprise: An Economic Development Strategy Lessons Learned in Pennsylvania. http://www.riseb.org/eswebb.htm. (Date accessed, 2003/02/24).
- Welman, J. C. & Kruger, S. J. (2001:9). Research Methodology. Second Edition. Cape Town: Oxford University Press.
- Wickham, P. A. (2001) Strategic Entrepreneurship: A decision-making approach to new venture creation and management. London: Prentice Hall.
- Williams, G. (2003). Studying Development and Explaining Policies. *Oxford Development Studies*, 31 (1)

- Wingard, H. C. (2001). Financial Performance of Environmentally Responsible South African Listed companies. PhD Thesis. Pretoria: University of Pretoria.
- World Business Council for Sustainable Development (WBCSD). (2001). Corporate Social responsibility: Making Good Business Sense. WBCSD. Washington. http://www.wbscd.org. (Date accessed 2003/03/21).
- Zikmund, W. G. (2003). Business Research Methods. 7<sup>th</sup> ed. Ohio: South-West Publishers.

#### **ANNEXURE A**

# SMALL B BUSINESS SOCIAL RESPONSIBILITY OUESTIONNAIRE

#### Interviewer instructions

Phone the number on the list provided and ask to speak to the owner/manager and say the following to him/her

Good day, Sir/Madam. My name is ... (state your name). I represent Mr Dennis Dzansi who is a Doctorate student at the University of Pretoria and is currently collecting data for his thesis. May I please make an appointment for an interview with you?

Date of interview:

Time of interview:

Time of interview:

Physical address:

#### INTRODUCTION AT THE START OF THE INTERVIEW

Good day, Sir/Madam. My name is ... (state your name). I represent Mr Dennis Yao Dzansi who is a Doctorate student at the University of Pretoria and is currently collecting data for his thesis. The topic for his thesis is: **Small business social responsibility in rural communities** 

May I please use a few minutes of your time to ask you some questions? The interview should take about **30 minutes.** I wish to assure you that information from this interview will be treated with the outmost confidentiality and will be used for research purpose only.

Company name	
Responsible person (Respondent name)	
Designation	
Telephone number	
Physical location	

#### RESPONDENT NUMBER

# Indicate the degree to which you agree or disagree with the following statements about your company/organisation

	Strongly	Disagree	Neither	Agree	Strongly	
	disagree			3 **	agree	
1. The company tolerates all religions, races and orientations of its employees	1	2	3	4	5	
2. The company provides its workers with regular training	1	2	3	4	5	
3. The company provides paid maternity leave	1	2	3	4	5	
The company provides paid family sickness and bereavement leave to its employees	1	2	3	4	5	
5. Employees are free to decide how much overtime they want to do	1	2	3	4	5	
6. My company prohibits child labour	1	2	3	4	5	
7. My company views customer complaints as an opportunity to improve service rather than as a problem that is taking valuable time	1	2	3	4	5	
8. When my company does not have the product/service it is not my problem to suggest alternatives or options to the customer	1	2	3	4	5	
9. I sometimes loose my patience with customers whose complaints I consider wrong.	1	2	3	4	5	
10. Customer satisfaction is more important than finance and human resource issues.	1	2	3	4	5	
11. The company is committed to fair trading practices	1	2	3	4	5	
12. The company cannot be concerned with vulnerable groups such as children because it is not a priority customer	1	2	3	4	5	
13 The company always and clearly explains to the customer the way the product works	1	2	3	4	5	
14. The company sells only products that are clearly labelled	1	2	3	4	5	
15. Community issues like (bursaries, Sports & youth organisations, disaster relief etc) are very important to my company	1	2	3	4	5	
16. My company gives first preference to local employment	1	2	3	4	5	
17. Workers are allowed to use company time for community issues	1	2	3	4	5	
18. The company responds promptly to customer complaints	1	2	3	4	5	
19. (The concept of business social responsibility) - that is the idea that businesses need to look beyond profit motive and also contribute towards community causes such as disaster relief, sponsorships, etc. as well as taking extra care of its employees and customers is well known to me	1	2	3	4	5	
20. Businesses irrespective of size indeed have a responsibility to contribute to the above named social causes in 19.	1	2	3	4	5	
21. Business irrespective of size stands to benefit from contributing towards the above social causes mentioned in 19 Indicate the degree to which you agree or disagree via the degree to which you agree or disagree via the degree to which you agree or disagree via the degree to which you agree or disagree via the degree to which you agree or disagree via the degree to which you agree or disagree via the degree to which you agree or disagree via the degree to which you agree or disagree via the degree via the de	1	2	3	4	5	

Indicate the degree to which you agree or disagree with the statement that a company that engages in socially responsible activities mentioned in question 19 above are more likely to derive the following benefits

				Grony		Stror	Strongly		Disagree		Neither		Agree		Strongly	
				disagree				<u> </u>					agree			
22. Enhanced company image					1		2			3		4		5		
23. Increased						1		2			3		4			5
	eater worker productivity				1		2		3			4			5	
25. Keeps ope (legal costs an	operating costs down due to lower and penalties)				1		2		3			4			5	
26. Increased level of customer loyalty					1		2		3	3		4			5	
27. Increased level of customer loyalty			1		2		3	3		4		5				
Indicate the degree to which you agree or disagree with regard to your company's general performance over the last three																
years																
						Strongly		Disagree		Neither			Agree			Strongly
						disagree										agree
28. Employee			nproved			1		2		3			4			5
29. Sales has	been gr	owing				1		2		3	3		4			5
30. Overall fin	ancial pe	erformanc	e has b	een		1		2		3			4			5
improving																
31. Increasing						1	1 2			3			4			5
		f business														
Commercial	Health		Hospit		Min	ing	Re	tail	Tra	ansport		Education		Oth		r (specify)
farming	Medic	al	restau													
1	1		hotels		4		_					7	_		0	
1 33. Plea	2	ate your ge	3 4			5   6 ale (1)   Fen			male (2	7			8			
				orc	IVI	ale (1)			re	male (2	-)					
		ate your ag your high			lovo	J										
							114	strio (au	odo	Doc	t motr	io		Doc	t ar	aduata
No formal educ	Il education Primary Secondar (grade 7 -					,			P05	Post matric P			PUS	Post graduate		
1		2		(grau	e / -	9) 10 – 12				5		6				
	ata tha r	L Z	voore v	Ü	rinoc	s has been in operation			5			0				
		First/hom			SIIIC3	3 11a3 k	Jeen II	i upera	liuii							
	English	Black			Chine	000	Dorti	IGLIOCO		Oth	or Afri	can		Oth	or A	cian
Allikaliel	Liigiisii	RSA		iaii	CHILL	526	e Portug		ıguese		Other Afric				Other Asian	
1	2	3	4		5	6			/			8				
38. Plea	sa think	about you				nvor th		throa t	n fivo	VA2rs 2	nd in	dica	ita tha s	Worz	ו מחם	ner vear
sales growth o					iics (	JVCI III	c pasi	unce	JIIVC	years a	IIIU IIII	uica	ite trie z	IVCI	ige i	oei yeai
Decreasing	Decreasing No Increasing			ng Ir		ncreasing		Increasing		Increasing		Increasing		Increasing		
(1-20%)	(1-20%) change		1-10%		1	11-20%		21-30%		31-40%			41-50%		Over 50%	
	0%					_		,								
7	2			4				6		17		8				
39. Please thin						ievel o	ver the	past t	ree t	o five y	ears a	and	indicate	the	ave	rage per
year profit leve		e last thre										1				
Decreasing (1-20%)											ncreasing 1-50%			reasing		
(1-20%) change 1-1 0%		1-1076	11-20							41-			Ov	Over 50%		
1	2			4	5 6		7		7	7		8				
40. Besides the owner/manager how many peop								ur com	_		mnlov on full-time hasis?			ς?	1 0	
															e-ta	x profit that
your company						J 10 (	Janna		Jiiotul	y torri.	1110	0010	,omage	o, pi	J iu	A prontinat
Less than 1%	1%		%	3%	_	1%	5%	69	<u>′</u>	7%	8%		9%	10	)%	Over 10%
1	2	3		4	5		6	7		8	9		10	11		12
•		J		_ '	·	,	U			J	,		10		<u> </u>	. 4

THANK YOU!